

## INTRADEPARTMENTAL CORRESPONDENCE

January 19, 2017

1.17

**TO:** The Honorable Board of Police Commissioners

**FROM:** Chief of Police

**SUBJECT:** TRANSMITTAL OF THE GRANT EXTENSION OF THE LOS ANGELES  
SMART POLICING PROJECT

### RECOMMENDED ACTIONS

1. That the Board of Police Commissioners (Board) REVIEW and APPROVE this report.
2. That the Board TRANSMIT the report concurrently to the Mayor and City Council.
3. That the Board REQUEST the Mayor and City Council to:
  - A. AUTHORIZE the Chief of Police or his designee to ACCEPT the no-cost extension for the Los Angeles Smart Policing Project from the United States Department of Justice, Office of Justice Programs, Bureau of Justice Assistance, extending the award period to December 31, 2017;
  - B. AUTHORIZE the Chief of Police or his designee to execute a second amendment to the professional services agreement with Justice & Security Strategies, Inc. (JSS), Contract No. C-125809, that will extend the term to December 31, 2017;
  - C. AUTHORIZE the Los Angeles Police Department (LAPD) to continue to expend the Los Angeles Smart Policing Project funds in accordance with the grant requirements;
  - D. AUTHORIZE the LAPD to submit grant reimbursement requests to the grantor and deposit grant receipts in Fund No. 339, Department No. 70; and
  - E. AUTHORIZE the LAPD to prepare Controller instructions for any technical adjustments, subject to the approval of the CAO.

### DISCUSSION

The Los Angeles Smart Policing Project grant, which was due to expire on March 31, 2017, was approved by BJA to extend through December 31, 2017. The primary goals of the grant are: 1) Reduce violent and gun-related crime; 2) Use data-driven and evidence-based techniques; and 3) Institutionalize Smart Policing – Operation Laser Program. Goals 1 and 2 have been

successfully achieved over the course of the grant. The Operation LASER Program has demonstrated that using data-driven methods can reduce violent and gun-related crime. We are currently in the process of institutionalizing the program throughout the Department and additional time is needed to complete Goal 3.

Institutionalizing Smart Policing involves the acceptance and use of data-driven strategies throughout the LAPD. The Department plans to implement the Operation LASER Program in 12 of 21 patrol divisions during the grant period. We have incorporated eight patrol divisions into the program: 77<sup>th</sup>, Newton, Southeast, and Southwest (2015) and Harbor, Hollenbeck, Northeast, and Rampart (2016). In 2017, four more patrol divisions will be added: Olympic, Van Nuys, Central, and North Hollywood. This involves the establishment of a Crime Intelligence Detail (an analyst and officer who use data daily); the identification and targeting of chronic locations and chronic offenders; and the adoption of specific measures, including dosage, or time spent in chronic locations and crime reduction.

Delays in the City's grant approval process pushed the implementation date six months behind. In addition, the sole source justification for our research partner, JSS, was not approved by BJA until the end of 2015, which also delayed the evaluation. With four more patrol divisions to be added, crime analysts, officers, and detectives from these divisions will be trained over the next year and JSS will collect and analyze data for these divisions for evaluation purposes. An extension will allow us to continue to train staff and evaluate the impact of the Operation LASER Program in all of the patrol divisions. By extending the grant to December 31, 2017, the Department will have more than half of its patrol divisions (12 of 21) using the Operation LASER Program and Smart Policing methods.

If you have any questions, please contact Chief Information Officer Maggie Goodrich, Commanding Officer, Information Technology Bureau, at (213) 486-0370.

Respectfully,



CHARLIE BECK  
Chief of Police

Attachments



Change Project Period GAN



[All Active](#)

[Change Requested](#)

[Approved](#)

[Denied](#)

[Draft](#)

[Create Grant Adjustment](#)

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US DEPARTMENT OF JUSTICE  
OFFICE OF JUSTICE PROGRAMS

**GRANT ADJUSTMENT NOTICE**

| Grantee Information         |   |                               |                                      |                         |
|-----------------------------|---|-------------------------------|--------------------------------------|-------------------------|
| <b>Grantee Name:</b>        | City of Los Angeles   | <b>Project Period:</b>        | 10/01/2009 - 12/31/2017              | <b>GAN Number:</b> 032  |
| <b>Grantee Address:</b>     | 200 N. SPRING ST SW<br>MEZZANINE RM M175 LOS ANGELES, 90012 | <b>Program Office:</b>        | BJA                                  | <b>Date:</b> 12/24/2016 |
| <b>Grantee DUNS Number:</b> | 03-784-8012   | <b>Grant Manager:</b>         | Dawn K Hill                          |                         |
| <b>Grantee EIN:</b>         | 95-6000735  | <b>Application Number(s):</b> | 2014-H4241-CA-DP<br>2009-H2154-CA-D2 |                         |
| <b>Vendor #:</b>            | 956000735   | <b>Award Number:</b>          | 2009-DG-BX-0118                      |                         |
| <b>Project Title:</b>       | Los Angeles Smart Policing Project                          | <b>Award Amount:</b>          | \$899,959.00                         |                         |

  

| Change Project Period        |                   |                                 |                   |  |
|------------------------------|-------------------|---------------------------------|-------------------|--|
| <b>Current Grant Period:</b> | Month: 89 Day: 30 | <b>New Grant Period:</b>        | Month: 98 Day: 30 |  |
| <b>Project Start Date:</b>   | 10/01/2009        | <b>*New Project Start Date:</b> | 10/01/2009        |  |
| <b>Project End Date:</b>     | 03/31/2017        | <b>*New Project End Date:</b>   | 12/31/2017        |  |

**\*Required Justification for Change Project Period:**

See attached justification and revised timeline documents.

