

CITY OF LOS ANGELES
INTER-DEPARTMENTAL CORRESPONDENCE

C.F. No. 15-0989-S68
0150-13219-0000

Date: June 26, 2026

To: Honorable Members of the Ad Hoc Committee on the 2028 Olympic and Paralympic Games

From: Matthew W. Szabo, City Administrative Officer 

Sharon M. Tso, Chief Legislative Analyst 

Subject: **ENHANCED CITY RESOURCES MASTER AGREEMENT FOR THE 2028 OLYMPIC AND PARALYMPIC GAMES**

RECOMMENDATIONS

That the City Council:

1. Authorize the Mayor and Council President to execute the Enhanced City Resources Master Agreement between the City of Los Angeles and the Los Angeles Organizing Committee for the Olympic and Paralympic Games 2028 (LA28); and
2. Authorize the Mayor and Council President to execute a First Amendment to the Games Agreement C-139679 between the City of Los Angeles and LA28.

SUMMARY

In response to Council File 15-0989-S68, this report provides an overview of the proposed Enhanced City Resources Master Agreement (ECRMA) between the City of Los Angeles (City) and the Los Angeles Organizing Committee for the Olympic and Paralympic Games 2028 (LA28).

Pursuant to the Games Agreement between the City and LA28 (C-139679), the City commits to provide and maintain, at its own cost, normal and customary City resource levels leading up to and during the 2028 Olympic and Paralympic Games (2028 Games). To support the successful delivery of the 2028 Games, the City will provide Enhanced City Resources (ECR) exceeding normal and customary levels, and LA28 will reimburse the City for resulting costs of these services. To ensure reimbursement of ECR, a process and timeline is established in the Games Agreement which includes developing the proposed ECRMA to identify, among various issues, City resources, processes, commitments, and payment timelines for the 2028 Games, and subsequently creating Venue Services Agreements (VSA) to identify the specific ECR at each identified LA28 venue. The ECRMA was anticipated to be complete by October 1, 2025,

pursuant to the Games Agreement. However, negotiations continued beyond this date due to the inherent complexity of the 2028 Games, the need for careful consideration and analysis, and the September 2025 approval of the final Venue Plan. This extended timeline has not resulted in any negative impact to either party.

On May 5, 2026, Council approved a Motion (C.F. 15-0989-S68) instructing the Offices of the City Administrative Officer (CAO) and the Chief Legislative Analyst (CLA), and requesting the City Attorney, to finalize and present an ECRMA between the City and LA28 which advances specific financial protections for the City including that:

- a. LA28 shall reimburse the City for all Enhanced City Resources (ECR) exceeding the City's normal and customary operations;
- b. Reimbursement shall include the costs of ECR at the time of delivery;
- c. LA28 shall reimburse the City for all LA28-requested infrastructure improvements beyond the normal and customary responsibilities of the City;
- d. The Games Footprint for each venue and site shall be established with consideration of the specific geographic location, the events to be held, and relevant characteristics of the communities within which operations are necessary for the successful hosting of 2028 Games events;
- e. A payment schedule shall be established to provide advanced payment to the City for estimated costs of ECR; and,
- f. LA28 shall satisfy its financial and other obligations under relevant agreements with the City, prior to declaring or disbursing any surplus funds.

The Motion further instructs the CAO and CLA to negotiate an amendment to the Games Agreement to ensure LA28's contingency funds are available for ECR expenditures incurred by the City that are not otherwise reimbursed by any relevant entities, prior to the LA28 contingency funds being declared surplus and disbursed to any legacy entity.

DISCUSSION

The City and LA28 recently completed negotiations resulting in the proposed ECRMA, presented here for the Mayor and Council's consideration. Pursuant to the above-referenced motion, the proposed ECRMA expands on the commitments in the Games Agreement to provide greater clarity concerning the responsibilities of the City and LA28 regarding the financial obligations and processes for the 2028 Games. Specifically, the ECRMA establishes that the City shall be reimbursed for the cost of ECR provided in accordance with various VSAs between the City and LA28 in direct support of the 2028 Games, which shall include the actual costs for staff including salary costs and employee benefits. The ECRMA sets the framework under which the VSAs will be determined in addition to other key sections relating to:

- Enhanced City Resources;
- Games Footprint Principles;
- Facilities and Equipment;
- Compensation;

- Payment;
- Audit Rights;
- Compliance with Laws and Regulations; and
- Identified Venue Access Protocols.

Highlights of the ECRMA are provided in Exhibit A. The complete ECRMA is provided in Exhibit B.

First Amendment to the Games Agreement

In accordance with the Games Agreement, LA28 is allocating funding each year to establish an Allocated Contingency fund totalling \$270 million, which will be available to cover LA28 expenditures beyond their operational budget or to distribute as a 2028 Games Surplus. The proposed First Amendment to the Games Agreement expands the allowable uses for the Allocated Contingency to include the reimbursement of City costs incurred under VSAs or the National Security Special Event (NSSE) process when unreimbursed by any relevant entities. The ECRMA states that Public Safety services for NSSE designated areas within and around venues will be determined as part of the NSSE planning and coordination process.

This amendment serves the purpose of protecting the City's General Fund in case LA28 revenues are insufficient to cover City expenditures. To achieve this, it defines the order of priority for the use of the Allocated Contingency: first, to cover LA28 expenditures in excess of revenues, before the City's General Fund would be required to close the gap; second, to reimburse the City for Games-related expenditures when unreimbursed by grants or other outside funding; and third for distribution to a legacy entity as surplus 2028 Games profits in accordance with the Host City Contract. Further, the amendment shall establish that any distribution of Allocated Contingency funds shall require City approval.

The First Amendment to the Games Agreement is provided in Exhibit C.

Next steps

The CAO and CLA, in collaboration with applicable City departments, and LA28 will collaborate to develop the specific requirements and ECR to be included in VSAs for each identified venue, site, road races, and other related activities. The VSAs shall be negotiated and entered with mutual consent by no later than July 1, 2027.

Additionally, the CAO, in collaboration with the Office of the Controller, is preparing to issue instructions to all City departments to implement a cost accounting structure to track and report expenditures leading up to and during the 2028 Games. The tracking and reporting of City costs for the 2028 Games will be essential to ensure the accurate invoicing and reimbursement of costs from both LA28 and other sources such as federal or state grant funding.

