In conformity with the Governor’s Executive Order N-29-20 (March 17, 2020) and due to concerns over COVID-19, this Los Angeles City Council committee meeting will be conducted telephonically.

The audio for this meeting is broadcast live on the internet at www.lacity.org/government/follow-meetings/council-committee-meetings. The live audio can also be heard at: (213) 621-CITY (Metro), (818) 904-9450 (Valley), (310) 471-CITY (Westside) and (310) 547-CITY (San Pedro Area).

Members of the public who would like to offer public comment on the items listed on the agenda should call 1 669 254 5252 and use Meeting ID No. 160 593 1907 and then press #. Press # again when prompted for participant ID. Once admitted into the meeting, press *9 to request to speak.

Requests for reasonable modification or accommodation from individuals with disabilities, consistent with the Americans with Disabilities Act can be made by contacting the City Clerk’s Office at (213) 978-1133. For Telecommunication Relay Services for the hearing impaired, please see the information located at the end of this agenda.

SI REQUIERE TRADUCCION AL ESPANOL, COMUNIQUESE CON LA PERSONA INDICADA ARRIBA COMO LEGISLATIVE ASSISTANT, POR LO MENOS CON 72 HORAS DE ANTIPO.

Click here for agenda packets

Sign Language Interpreters, Communication Access Real-Time Transcription (CART), Assistive Listening Devices, or other auxiliary aids and/or services may be provided upon request. To ensure availability, you are advised to make your request at least 72 hours prior to the meeting/event you wish to attend. Due to difficulties in securing Sign Language Interpreters, five or more business days notice is strongly recommended. For additional information, please contact the Commission Executive Assistant listed above.

Roll Call
Approval of the Minutes from August 10, 2020.

Neighborhood Council Comments (pursuant to Ordinance No. 184243)

Neighborhood Council representatives will be afforded an opportunity to provide the Commission with its formal position on any matter listed on the agenda, provided it has been filed with the City Clerk in the form of a Community Impact Statement or written Resolution.

Public Comment

Comments by the public on agenda items and on all other matters within the subject matter jurisdiction of the Commission will be heard during the "Public Comments" period of the meeting. Members of the public who wish to speak on Agendized items shall be allowed to speak for up to two minutes per item, and one minute on Non-Agendized items, up to a total of five minutes per meeting. Given the logistical limitations of interconnecting two independent virtual meeting spaces, once every member of the public has been given the opportunity to be heard, further public comment will not be possible at this meeting.

ITEM NO. (1)

Presentation by Amanda Daflos, Chief Information Officer, Office of the Mayor, on how the City obtains crucial health information and the type of information collected; and possible Commission action.

ITEM NO. (2)

Presentation by Dr. Jeffrey D. Gunzenhauser, MD, MPH, Chief Medical Officer and Director, Bureau of Disease Control, Los Angeles County Department of Public Health, on the strategy and plans to address the COVID-19 pandemic; and possible Commission action.

ITEM NO. (3)

Items for future discussion.

Adjournment

Telecommunication Relay Services

Telephone communication is one of the most important forms of communication in society today. Due to advancements in technology, telephone devices have evolved with new services and capabilities. Individuals who are deaf and hard of hearing, and individuals with a speech disability are following these trends and are rapidly migrating to more advanced telecommunications methods, both for peer-to-peer and third-party telecommunications relay service (TRS) communications.
Telecommunications Relay Service is a telephone service that allows persons with hearing or speech disabilities to place and receive telephone calls. TRS is available in all 50 states, the District of Columbia, Puerto Rico and the U.S. territories for local and/or long distance calls. TRS providers - generally telephone companies - are compensated for the costs of providing TRS from either a state or a federal fund. There is no cost to the TRS user.