**Attachments:**

| Filename:   | User:      | Timestamp:         | Action:           |
|---|------------|--------------------|-------------------|
| <a href="#">1 REV Timeline for Operation LASER.docx</a>     | LAPDGRANTS | 10/21/2016 4:23 PM | Delete Attachment |
| <a href="#">Justification for no-cost ext Oct 2016.docx</a> | LAPDGRANTS | 10/21/2016 4:23 PM | Delete Attachment |

**Actions:**

**Audit Trail:**

| Description:     | Role:                     | User:       | Timestamp:          | Note:                     |
|------------------|---------------------------|-------------|---------------------|---------------------------|
| Approved-Final   | OCFMD - Financial Analyst | SYSTEM_USER | 12/24/2016 12:00 PM | <a href="#">View Note</a> |
| Change Requested | EXTERNAL - External User  | hilld2      | 11/23/2016 2:09 PM  | <a href="#">View Note</a> |
| Change Requested | PO - Grant Manager        | hilld2      | 11/23/2016 2:09 PM  | <a href="#">View Note</a> |
| Submitted        | PO - Grant Manager        | LAPDGRANTS  | 10/21/2016 4:24 PM  | <a href="#">View Note</a> |
| Draft            | EXTERNAL - External User  | LAPDGRANTS  | 10/21/2016 4:22 PM  | <a href="#">View Note</a> |

## **Timeline for Smart Policing: Operation LASER+ Los Angeles Police Department**

**October 1, 2016 to December 31, 2017**

**October 1 to December 31, 2016** – LASER+ will add four more LAPD patrol divisions: Olympic and Hollywood (West Bureau), and Foothill and Mission (Valley Bureau). This means that LASER will be active in 12 patrol divisions and in Air Support, Metro, and Community Relationships divisions (15 in total).

The BJA Training and Technical Assistance provider, CNA will provide training on ArcGIS, social network analysis and other topics for members of the LASER+ teams.

**January to March 2017.** Training and technical assistance will be provided to the four new Divisions and refresher courses will be provided to the existing Divisions.

**February 2017** – Presentation of LASER+ at the LAPD Crime Fighter's Conference

**April – December 2017** – All LASER+ Bureaus, Divisions, CIDs, and the LAPD Research Partner (Justice & Security Strategies/JSS) will engage in the following activities:

- Identify specific hot spot corridors (LASER Zones) in 12 divisions
- Intervene in LASER Zones using patrol, special units, Metro, and Air Support
- Create chronic offender bulletins that follow the appropriate protocols
- Monitor and track chronic offenders
- Use social network analysis to determine the linkages between and among gangs and gang members across Division and Bureau boundaries
- Use call-in meetings (focused deterrence) to deter shootings and violence at the Division and Bureau levels
- Measure enforcement activities weekly
- Provide 4-week reports to Deputy Chiefs, Commanders, and Captains

**Quarterly reports** – December 31, 2016 and March 31, June 30, September 30, and December 31, 2017 – provide quarterly reports to LAPD command staff and BJA regarding the progress of LASER+

**Semi-Annual reports** –December 2016, June 2017 and December 2017. These reports will be filed through the Grants Management System

September 2017 – JSS will provide the LAPD and BJA with an evaluation report on LASER+

**December 31, 2017** – Grant ends; final report submitted January 2018.

## **Justification for no-cost extension until December 31, 2017**

This is a request for a no-cost extension for the LAPD's Smart Policing Grant (#2009-DG-BX-0118).

The primary goals of the Smart Policing grant are: 1) Reduce violent and gun-related crime; 2) Use data-driven and evidence-based techniques; and 3) Institutionalize Smart Policing.

Goals 1 and 2 have been successfully achieved over the course of the grant. The LASER Program has demonstrated that using data-driven methods can reduce violent and gun-related crime. We are currently in the process of institutionalizing Smart Policing throughout the Department. We need additional time to complete Goal 3.

The LAPD has incorporated eight (8) divisions into the LASER Program: 77<sup>th</sup>, Newton, Southeast, and Southwest (2015) and Harbor, Hollenbeck, Northeast, and Rampart (2016).

In 2017 four more divisions will be added: Olympic, Van Nuys, Central, and North Hollywood. To fully incorporate these divisions into LASER, we need to establish Crime Intelligence Details (CIDs), conduct training of personnel, analyze data and identify chronic locations and chronic offenders, and begin implementation.

By extending the grant to December 31, 2017 the Department will have more than half of its patrol Divisions (12 of 21) using LASER and Smart Policing methods. LAPD will sustain the LASER program after the grant ends by adding the other nine Divisions in 2018 and 2019.