FISCAL IMPACT STATEMENT

There is no fiscal impact to the 2025-26 Budget or the upcoming 2026-27 Budget resulting from the recommendations in this report. City work relating to planning activities for the 2028 Games is performed under current budget and staff resources. In accordance with the ECRMA, the City shall receive reimbursement of ECR in direct support of the 2028 Games.

The future fiscal impact of hosting the 2028 Games cannot be determined at this time. Positive financial implications resulting from the hosting of the 2028 Games include, but are not limited to, the Youth Sports Partnership Agreement, and the creation of a Legacy Entity to further advance commitments to youth sports with funding from the potential financial surplus at the conclusion of the 2028 Games.

FINANCIAL POLICIES STATEMENT

Approval of the recommendations in this report comply with the City's Financial Policies.

MWS:SMT:RR:mbp 11260117

Attachments: Exhibit A - Highlights of the Enhanced City Resources Master Agreement
Exhibit B - Enhanced City Resources Master Agreement
Exhibit C - First Amendment to the Games Agreement C-139679

EXHIBIT A

**HIGHLIGHTS OF THE
ENHANCED CITY RESOURCES MASTER AGREEMENT**

EXHIBIT A

HIGHLIGHTS OF THE ECRMA

The significant highlights of the Enhanced City Resources Master Agreement (ECRMA) are summarized below:

ENHANCED CITY RESOURCES (Section 3)

The City agrees to provide and maintain, at its own cost, normal and customary City resource levels leading up to and during the hosting of the 2028 Games. LA28 may request that the City provide Enhanced City Resources (ECR) that exceed normal and customary levels. The actual City costs for the agreed upon ECR will be reimbursed by LA28. Additional key aspects of ECR include:

- LA28 and the City shall closely collaborate on ECR to be delivered at each venue at service levels that reasonably meet the 2028 Games and City standards;
- Venue Service Agreements (VSA) shall be negotiated and entered with mutual consent by no later than July 1, 2027, to identify specific services and service levels for ECR needed for 2028 Games venues, sites, road races, and other related activities;
- The City may reduce or cancel requested ECR to be delivered at each venue if a VSA is not completed by September 30, 2027;
- The City may modify or cancel ECR commitments by September 30, 2027, if the City determines it has insufficient available personnel to provide the specific service or service levels;
- Public safety ECR in non-NSSE designated areas will be reimbursed in accordance with mutually agreed upon VSAs and reimbursement processes described in the ECRMA. Public safety services for National Security Special Event (NSSE) designated areas within and around venues will be determined as part of the NSSE planning and coordination process;
- Infrastructure Improvements requested by LA28 (e.g. accessibility, public works, beautification, or street improvements) that are beyond the City's minimum legal requirements, or its sole discretion, shall be reimbursed by LA28;
- ECR for unplanned public health and safety incidents directly arising from official 2028 Games events shall be reimbursed by LA28; however, this does not include normal and customary public health and safety incidents, uncontrollable events, or broader public health crises; and,
- Proprietary Departments including the Department of Water and Power, Los Angeles World Airports, and the Port of Los Angeles shall enter separate agreements with LA28 for any agreed upon ECR for the 2028 Games. In absence of dedicated agreements, the terms in the City ECRMA shall apply to each proprietary department.

GAMES FOOTPRINT PRINCIPLES (Section 4)

The ECR to be delivered for each venue shall be determined based on a geographical area established by LA28 which is referred to as the Games Footprint. Key aspects of the Games Footprint include:

- Each Games Footprint shall be established with consideration to each venue's location, the events to be held there, and relevant characteristics of the operations and community.
- If the City and LA28 identify a need for ECR outside of a Games Footprint, the requested services shall be mutually agreed upon in writing.

FACILITIES AND EQUIPMENT (Section 5)

The City is not obligated to provide equipment or facilities unless expressly included in the VSAs, and reimbursed on a rental basis. In the case that the City purchases equipment in direct support of ECR for the 2028 Games, LA28 is committed to pay the equivalent market rental rate cost.

INDEMNIFICATION (Section 7)

- The City will not be held liable for any negligence or related misconduct by LA28, or its subcontractors, except if it is caused by the City.
- If a third party makes allegations of liability, then LA28 will not hold the City responsible. As above, this indemnification does not cover negligence on the part of the City; it also does not extend to related indemnification agreements that may be in effect.
- The City agrees to notify LA28 in writing of any claims against it, and LA28 will defend itself at its own expense. Further, LA28 is not liable for the City's legal fees, unless authorized. Notwithstanding the terms in the ECRMA, Charter Sections 272 and 273 govern matters related to defense and settlement of claims.

COMPENSATION (Section 10)

- The City will provide an initial cost estimate for ECR in forthcoming VSAs by October 1, 2026, or 60 days following completion of any VSA.
- A final estimate of monthly costs for ECR shall be mutually agreed upon by October 31, 2027.
- The costs of ECR shall be calculated to include the actual salary costs for hours worked and employee benefit costs consisting of compensated time off and fringe benefits. The salary rates will be the actual rates in City labor agreements at the time the services are delivered.
- LA28 agrees to pay the City all outstanding amounts due pursuant to this ECRMA, the Host City Contract, the Games Agreement, and any other relevant agreement between the parties prior to disbursing any potential surplus funds to a legacy entity.

PAYMENT (Section 11)

A process is established in the ECRMA for the advance payment and final reconciliation of expenses with a timeline as follows:

- A payment schedule will be established by January 31, 2028 requiring LA28 to provide the City with monthly payments on the first day of each month for ECR reasonably expected to be delivered during the applicable month.
- Following the conclusion of the 2028 Games, the City shall issue a final cost statement to LA28 by December 1, 2028 detailing the actual ECR delivered and expenses.
 - LA28 agrees to remit payment of all undisputed amounts no later than 60 days after receipt of the City's final statement.
 - Within 60 days after LA28 receives the final cost statement, LA28 may provide the City with written notice of disputed amounts or issues. The City and LA28 agree to work in good faith to review and resolve any such issues.
 - LA28 shall remit final payment to the City within 45 days after resolution of all questions, issues, or disputes.
 - The City shall remit any overpayment or amount due to LA28 within the earlier of either (i) 45 days after resolution of all questions, issues, or disputes or (ii) following the initial 60-day review period if there are no other notices from LA28.
- The City and LA28 agree that 2028 Games related expenditures incurred by the City pursuant to the VSAs or the NSSE process that are not reimbursed by the federal government or other relevant entities are subject to the Games Agreement, as amended by the Parties.