What forms of TRS are available? There are several forms of TRS, depending on the particular needs of the user and the equipment available: TRS includes: Text to Voice TTY-Based TRS; Speech-to-Speech Relay Service; Shared Non-English Language Relay Service; Captioned Telephone Relay Service; Internet Protocol Relay Service; and Video Relay Service. Please visit this site for detail descriptions, https://www.fcc.gov/consumers/guides/telecommunications-relay-service-trs.

Don't hang up! Some people hang up on TRS calls because they think the CA is a telemarketer. If you hear, "Hello. This is the relay service ..." when you pick up the phone, please don't hang up! You are about to talk, through a TRS provider, to a person who is deaf, hard-of-hearing, or has a speech disability.

For more information about FCC programs to promote access to telecommunications services for people with disabilities, visit the FCC's Disability Rights Office website.
The 4 Day Week:
An idea whose time has come

Andrew Barnes
Founder of Perpetual Guardian and Architect of 4 Day Week Global

Addressing the Los Angeles Health Commission
Productivity focus
We pay 100% income, for 80% time, as long as we get 100% output
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AND...
Job performance maintained in 4 days

www.4dayweek.com
## Macro outcomes

- Organisation more resilient
- Shared commitment to purpose
- Creativity and confidence
- Enthusiasm and empowerment
- Improvement in productivity
Micro outcomes:

- More collaboration
- Willingness to help
- Appreciation of team members
- Cross training and upskilling
- Employees more challenged and stimulated
Other key findings

Team work

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• Facilitates a better understanding of productivity – critical for home working.
• Improved corporate resilience – the “sneeze test” and its impact on post Covid work.
• Social distancing in a workplace environment.
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• Lockdown has removed two key barriers to a 4-day week: trust in employees and the impact on productivity.
To implement you need:

- Productivity focus
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• UK (population 65m): work related stress, anxiety or depression accounts for 57% of all working days lost to ill health – 15.4 million working days and lost output cost of £33.4 - £43 billion per year ($44 – $56.6 billion per year).

• Globally: between 1:4 and 1:5 of the workforce at any point in time have a stress or mental health issue.

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• Evidence suggests employees use the time off to exercise, spend time with their families, educate themselves and volunteer.
Environmental Impact

UC Davis

• Transportation one of main contributors to US greenhouse emissions (29%) with 135 million Americans commuting to work.

• “Not going into work could be one of the most environmentally sustainable things you can do as an individual employee.”

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• 250 businesses operating reduced-hour 4 day week: employees would drive 557.8 million fewer miles per week on average

Colorado State, New College of Florida, Dickinson College

• Households with longer work hours have significantly larger carbon footprints
Transport and Infrastructure

• Auckland
  • Productivity could be boosted by NZ$1.3 billion (1.4% of GDP) if use of the road network could be optimised
  • If free-flow could be achieved, decongestion benefits estimated at NZ$3.5m per day, or between NZ$1.4-1.9 billion per year (1.5-2% of GDP)

• Los Angeles
  • Benefit to Los Angeles assuming similar impact equates to US$14-19 billion
The Obstacles

• The law - employment legislation

• Fear, complacency and lack of imagination

• ...cows need milking twice a day

• The gig economy – the long con
The Gig Economy – the Long Con

- This is not your choice

- Businesses are converting to gig to solve the need for flexibility and cost reduction

- People converting to gig to solve their desire for flexibility

- Significant adverse social and economic impact. Gig will increase poverty across generations

Gig gives them:
- No Super
- No sick pay
- No holiday pay
- No minimum wage
- No defined working hours or days
- No career development
- No upskilling
- No productivity
- No tea breaks
International network of consultants
- Work with management to establish trial
- Support during trial and research
- Audit to ensure the right motivations
- Support a staff led initiative

International network of researchers and academics

Certification and ongoing audit

Network with like-minded employers
What’s the worst that could happen?
Strategies to Address the COVID-19 Pandemic in Los Angeles County