AUDIT RIGHTS (Section 12)

The City continues its rights in the Games Agreement to independently audit all information used by LA28 to calculate a potential 2028 Games Surplus. LA28 agrees to work in good faith to provide the City with necessary records in order for the City to be eligible for state or federal grant funding.

COMPLIANCE WITH LAWS AND REGULATIONS (Section 17)

LA28 agrees to adhere to all local, state, and federal laws, including health, safety, and labor regulations.

IDENTIFIED VENUE ACCESS PROTOCOLS (Section 26)

LA28 must deliver a reasonable credential plan by January 1, 2028, ensuring designated City personnel have necessary access to venues. City staff must follow LA28's security rules, including background checks and accreditation systems.

EXHIBIT B

ENHANCED CITY RESOURCES MASTER AGREEMENT

**ENHANCED CITY RESOURCES MASTER AGREEMENT
BETWEEN
THE CITY OF LOS ANGELES
AND
THE LOS ANGELES ORGANIZING COMMITTEE FOR
THE OLYMPIC AND PARALYMPIC GAMES 2028**

This Enhanced City Resources Master Agreement (“ECRMA”) is entered into by and between the City of Los Angeles, a municipal corporation, (the “City”) and the Los Angeles Organizing Committee for the Olympic and Paralympic Games 2028, a California nonprofit public benefit corporation (the “OCOG”). Collectively, these entities shall be known herein as the “Parties” or individually as a “Party.” All capitalized terms set forth in this ECRMA, but not defined, shall have the same meaning as set forth in the Games Agreement effective as of December 28, 2021, by and between the City and OCOG (the “Games Agreement”).

WITNESSETH

WHEREAS, on August 16, 2017, the OCOG, the City, and the United States Olympic and Paralympic Committee (the “USOPC”) entered into a certain Memorandum of Understanding (as amended from time to time, the “MOU”), which set forth certain governing principles regarding hosting the 2028 Olympic and Paralympic Games (the “2028 Games”) to ensure the 2028 Games positively impact the community;

WHEREAS, the MOU provided that, were the City selected to host the 2028 Games, the OCOG and the City would enter into a definitive Games Agreement that would incorporate the terms of the MOU (including with respect to the provision of City services in support of the 2028 Games) and set forth other customary terms and conditions to provide a critical framework for how the OCOG and the City will work together related to 2028 Games delivery;

WHEREAS, on September 13, 2017, the City was selected by the International Olympic Committee (the “IOC”) to host the 2028 Games and the parties entered into the Games Agreement;

WHEREAS, Section 7.2 of the Games Agreement states that the Parties shall negotiate in good faith and enter into the ECRMA, pursuant to which the City shall provide the Enhanced City Resources;

WHEREAS, in accordance with the Games Agreement, this ECRMA includes, among other things, terms establishing services, rates, a repayment timeline, audit rights, and other schedule, process, and cost estimation considerations;

WHEREAS, the OCOG commits to abiding by all local, state, and federal laws;

WHEREAS, in accordance with the Games Agreement, the rates set forth in the ECRMA will be adjusted to reflect the actual rates included in existing City labor agreements effective during the delivery of any Enhanced City Resources;

WHEREAS, the Parties acknowledge and agree that the City is unique among governmental entities participating in the delivery of the 2028 Games, as the official Host City (as defined in the Host City Contract – Principles) for the 2028 Games;

WHEREAS, the City acknowledges that cost certainty, scope, and timely delivery of services under this ECRMA will have a material impact on the OCOG's operations, economics, and the successful delivery of the 2028 Games;

WHEREAS, the Parties have a shared commitment to developing and operating in accordance with an operating budget for the 2028 Games that is prudent, realistic, and designed to protect taxpayers by mitigating financial risk and, hence, shall conduct 2028 Games-related operations in accordance with the goal of delivering a fiscally responsible 2028 Games;

WHEREAS, the 2028 Games budget anticipates federal assistance to support public safety-related costs; and the Federal Government has authorized funding for security, planning, and related activities, the Parties affirm their shared intent to cooperatively pursue available federal reimbursements under eligible programs;

WHEREAS, the Parties further acknowledge the mutual benefit of, and affirm their shared intent to seek, cooperative support from the State of California to assist in funding and coordinating supplemental public safety resources from jurisdictions outside of the City of Los Angeles for the 2028 Games;

WHEREAS, the Parties acknowledge and agree that, pursuant to Section 3 of the Host City Contract – Principles, all agreements relating to the incorporation and existence of the OCOG, including this ECRMA, shall be submitted and subject to the IOC for its approval;

WHEREAS, the Parties have worked together in good faith to host a safe and fiscally responsible 2028 Games that are consistent with the long-term interests and values of the City and the people of Los Angeles; and

WHEREAS, in furtherance of the principle to protect taxpayers by mitigating financial risk, and in accordance with the terms of the Games Agreement, the Parties now wish to define certain terms and conditions related to the provision of Enhanced City Resources and payment for such Enhanced City Resources provided in direct support of the 2028 Games through the execution of this ECRMA.

NOW, THEREFORE, in consideration of the mutual benefits to be derived by the Parties, and of the promises contained in this ECRMA, the Parties hereby agree as follows:

1. **RECITALS**. The recitals set forth above are fully incorporated into this ECRMA.