Los Angeles City Health Commission
September 14, 2020

Jeffrey D. Gunzenhauser, MD, MPH
Chief Medical Officer and
Director, Bureau of Disease Control
Los Angeles County Department of Public Health
• COVID-19 by the numbers
• State tiered framework
• Strategies: Compliance, Containment and Collaboration
  • Enforcement plan
  • Contact tracing enhancements
  • Working with labor and worker health councils
  • Updated Department of Public Health website
• Specific Questions
• Q&A
COVID-19 by the Numbers

United States
As of 9/10/2020

Total Cases: 6,365,595
Total Deaths: 190,909

California
As of 9/10/2020

Total Cases: 742,865
Total Deaths: 13,978

Los Angeles County
As of 9/10/2020

Total Cases: 236,459
Total Deaths: 5,746

Data do not include the Cities of Long Beach and Pasadena
Daily Reported Number of COVID-19 Cases, Past 7-day Average—April 17 to September 7, 2020
Los Angeles County Hospitalized Patients Report

Date Reported: 09/08/20
92 Hospitals Reporting

<table>
<thead>
<tr>
<th>Number of hospitalized confirmed COVID patients</th>
<th>Number of hospitalized suspect COVID patients</th>
<th>Total confirmed and suspect hospitalized COVID patients</th>
<th>Difference in confirmed case count from yesterday</th>
<th>Percent change in confirmed case count from prior day</th>
<th>Number of confirmed patients newly admitted</th>
<th>Number of suspect patients newly admitted</th>
<th>Number of confirmed cases currently in ICU</th>
<th>Percent of confirmed COVID patients currently in ICU</th>
<th>Number of confirmed and suspected COVID patients currently ventilated</th>
<th>Percent of confirmed and suspected COVID patients currently ventilated</th>
</tr>
</thead>
<tbody>
<tr>
<td>940</td>
<td>415</td>
<td>1355</td>
<td>4</td>
<td>0.4%</td>
<td>116</td>
<td>251</td>
<td>307</td>
<td>33%</td>
<td>243</td>
<td>18%</td>
</tr>
</tbody>
</table>

Number of confirmed and suspect cases

![Number of confirmed and suspect cases chart]

- All confirmed
- All suspect
- Confirmed - Existing
- Confirmed - Newly admitted
- Suspect - Existing
- Suspect - Newly admitted
Daily Number of Deaths, Past 7-day Average from 7 days Ago–March 19 to August 31, 2020

COVID19.LACOUNTY.GOV

9/9/2020
7-Day Daily Average SNF-Associated Deaths and Daily Average Total Deaths, June 12-Aug 31, 2020, LAC
Daily COVID-19 Percent Positivity by Specimen Collection Date for Diagnostic Tests in Los Angeles County, Past 7-day Average from 7 days Ago – April 1 to August 31, 2020

Percent Positivity

0.00% 2.00% 4.00% 6.00% 8.00% 10.00% 12.00% 14.00% 15.00% 16.00%

Percent Positive, 7-Day Average

covid19.lacounty.gov
Cumulative Case Rates* for Covid-19 per 100,000– September 7, 2020

<table>
<thead>
<tr>
<th>Race/Ethnicity</th>
<th>Case Rate*</th>
</tr>
</thead>
<tbody>
<tr>
<td>Los Angeles County Total</td>
<td>2,379</td>
</tr>
<tr>
<td>Native Hawaiian or Other Pacific Islander</td>
<td>3,474</td>
</tr>
<tr>
<td>Asian</td>
<td></td>
</tr>
<tr>
<td>Latinx</td>
<td>1,846</td>
</tr>
<tr>
<td>American Indian or Alaska Native</td>
<td>934</td>
</tr>
<tr>
<td>Black</td>
<td>836</td>
</tr>
<tr>
<td>White</td>
<td>635</td>
</tr>
<tr>
<td>Asian</td>
<td>463</td>
</tr>
</tbody>
</table>