2. **PURPOSE.** The purpose of this ECRMA is to set forth certain material terms of the relationship between the City and the OCOG related to the delivery of and payment or reimbursement for the City's provision of Enhanced City Resources in direct support of the 2028 Games.
3. **ENHANCED CITY RESOURCES.** As consideration for the City providing Enhanced City Resources within each Games Footprint, the OCOG shall pay the City for each Enhanced City Resource at the unit costs and rates effective during the delivery of the Enhanced City Resources, subject to Section 10 of this ECRMA.
 - 3.1. Pursuant to this ECRMA, the OCOG shall reimburse the City for any Enhanced City Resources delivered by any mutually agreed upon City department, with the exception of the City's proprietary departments (the Port of Los Angeles, Department of Water and Power, and Los Angeles World Airports), in direct support of the 2028 Games that exceed the City's Normal and Customary Services, as shall be agreed upon by the Parties in the Venue Services Agreements ("VSAs" and, each, a "VSA").
 - 3.1.1. The OCOG shall negotiate and enter into separate agreements as necessary for any agreed upon Enhanced City Resources delivered by the City's proprietary departments. In absence of separate agreements with the City's proprietary departments, the terms of this ECRMA shall apply to each proprietary department.
 - 3.2. Pursuant to the Games Agreement, the OCOG shall not be required to compensate the City for any costs, fees, charges, or expenses incurred by the City for Normal and Customary Services. The services that the City provides under this ECRMA and any subsequent VSA shall not reduce the Normal and Customary Services that the City would otherwise provide if the City did not enter into this ECRMA.
 - 3.3. The Parties shall negotiate in good faith to mutually agree upon specific services and service levels for the Enhanced City Resources needed for a successful event at each Identified Venue. Such mutually agreed upon specific services and service levels shall be incorporated into each respective VSAs. In accordance with the Games Agreement and subject to the terms of Section 10 of this ECRMA, the payment or reimbursement for Enhanced City Resources shall be adjusted to reflect the actual rates included in existing City labor agreements effective during the delivery of the Enhanced City Resources. The Parties shall negotiate in good faith and mutually agree upon a VSA for each Identified Venue or cluster of Identified Venues, which shall include the following among other mutually agreed upon terms and conditions:
 - 3.3.1. The Games Footprint for each Identified Venue (defined in Section 7.4 of the Games Agreement), as established by the OCOG in accordance with the principles set forth in Section 4 (Games Footprint Principles) of this ECRMA.
 - 3.3.2. Non-public safety related Enhanced City Resources services and service levels to be delivered and cost estimates for such Enhanced City Resources for each Identified Venue that is subject to planning and coordination pursuant to the NSSE designation (collectively, "NSSE Identified Venues").

- 3.3.3. Public safety related Enhanced City Resources services and services levels to be delivered and cost estimates for such Enhanced City Resources for any agreed upon Identified Venues that are not subject to the NSSE designation (collectively, “Non-NSSE Identified Venues”).
- 3.3.4. Notwithstanding any other provision of this ECRMA, the City may, subject to providing written notice to the OCOG by no later than September 30, 2027, forthwith cancel or modify the specific service or service level pertaining to any Enhanced City Resources under this ECRMA if the City concludes that it has insufficient available personnel to provide such specific service or service level. In such an event, consistent with Section 6.2 of this ECRMA, the City shall use its best efforts to provide as much of the contracted Enhanced City Resources as practicable under the circumstances, and the compensation set forth under any applicable VSA shall be adjusted to reflect the reduced Enhanced City Resources.
- 3.4. The OCOG and the City shall closely collaborate concerning the need for Enhanced City Resources to be delivered at each Identified Venue at service levels that reasonably meet Games and City standards. The agreed upon Enhanced City Resources and service levels will be incorporated into the VSAs. In the event that a mutually agreed upon VSA is not executed within a reasonable period of time, and in any event by no later than July 1, 2027, for the City to dedicate the resources required, the Parties will make best efforts to conclude a dispute resolution process by no later than September 30, 2027. The City reserves the right to reduce or cancel requested services if agreement is not reached by September 30, 2027.
- 3.5. Identification of Enhanced City Resources at Identified Venues. The VSAs will be negotiated by the Parties and executed based on mutual consent for each Identified Venue. Each VSA will identify, among other things, (i) specific Enhanced City Resources to be provided by the City; (ii) to the extent not otherwise contained in this ECRMA, the associated service levels, unit costs, and rates for each such Enhanced City Resources and processes for estimating Enhanced City Resources expenses (e.g., rates and unit costs); (iii) access rights to the applicable Identified Venue; and (iv) the Games Footprint for the applicable Identified Venue. The OCOG shall coordinate the development of the VSAs with the City Administrative Officer and the Chief Legislative Analyst (by and through its City Liaison(s)), who shall, in turn, ensure coordination with any relevant City department or planning body in order to facilitate City-wide administrative oversight, budgetary control, and any requests which may require further approval by the Mayor and City Council.
- 3.6. For the avoidance of doubt, public safety services and cost estimates for NSSE designated areas within and around Identified Venues shall be determined as part of the NSSE planning and coordination process.
- 3.7. A list of currently Identified Venues is attached hereto as Exhibit A. Should the OCOG identify any further locations that will require the delivery of Enhanced City Resources by the City during the 2028 Games (e.g., OCOG-organized Cultural Olympiad or live site activations), such additional locations shall be added to Exhibit A and shall be included in

the VSA planning process described, including with respect to Sections 4.1.1 and 4.1.2 below.

- 3.8. The Parties acknowledge that each is responsible for complying with any applicable and relevant code, statute or other legal obligation, including with relation to accessibility, public works, beautification, or street improvement. Additionally, the City may elect, in its sole discretion, to undertake additional improvements across the City in advance of the 2028 Games. To the extent the OCOG requests in writing, through either its Chairperson or Chief Executive Officer, that the City further improve accessibility, beautification, streets, or other Games-related infrastructure above and beyond the City's minimal legal requirements or which the City elects to pursue in its sole discretion, such agreed upon costs will be reimbursed by the OCOG pursuant to the terms and conditions of this ECRMA.
- 3.9. The Parties acknowledge and agree that any City public services that are time-shifted to support 2028 Games requirements but are not otherwise provided at levels above the Normal and Customary Services (e.g., the timing of certain road repairs) will not be calculated as Enhanced City Resources, except to the extent that such time shift requires payment of overtime in accordance with existing labor agreements.
- 3.10. Unplanned Public Health and Safety Incidents. Pursuant to Games Agreement Section 7.3, the OCOG shall reimburse the City for Enhanced City Resources provided in response to mutually agreed upon categories of unplanned public health and safety incidents directly arising from official 2028 Games events in the VSAs. Notwithstanding the foregoing, the OCOG shall not be liable for, nor shall reimbursement obligations apply to: (i) costs associated with the provision of responses to Normal and Customary public health and safety incidents; or (ii) uncontrollable events or broader public health crises (including, but not limited to, communicable disease outbreaks or civil disturbances). The matters falling under exclusions (i) and (ii) are exemplary and non-exhaustive, represent the City's standard operational and jurisdictional responsibilities, and shall remain the sole responsibility of the City.
 - 3.10.1. For reporting and reimbursement purposes, all such services must be documented in writing and subject to mutual consent, either as a modification to an associated VSA, or, in absence of associated VSA, in a new separate document that includes the ECRMA's applicable terms and conditions.