*Testing Rates are Age-Adjusted
All Non-Healthcare, Non-Residential Workplace Outbreaks by Week Opened, March 15-August 29 (Epi Weeks 11-34), 2020
Open Outbreaks by Week Opened and Setting Type, March 15-August 29 (Epi Weeks 11-34), 2020

- Correctional Settings
- Food Facilities
- Health Care Settings
- Homeless Settings
- School and Daycare Settings
- Skilled Nursing Facilities
- Other Long-Term Care and Residential Settings
- Worksites
County Tier Assignments Based on Risk of Community Transmission

Understand your county’s status

Every county in California is assigned to a tier based on its test positivity and adjusted case rate. At a minimum, counties must remain in a tier for at least 3 weeks before moving forward. Data is reviewed weekly and tiers are updated on Tuesdays. To move forward, a county must meet the next tier’s criteria for two consecutive weeks. If a county’s metrics worsen for two consecutive weeks, it will be assigned a more restrictive tier. Public health officials are constantly monitoring data and can step in if necessary.

Statewide Metrics

9.1
New COVID-19 Positive cases per day per 100K

5.3%
Positivity Rate

Data shown for week ending 8/29/20
To advance to the next tier, a county must also meet health equity measures.

**Adjusted case rate will be determined using confirmed (by PCR) cases, and will not include state and federal inmate cases. Assignment of a case rate tier includes an adjustment factor for counties that are testing above the state average.*** Excludes state and federal inmate cases.
Strategies

COMPLIANCE

CONTAINMENT

COLLABORATION
# Enforcement Plan

## Businesses Requiring Health Permit/License

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<tr>
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<th>Third Violation</th>
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<tr>
<td><strong>Notice of Violation</strong></td>
<td><strong>7 Day Suspension</strong></td>
<td><strong>30 Day Suspension</strong></td>
</tr>
<tr>
<td>• Notice of Violation issued</td>
<td>• 7 day suspension of Public Health Permit</td>
<td>• Compliance verification inspection</td>
</tr>
<tr>
<td>• Follow-up visit scheduled (3-7 days)</td>
<td>• Follow-up visit scheduled before reinstatement</td>
<td>• 30 day suspension of Public Health Permit</td>
</tr>
<tr>
<td>• Notice of intent to suspend Public Health permit</td>
<td></td>
<td>• Intent to revoke Public Health permit</td>
</tr>
<tr>
<td></td>
<td></td>
<td>• Possible referral to District Attorney</td>
</tr>
</tbody>
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# Enforcement Plan

## Businesses Not Requiring Health Permit/License

After an initial complaint is sent to Public Health, a letter will be sent notifying the responsible party of needed corrections. If there is a second complaint, Public Health will initiate field visits.

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<td>• Follow-up visit scheduled (3-7 days)</td>
<td>• Issue Health Officer Order to Close</td>
<td>• Compliance verification inspection</td>
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<tr>
<td>• Notice of intent to suspend Public Health permit</td>
<td>• Contact local law enforcement</td>
<td>• Contact local law enforcement for issuance of misdemeanor citation</td>
</tr>
<tr>
<td></td>
<td>• Refer to County Counsel for temporary restraining order</td>
<td>• Refer to District Attorney for filing of misdemeanor charges</td>
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Contact Tracing Enhancements

Contact Tracing Incentive Program

Support for Isolation and Quarantine

COVID-19 Case Info Line
Working with Labor and Worker Health Councils

- **Public Health Councils**
  - Groups of workers trained to monitor compliance with County Health Officer Orders (HOO) at their worksites

- **Certified Worker and Community-Based Organizations**
  - Third-party organizations certified by DPH to serve as the intermediary between public health councils and DPH*

- **LA County Dept. of Public Health (DPH)**
  - Collaborates with third-party organizations to address reports of non-compliance at worksites

- **Training and Support Organizations**
  - Provide training, technical assistance, and other support to public health councils, certified worker orgs, and DPH
Answers to Some Questions

• What evidence is there of the effectiveness of the strategies?
• How effective were previous plans?
• Are there opportunities to present data in different ways?
  – Adjust rates for cases that occur in high risk settings
  – Display health outcome data by BMI or narrower age categories
  – Breakdown of data by council or supervisor district
• What opportunities are there to improve communication?
Q&A
Thank You!