4. GAMES FOOTPRINT PRINCIPLES.

- 4.1. The Parties acknowledge and agree that the Enhanced City Resources to be provided under a given VSA shall be estimated based on a geographical footprint established by the OCOG (the "Games Footprint") that (i) is deemed to be in effect for the periods of time identified in the VSAs, and (ii) determines the physical boundaries of such Identified Venue or cluster of Identified Venues in accordance with the following principles:
 - 4.1.1. For those 2028 Games and/or 2028 Games related events (including, but not limited to, road races and other mutually agreed upon Games-related activities), the identified

event courses or sites shall be identified in a VSA. For NSSE Identified Venues: The OCOG shall establish the Games Footprint for NSSE Identified Venues with a view to each such location's specific geographic location, the events to be held there, and relevant characteristics of OCOG's operations and the community.

4.1.2. For Non-NSSE Identified Venues: The OCOG shall establish the Games Footprint for Non-NSSE Identified Venues with a view to each such location's specific geographic location, the events to be held there, and relevant characteristics of the community.

4.2. If the Parties jointly identify a need for Enhanced City Resources outside of an established Games Footprint, the Parties will mutually agree, in writing, on such services and service levels to be provided at such specified geographic location(s).

5. **FACILITIES AND EQUIPMENT.**

5.1. Except as otherwise specified herein, the City is not obligated to furnish any facilities or equipment pursuant to this ECRMA. The City, at the City's sole discretion, may furnish other equipment in furtherance of the provision of services under this ECRMA, provided that the OCOG shall not be obligated to reimburse the City for such additional equipment absent mutual agreement in writing (in a VSA or otherwise) between the City and the OCOG. The Parties agree that any provision of existing City equipment or facilities shall be on a rental basis and subject to the terms and conditions of this ECRMA.

5.2. Pursuant to the Games Agreement, if certain capital assets (i.e., those assets other than people) are needed to temporarily deliver Enhanced City Resources, the Parties acknowledge and agree that such capital assets should be rented (through existing mutual aid agreements, other rental mechanisms, etc.) and not purchased exclusively to meet 2028 Games requirements. The Parties further acknowledge and agree that if the City decides to purchase capital assets exclusively to meet 2028 Games requirements, the OCOG will solely be responsible for the market rental rate for the use of such purchased capital asset for the period of time it is utilized to provide an Enhanced City Resource to the extent such use is pre-approved by the OCOG and mutually agreed upon in writing in a VSA.

6. **ADMINISTRATION OF PERSONNEL.**

6.1. The rendition of the services; the rank of the personnel provided; the supervision, equipment, communications, supplies, and other matters incident to the performance of such services; and the control of such personnel will remain with the City department primarily responsible for providing the contemplated service.

6.2. The City acknowledges and agrees that non-City law enforcement agencies and personnel will be engaged in connection with the 2028 Games. The City shall use its best efforts to coordinate and work together with such agencies and personnel in good faith towards the goal of facilitating the safety of the 2028 Games through the planning and coordination process of the NSSE. This coordination shall not be deemed to create any obligation of the City to bear the cost of any non-City law enforcement, either through mutual aid, or

otherwise. This section does not apply to proprietary department law enforcement agencies, as they will be covered under separate agreements.

- 6.3. All OCOG employees who work in conjunction with the City pursuant to this ECRMA shall not have any claim or right to employment, civil service protection, salary, or benefits or claims of any kind from the City based on this ECRMA. No OCOG employees or volunteers shall be deemed employees or volunteers of the City. All City employees who work in conjunction with the OCOG pursuant to this ECRMA shall not have any claim or right to employment, salary, or benefits or claims of any kind from the OCOG based on this ECRMA. No City employees or volunteers shall be deemed employees or volunteers of the OCOG.
- 6.4. Both Parties hereto in the performance of this ECRMA shall act as independent contractors and not as agents, employees, partners, joint venturers, or associates of one another.

7. **INDEMNIFICATION.**

- 7.1. Except for the active negligence or willful misconduct of the City, or any of its boards, officers, agents, employees, assigns and successors in interest, the OCOG shall defend, indemnify, and hold harmless the City and any of its boards, officers, agents, employees, assigns, and successors in interest from and against all lawsuits and causes of action, claims, losses, demands, deficiencies, judgments, settlements, costs, and expenses of any kind, including, but not limited to, attorneys' fees (both in house and outside counsel), cost of experts and consultants, damages, or liability of any nature whatsoever whether foreseeable or unforeseeable (including, but not limited to, as related to death, personal injury, property damage, or economic loss), relating to or arising in any manner by reason of the negligent acts, errors, omissions or willful misconduct by the OCOG, its subcontractors, or its boards, officers, agents, employees, assigns, volunteers, and successors in interest (excluding the IOC, the International Paralympic Committee, United States Olympic and Paralympic Properties, or their affiliates) in connection with this ECRMA. The rights and remedies of the City provided in this Section 7.1 shall not be exclusive and are in addition to any other rights and remedies provided by law or under this ECRMA.
- 7.2. If liability is alleged by a third party by reason of a dangerous physical condition of property (as defined in California Government Code sections 830, et seq.) of the OCOG or its subcontractors, that was caused by the OCOG or its subcontractors, then the OCOG shall defend and hold harmless the City, its boards, officers, employees, agents, assigns and successors in interest from any action, loss, costs, or expenses caused by any such condition of the OCOG's or its subcontractor's property and any negligent or wrongful act or omission of the OCOG, its subcontractors or their boards, officers, agents, and employees. Notwithstanding the foregoing, this Section 7 shall not apply to the extent such damages, injury, or loss arise from the active negligence or willful misconduct of the City, its boards, officers, employees, agents, assigns, or successors in interest or to the extent the City has an indemnification obligation to OCOG pursuant to another agreement.

7.3. If the City receives notice of the commencement or assertion of any loss or potential loss for which the OCOG may be required to indemnify the City hereunder, it shall as promptly as practicable notify the OCOG in writing setting forth the particulars of such loss, claim, or action. Upon the OCOG's receipt of a written notice of the commencement or assertion of any loss for which the OCOG may be required to indemnify the City hereunder, the OCOG shall assume the defense thereof, at the OCOG's sole cost and expense, including the retaining of counsel reasonably satisfactory to the City. After notice from the OCOG to the City of its assumption of the defense, the OCOG shall not be liable to the City under this ECRMA for any legal or other expenses subsequently incurred by the City in connection with the defense thereof, except to the extent the City incurs reasonable costs at the request of the OCOG in cooperation with the OCOG's defense. The City shall have the right to retain separate counsel in any such action and to participate in the defense thereof but shall bear the fees and expenses of such counsel unless the OCOG shall have specifically authorized the retaining of such counsel. The OCOG shall not enter into any settlement or compromise in connection with a loss without the City's prior written consent, which consent will not be unreasonably withheld or delayed. Notwithstanding this Section 7, the City Charter Sections 272 and 273 govern for the purposes of defense or settlement, or both, of claims against the City and take precedence over any language in this ECRMA to the contrary.