Jeffrey D. Gunzenhauser, MD, MPH
Bureau of Disease Control Director and Chief Medical Officer
Los Angeles County Department of Public Health
Roll Call

Meeting started at 6:00 p.m.

Members Present: Grimmig, Hisserich, Kato, Khalfani, Lemus, Mandel, Ossey, Shannon, and Sirota (9); Absent: Avila, Estradas, and Whittington; Vacant: Council District 6, 7, and 12 (3)

Approval of the Minutes from July 13, 2020.

Minutes from the July 13, 2020 meeting were approved.

Motion: Hisserich - Kato

Ayes: Grimmig, Hisserich, Kato, Khalfani, Mandel, Ossey, Shannon, and Sirota (8); Abstentions: Lemus (1); Absent: Avila, Estradas, and Whittington (3)

ITEM NO. (1)

Presentation by Andrew Barnes, New Zealand-based entrepreneur and philanthropist, founder of Perpetual Guardian, author of "The 4 Day Week: How the flexible work revolution can increase productivity, profitability and well being, and create a sustainable future," and presenter on TEDx Talk, on the application of The 4 Day Week model in his company and his findings; and possible Commission action.

Mr. Barnes provided a PowerPoint presentation and discussed The 4 Day Week model, which focuses on productivity rather than hours worked, and its implementation in his company that saw beneficial effects on productivity, employee health and engagement, and the environment. Mr. Barnes responded to questions from the Commissioners.

Members Present: Grimmig, Hisserich, Kato, Khalfani, Lemus, Mandel, Ossey, Shannon, and Sirota (9); Absent: Avila, Estradas, and Whittington (3)

ITEM NO. (2)

Presentation by Professor Marlon G. Boarnet, Chair of the Department of Urban Planning and Spatial Analysis in the Sol Price School of Public Policy, at the University of Southern California, on telecommuting and working from
home, past trends, the relationship between telecommuting and driving reduction, and how the literature can inform the potential for telecommuting and work-from-home policies; and possible Commission action.

Professor Boarnet provided a PowerPoint presentation and discussed his studies on the rates and effects of telecommuting on the environment, communities of color, and the importance of focusing on taking an equity first approach when implementing telecommuting options, such as the gig economy, childcare, and service work that cannot be performed from home. Professor Boarnet responded to questions from the Commissioners.

Members Present: Grimmig, Hisserich, Kato, Khalfani, Lemus, Mandel, Ossey, Shannon, and Sirota (9); Absent: Avila, Estradas, and Whittington (3)

ITEM NO. (3)
Discussion by Kevin de Leon, California Senate President Pro Tempore Emeritus and City of Los Angeles Councilmember-Elect for the 14th District, regarding delays in getting COVID-19 testing in communities of color; and possible Commission action.

California Senate President Pro Tempore Emeritus de Leon discussed his concerns with the level of COVID-19 infections in communities of color due to medical pre-conditions and lack of healthcare, professions such as service workers and essential workers, over-crowded housing conditions, and an inability to telecommute; and responded to questions from the Commissioners.

Members Present: Grimmig, Hisserich, Kato, Khalfani, Lemus, Mandel, Ossey, Shannon, and Sirota (9); Absent: Avila, Estradas, and Whittington (3)

ITEM NO. (4)
Items for future discussion.

No new items were discussed.

Adjournment
Meeting adjourned at 8:26 p.m.