8. **PERMITS.**

8.1. The City agrees to use its best efforts and to work in good faith with the OCOG and its applicable partners, including venue owners/operators, to prioritize, expedite and approve the permitting and zoning needs for the Games.

9. **TERM OF ECRMA.**

9.1. The term of this ECRMA shall commence upon the date of the last signature set forth below and shall terminate upon the final satisfaction of any payment obligations either by OCOG to the City or by the City to the OCOG pursuant to Sections 10 and 11 below

10. **COMPENSATION.**

10.1. The City shall provide the OCOG with an initial monthly cost estimate for Enhanced City Resources agreed upon in any forthcoming VSA by October 1, 2026, or 60 days following completion of any VSA. Final monthly cost estimates for such Enhanced City Resources shall be mutually agreed upon by the Parties by no later than October 31, 2027 (the "Estimated City Services Costs").

10.2. The Estimated City Services Costs shall be calculated based on the costs of the Enhanced City Resources agreed in any forthcoming VSA at the time of delivery utilizing a modified Cost Allocation Plan ("CAP") rate that includes only base salary for actual time worked in the direct provision of Enhanced City Resources, Fringe Benefit and compensated time off ("CTO") components and excludes all other components (including, but not limited to, central services). For purposes of this ECRMA, "Fringe Benefit" shall include all City employee benefits, including health benefit costs, pension benefit costs, and CTO. For

illustrative purposes, the CAP rate calculation shall be determined utilizing the following formula:

$$\begin{aligned} \text{base salary} \times (1 + \text{CTO } \%) &= \text{gross salary} \\ \text{gross salary} \times \text{Fringe Benefit } \% &= \text{fringe cost} \\ \text{reimbursable amount for Enhanced City Resources} &= \text{gross salary} + \text{fringe cost} \end{aligned}$$

10.2.1. Enhanced City Resources provided on an overtime basis will be charged at the full overtime rate, and will not be subject to the modified CAP rate calculation above. For illustrative purposes, the Overtime CAP rate calculation shall be determined for salary costs provided on an overtime basis utilizing the following formula:

$$\begin{aligned} \text{overtime salary} \times \text{overtime fringe benefit } \% &= \text{overtime fringe cost} \\ \text{reimbursable amount for overtime ECR} &= \text{overtime salary} + \text{overtime fringe cost} \end{aligned}$$

- 10.3. The OCOG and the City each recognize and acknowledge that the Estimated City Services Costs constitute an estimate for the costs of the Enhanced City Resources and shall be revised at the conclusion of the events and activities of the OCOG based on the actual Enhanced City Resources delivered or performed by the City. If actual fees and charges for the Enhanced City Resources are less than the estimated fee paid, the OCOG shall be refunded the difference. If actual fees and charges for the Enhanced City Resources are greater than the Estimated City Services Costs, the OCOG shall be liable for the additional costs and shall make payment to the City as provided below.
- 10.4. The OCOG acknowledges and agrees that neither this ECRMA nor the OCOG's performance of the terms of this ECRMA operate to reduce or impair the obligations of any non-party entity to make payment to the City for services rendered or properties leased in relation to the 2028 Games. Further, the OCOG acknowledges and agrees that no payments made by non-party entities to the City for related services will reduce the OCOG's obligation to make payment to the City as provided in this ECRMA. It is understood there may be activities, parties or events at locations other than those at the Identified Venues, which may or may not be related to the fact of the 2028 Games occurring in the City of Los Angeles, but that are not produced by OCOG and that the OCOG has no ability to direct, prohibit or control. The OCOG shall have no obligation to the City for costs related to such activities, parties or events.
- 10.5. The Parties acknowledge and agree that, with respect to the provision of Enhanced City Resources, including any City equipment or facilities, the City shall charge the OCOG no more than the City's ordinary and customary prices (as such ordinary and customary prices are reasonably understood as of the date hereof, subject to commercially reasonable adjustments for inflation).
- 10.6. The OCOG shall satisfy all of its financial and other obligations under the Host City Contract, the Games Agreement, the ECRMA, and any other relevant agreement between the Parties prior to disbursement of any Surplus to the Legacy Entity, pursuant to the Host City Contract and Games Agreement, or the OCOG's dissolution. For the avoidance of doubt, satisfying financial obligations means the OCOG has paid the City all outstanding

amounts due pursuant to this ECRMA, the Host City Contract, the Games Agreement, and any other relevant agreement between the parties.

11. PAYMENT.

11.1. With the exception of Enhanced City Resources eligible for reimbursement by the Federal Government or other relevant entities; the OCOG shall pay the City for agreed upon Enhanced City Resources delivered based on the conditions and payment schedule below:

11.1.1. The OCOG and the City will collaborate in good faith to develop the Estimated City Services Costs pursuant to the schedule described herein.

11.1.2. By no later than January 31, 2028, the OCOG and the City shall mutually agree upon a monthly payment schedule (the "Payment Schedule"). The Payment Schedule shall provide for monthly payments, on the first of each month, by OCOG to the City based on the Parties' mutually agreed-upon good-faith estimates of reimbursable costs for Enhanced City Services reasonably expected to be incurred by the City during the applicable month.

11.1.2.1. For the avoidance of doubt, any payments for Enhanced City Resources prior to the establishment of the Payment Schedule shall also be on the first day of the month in which such expenses are expected to be incurred by the City, based on a good faith estimate that is agreed upon by the Parties in advance of the City incurring such costs.

11.2. By no later than December 1, 2028, the City shall provide to the OCOG a final statement of Enhanced City Resources expenses incurred by the City, along with sufficiently detailed documentation evidencing such expenses.

11.2.1. OCOG shall remit payment of all undisputed amounts no later than sixty (60) days after receipt of the City's final statement.

11.2.2. If OCOG identifies any questions, issues, or disputes regarding the City's final statement or the supporting documentation, OCOG shall provide written notice of such matters to the City within sixty (60) days after OCOG's receipt of the final statement and supporting documentation. Thereafter, the City and the OCOG shall work in good faith to review and resolve any such issues.

11.2.3. To the extent any balance is due from OCOG to the City, OCOG shall remit final payment to the City no later than forty-five (45) days after resolution of all questions, issues, or disputes pursuant to Section 11.2.2. To the extent any balance is due from the City to the OCOG, the City shall remit any overpayment to the OCOG no later than forty-five (45) days after the earlier of (a) resolution of all questions, issues, or disputes pursuant to Section 11.2.2, or (b) the expiration of the sixty (60)-day review period with no notice from OCOG.

11.3. The City shall maintain accurate and complete records of all services performed and charged to OCOG. The City shall retain all such records for a period of not less than two

(2) calendar years after the date of termination of this ECRMA and make such records available to OCOG upon reasonable request.

- 11.4. The Parties acknowledge and agree that Games-related expenditures incurred by the City pursuant to the VSAs or the NSSE process that are not reimbursed by the federal government or other relevant entities are subject to the Games Agreement, as amended by the Parties.
12. **AUDIT RIGHTS.** The OCOG represents that it does and shall continue to maintain a commercially reasonable accounting and document preservation system. In the event that an audit is required in order for City to be eligible for state or federal funding, OCOG agrees to work in good faith with City to provide it with OCOG records that are necessary for City to pursue such funding. Notwithstanding any provision in this ECRMA, the Parties shall maintain all audit rights delineated in the Games Agreement, including with respect to Section 13.6 (Surplus Audit) of the Games Agreement, which states that “[a]fter the OCOG has calculated the Surplus, the City shall have the right to independently audit all information used by OCOG to calculate the Surplus.”
13. **AMENDMENTS.** No changes, modifications, or amendments to this ECRMA may occur except by written instrument duly executed by both parties, including on behalf of the City by the person designated by the City Council, or by the board, officer or employee authorized to enter into this ECRMA, and the OCOG. Any amendment to this ECRMA shall be subject to written approval by the IOC.
14. **NO GRANT OF AGENCY.** For the avoidance of doubt, neither Party shall have authority, express or implied, to act on behalf of the other Party in any capacity whatsoever as an agent. Neither Party shall have any authority, express or implied, pursuant to this ECRMA to bind the other Party to any obligation whatsoever.
15. **IOC APPROVAL REQUIRED.** The Parties acknowledge that the understandings set forth in this ECRMA are subject to the written approval of the IOC and shall not be binding upon any Party unless and until such written approval is obtained.
16. **AUTHORIZATION WARRANTY.** Each Party represents and warrants that the person executing this ECRMA for such Party is an authorized agent who has actual authority to bind such Party to each and every term, condition, and obligation of this ECRMA and that all requirements of such Party have been fulfilled to provide such actual authority.
17. **COMPLIANCE WITH LAWS AND REGULATIONS.** The OCOG shall comply with all applicable federal, state and local laws, ordinances, rules and regulations pertaining to its obligations, including but not limited to laws regarding health and safety, labor and employment, wage and hours and licensing.
18. **DISPUTE RESOLUTION.** The Parties hereby expressly incorporate by reference Section 15 (Dispute Resolution) of the Games Agreement, as may be amended from time to time, into this ECRMA, as if fully set forth herein. The Parties acknowledge and agree that Section 15 of the

Games Agreement and the Dispute Resolution process defined therein shall govern any and all disputes, claims, or controversies arising out of or relating to this ECRMA.

19. **GOVERNING LAW**. This ECRMA has been negotiated, executed and delivered, and will be performed in, the State of California, and shall be governed by, and construed in accordance with its laws, without regard to any conflict of law provisions.
20. **NOTICES**. Any notice required to be given pursuant to this ECRMA shall be in writing and shall be delivered to the Parties at the respective addresses and to the attention of the individuals set forth below:

City:

Office of the City Administrative Officer
Attn: Matthew W. Szabo
200 N. Main Street, 1500
Los Angeles, CA 90012
Email: matt.szabo@lacity.org

Office of the Chief Legislative Analyst
Attn: Sharon M. Tso
200 North Spring Street, Room 255
Los Angeles, CA 90012
Email: sharon.tso@lacity.org

OCOG:

Los Angeles Organizing Committee for the Olympic and Paralympic Games 2028
Attn: John Harper
1150 S. Olive Street, 7th Floor
Los Angeles, CA 90015
Email: jharper@la28.org
With copy to: legal@la28.org

Written notice shall include notice delivered via email. A notice shall be deemed to have been received on (i) the date of delivery, if delivered by hand during regular business hours, or by email, or (ii) on the third (3rd) business day following mailing by registered or certified mail (return receipt requested) to the addresses set forth above.

21. **SEVERABILITY**. If any term, clause, or provision hereof is held invalid or unenforceable by a court of competent jurisdiction, such invalidity shall not affect the validity or operation of any other term, clause, or provision and such invalid term, clause, or provision shall be deemed to have been severed from the ECRMA.
22. **WAIVER**. Waiver by any Party to this ECRMA of any term, condition, or covenant of this ECRMA shall not constitute a waiver of any other term, condition, or covenant. Waiver by any Party of any breach or violation of any of the provisions of this ECRMA shall not constitute a waiver of any breach or violation of any other provision of this ECRMA, nor a waiver of any subsequent breach or violation of any provision of this ECRMA.

23. **SURVIVAL**. Sections 7 (Indemnification), 18 (Dispute Resolution), and 19 (Governing Law) will survive termination of this ECRMA.
24. **ASSIGNMENT**. No Party may assign any of its rights or delegate any of its obligations hereunder without the prior written consent of the other Party. This ECRMA shall be binding upon and inure solely to the benefit of each Party and its successors and permitted assigns, and nothing in this ECRMA, express or implied, is intended to or shall confer upon any other person any rights, benefits, or remedies of any nature whatsoever under or by reason of this ECRMA.
25. **NO WAIVER OR MODIFICATION OF EXISTING AGREEMENTS**. The Parties acknowledge and agree that, unless explicitly stated, nothing in this ECRMA shall waive, amend, vary, or otherwise affect the terms and conditions of any prior agreement entered into between the OCOG and the City, including, but not limited to, the Games Agreement, the Host City Contract, the Non-Venue Services Agreement effective as of July 9, 2024, and the Games Intellectual Property Agreement effective as of June 24, 2024.
26. **IDENTIFIED VENUE ACCESS PROTOCOLS**. The OCOG shall provide the City with a reasonable credential plan by no later than January 1, 2028. Said credential plan shall, at a minimum, provide a process to ensure appropriate access to City personnel delivering services under this ECRMA to all Identified Venues and related sites within the City’s jurisdiction. The City, through its designee, shall provide a list of selected individuals from City departments with direct operational responsibility to provide services under this ECRMA at Identified Venues. All City personnel seeking LA28-credentialed access in order to deliver services under this ECRMA must abide by OCOG terms and conditions, including with respect to background checks, accreditation procedures, access control systems, and any other security-related procedures and requirements, as applicable.
27. **COUNTERPARTS**. This ECRMA may be executed in one or more counterparts, and by the Parties in separate counterparts, each of which, when executed, shall be deemed to be an original, but all of which taken together shall constitute one and the same agreement. The Parties further agree that (i) facsimile signatures, (ii) manually produced original signatures that are affixed to this ECRMA via electronic means, and (iii) signatures that are generated and affixed to this ECRMA via electronic program (e.g., DocuSign, Adobe Acrobat signature function) shall be deemed to be original signatures.