Motion: Sirota - Hisserich

Ayes: Grimmig, Hisserich, Kato, Khalfani, Lemus, Mandel, Ossey, Shannon, and Sirota (9); Absent: Avila, Estradas, and Whittington (3)
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Team work
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- Perpetual Guardian 4DW: 5

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www.4dayweek.com
What’s the worst that could happen?
Strategies to Address the COVID-19 Pandemic in Los Angeles County

Los Angeles City Health Commission
September 14, 2020

Jeffrey D. Gunzenhauser, MD, MPH
Chief Medical Officer and
Director, Bureau of Disease Control
Los Angeles County Department of Public Health
• COVID-19 by the numbers
• State tiered framework
• Strategies: Compliance, Containment and Collaboration
  • Enforcement plan
  • Contact tracing enhancements
  • Working with labor and worker health councils
  • Updated Department of Public Health website
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Enforcement Plan

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<th>Locations &amp; Demographics</th>
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<td>COVID-19 Data Dashboard</td>
<td>COVID-19 Recovery Metrics</td>
</tr>
<tr>
<td>Contact Tracing Dashboard</td>
<td>Skilled Nursing Facility Dashboard</td>
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Health Officer Order | FAQ | What’s Open
Contact Tracing | Home Isolation | Home Quarantine
Answers to Some Questions

• What evidence is there of the effectiveness of the strategies?
• How effective were previous plans?
• Are there opportunities to present data in different ways?
  – Adjust rates for cases that occur in high risk settings
  – Display health outcome data by BMI or narrower age categories
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• What opportunities are there to improve communication?
Q&A
Thank You!

Jeffrey D. Gunzenhauser, MD, MPH
Bureau of Disease Control Director and Chief Medical Officer
Los Angeles County Department of Public Health
The 4 Day Week:
An idea whose time has come

Andrew Barnes
Founder of Perpetual Guardian and Architect of 4 Day Week Global

Addressing the Los Angeles Health Commission

www.4dayweek.com
Productivity focus
We pay 100% income, for 80% time, as long as we get 100% output
Simple guidelines

• Productivity based
• Open for business
• Customer service

Staff-led

• Team measures
• Individual contribution
• Choose day off
• Opt in

Academic validation

• Qualitative and quantitative
• Board de-risk

We asked ourselves...
“Will our people be okay?”
**Team engagement levels increased**

<table>
<thead>
<tr>
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<th>2017 Survey</th>
<th>Post-Trial</th>
</tr>
</thead>
<tbody>
<tr>
<td>Leadership</td>
<td>64%</td>
<td>82%</td>
</tr>
<tr>
<td>Commitment</td>
<td>68%</td>
<td>88%</td>
</tr>
<tr>
<td>Stimulation</td>
<td>66%</td>
<td>84%</td>
</tr>
<tr>
<td>Empowerment</td>
<td>68%</td>
<td>86%</td>
</tr>
</tbody>
</table>

**Staff stress levels lowered***

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<th>Pre-Trial</th>
<th>Post-Trial</th>
</tr>
</thead>
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<tr>
<td>Stress</td>
<td>45%</td>
<td>38%</td>
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</table>

* Percentages indicative of scale method used in Auckland University of Technology research. Findings consistent with qualitative research by University of Auckland Business School.

**AND...**
Job performance maintained in 4 days

www.4dayweek.com
Macro outcomes

| • Organisation more resilient         |
| • Shared commitment to purpose       |
| • Creativity and confidence          |
| • Enthusiasm and empowerment         |
| • Improvement in productivity        |
## Micro outcomes:

- More collaboration
- Willingness to help
- Appreciation of team members
- Cross training and upskilling
- Employees more challenged and stimulated
Other key findings

Team work

Readiness for change

Team creativity and performance

New Zealand average

Perpetual Guardian 4DW
Covid-19 and the 4 day week

• Facilitates a better understanding of productivity – critical for home working.
• Improved corporate resilience – the “sneeze test” and its impact on post Covid work.
• Social distancing in a workplace environment.
• Team structure and cohesion.
• Lockdown has removed two key barriers to a 4-day week: trust in employees and the impact on productivity.
To implement you need:

- Productivity focus
- Plan but not too much
- Ideas sharing
- Trial
- Legal advice
- Research
- Trust
- And not necessarily in that order
### The Benefits

<table>
<thead>
<tr>
<th>Flexible working hours</th>
<th>Mental health</th>
</tr>
</thead>
<tbody>
<tr>
<td>Environment</td>
<td>Gender pay gap</td>
</tr>
<tr>
<td>Upskilling</td>
<td>Millennial attitudes</td>
</tr>
<tr>
<td>Poverty</td>
<td>Working parents</td>
</tr>
<tr>
<td>Time management</td>
<td>Transport and infrastructure</td>
</tr>
<tr>
<td>Productivity</td>
<td>Live longer</td>
</tr>
<tr>
<td>Gig economy</td>
<td>Aging population</td>
</tr>
</tbody>
</table>
Health Benefits

- UK (population 65m): work related stress, anxiety or depression accounts for 57% of all working days lost to ill health – 15.4 million working days and lost output cost of £33.4 - £43 billion per year ($44 – $56.6 billion per year).

- Globally: between 1:4 and 1:5 of the workforce at any point in time have a stress or mental health issue.

- Post implementation at Perpetual Guardian our sick days halved. Same experience in most other 4 Day Week Companies around the world.

- Evidence suggests employees use the time off to exercise, spend time with their families, educate themselves and volunteer.
Environmental Impact

UC Davis

• Transportation one of main contributors to US greenhouse emissions (29%) with 135 million Americans commuting to work.

• “Not going into work could be one of the most environmentally sustainable things you can do as an individual employee.”

Henley Business School

• 250 businesses operating reduced-hour 4 day week: employees would drive 557.8 million fewer miles per week on average

Colorado State, New College of Florida, Dickinson College

• Households with longer work hours have significantly larger carbon footprints
Transport and Infrastructure

• Auckland
  • Productivity could be boosted by NZ$1.3 billion (1.4% of GDP) if use of the road network could be optimised
  • If free-flow could be achieved, decongestion benefits estimated at NZ$3.5m per day, or between NZ$1.4-1.9 billion per year (1.5-2% of GDP)

• Los Angeles
  • Benefit to Los Angeles assuming similar impact equates to US$14-19 billion
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The 5 Day Work Week

How the flexible work revolution can increase productivity, profitability and wellbeing, and create a sustainable future.

Andrew Barnes
4 Day Week Architect, Entrepreneur, Philanthropist, Keynote Speaker, Bo...

Charlotte Lockhart
Chief Executive Officer at The 4 Day Week
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92 Hospitals Reporting

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<th>Number of hospitalized confirmed COVID patients</th>
<th>Number of hospitalized suspect COVID patients</th>
<th>Total confirmed and suspect hospitalized COVID patients</th>
<th>Difference in confirmed case count from yesterday</th>
<th>Percent change in confirmed case count from prior day</th>
<th>Number of confirmed patients newly admitted</th>
<th>Number of suspect patients newly admitted</th>
<th>Number of confirmed cases currently in ICU</th>
<th>Percent of confirmed COVID patients currently in ICU</th>
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<td>940</td>
<td>415</td>
<td>1355</td>
<td>4</td>
<td>0.4%</td>
<td>116</td>
<td>251</td>
<td>307</td>
<td>33%</td>
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![Graph showing number of confirmed and suspect cases over time]
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### Framework Metrics According to Tiers Based on Risk of Community Disease Transmission, California

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<th>Lower Risk</th>
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<td>Substantial Tier 2</td>
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<tr>
<td>Adjusted Case Rate for Tier Assignment**</td>
<td>&gt;7</td>
<td>4-7</td>
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<td>(Rate per 100,000 excluding prison cases, 7 day average with 7 day lag)</td>
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