[The remainder of this page has intentionally been left blank; signature pages and exhibits follow]

IN WITNESS WHEREOF, the Parties hereto have caused this ECRMA to be executed by their duly authorized representatives and affixed as of the date of signature of the Parties:

THE CITY OF LOS ANGELES

By: _____
KAREN BASS
Mayor, City of Los Angeles

Date: _____

APPROVED AS TO FORM:

HYDEE FELDSTEIN SOTO
City Attorney

By: _____

Date: _____

By: _____
MARQUEECE HARRIS-DAWSON
President, Los Angeles City Council

Date: _____

ATTEST:

PATRICE Y. LATTIMORE
City Clerk

By: _____

Date: _____

**LOS ANGELES ORGANIZING COMMITTEE FOR
THE OLYMPIC AND PARALYMPIC GAMES 2028**

By: _____
CASEY WASSERMAN
Chairperson & President

Date: _____

By: _____
REYNOLD N. HOOVER
Chief Executive Officer

Date: _____

EXHIBIT A
VENUE LIST

ZONE	VENUE (GAMES NAME)	USE
DTLA Zone	Dodger Stadium	Competition
DTLA Zone	DTLA Arena	Competition
DTLA Zone	LA Convention Center Hall 1	Competition
DTLA Zone	LA Convention Center Hall 2	Competition
DTLA Zone	LA Convention Center Hall 3	Competition
DTLA Zone	Peacock Theater	Competition
DTLA Zone	Olympic and Paralympic Family Hotel	Non-competition
Exposition Park Zone	Galen Center	Competition
Exposition Park Zone	Exposition Park Stadium	Competition
Exposition Park Zone	LA Memorial Coliseum	Competition
Exposition Park Zone	Media Village	Non-competition
Riviera Zone	Riviera Country Club	Competition
Westside Zone	Olympic and Paralympic Village	Village
Universal City Zone	Comcast Squash Center at Universal Studios	Competition
Valley Zone	Valley Complex 1	Competition
Valley Zone	Valley Complex 2	Competition
Valley Zone	Valley Complex 3	Competition
Valley Zone	Valley Complex 4	Competition
Venice Zone	Venice Beach	Competition
Venice Zone	Venice Beach Boardwalk	Competition

Note: Road event plans are in development. It is anticipated that exact locations and routes are to be added to Exhibit A pursuant to Section 3.7 of this ECRMA.

EXHIBIT C

FIRST AMENDMENT TO THE GAMES AGREEMENT C-139679

**FIRST AMENDMENT TO THE GAMES AGREEMENT BETWEEN
THE CITY OF LOS ANGELES AND
THE LOS ANGELES ORGANIZING COMMITTEE
FOR THE OLYMPIC AND PARALYMPIC GAMES 2028**

This First Amendment (“Amendment”) to the Games Agreement executed on November 17, 2021 (C.F. No. 15-0989) (the “Games Agreement”) is made and entered into as of the date of the last signature set forth below and is by and between the City of Los Angeles (the “City”) and the Los Angeles Organizing Committee for the Olympic and Paralympic Games 2028 (“OCOG”). These entities shall be known herein collectively as the “Parties” or individually as a “Party.” Capitalized terms used but not otherwise defined herein shall have the meanings ascribed in the Games Agreement.

Section 1. Amendments.

1.1 Section 12.4.5 of the Games Agreement is hereby amended and restated in its entirety to read as follows:

“12.4.5 The Allocated Contingency may only be utilized for the following purposes, in order of priority:

- a. First, to cover OCOG expenditures in the event that other actual or projected OCOG revenues (including the Unallocated Contingency) are not available to cover the expenditures;
- b. Then, disbursed to the City for Games-related expenditures incurred by the City as determined by the VSA or the NSSE process that are not reimbursed by any relevant entities; and
- c. Then, disbursed to the Legacy Entity as surplus 2028 Games profits in accordance with the Host City Contract.”

1.2 Section 12.4.6 of the Games Agreement is hereby amended and restated in its entirety to read as follows:

“12.4.6 Any distribution of the Allocated Contingency requires approval of the City and LA28, not to be unreasonably withheld by either Party, pursuant to a framework that shall be mutually agreed upon in writing by the Parties.”

Section 2. Miscellaneous.

2.1 Ratification. Except as expressly amended hereby, the Games Agreement is in all respects ratified and confirmed and all the terms, conditions, and provisions thereof remain in full force and effect and are expressly incorporated herein.

2.2 IOC Approval Required. The Parties acknowledge and agree that, pursuant to Section 16.4 and 16.7 of the Games Agreement, this Amendment is subject to the written approval of the IOC and shall not be binding upon any Party unless and until such approval is obtained.

[The remainder of this page has intentionally been left blank; signature page follows.]

IN WITNESS WHEREOF, the Parties hereto have caused this Amendment to be executed by their duly authorized representatives and affixed as of the date of signature of the Parties.

THE CITY OF LOS ANGELES

By: _____
KAREN BASS
Mayor, City of Los Angeles

By: _____
MARQUEECE HARRIS-DAWSON
President, Los Angeles City Council

Date: _____

Date: _____

APPROVED AS TO FORM:

HYDEE FELDSTEIN SOTO, City Attorney

ATTEST:

PATRICE LATTIMORE, Clerk

By: _____

By: _____

Date: _____

Date: _____

**LOS ANGELES ORGANIZAING COMMITTEE FOR
THE OLYMPIC AND PARALYMPIC GAMES 2028**

By: _____
CASEY WASSERMAN
Chairperson and President

By: _____
REYNOLD N. HOOVER
Chief Executive Officer

Date: _____

Date: _____