

**CITY OF LOS ANGELES**  
INTER-DEPARTMENTAL CORRESPONDENCE

Date: November 5, 2019

To: Honorable City Council  
c/o City Clerk, Room 395, City Hall  
Attention: Honorable Mike Bonin, Chair, Transportation Committee

From: Seleta J. Reynolds,  General Manager  
Department of Transportation

Subject: **LADOT MOBILITY INVESTMENT PROGRAM**

**SUMMARY**

This report introduces the Mobility Investment Program, the Los Angeles Department of Transportation's (LADOT) tool to improve project delivery and to develop an inventory of mobility improvements that advance City of Los Angeles (City) goals related to safety, health, equity, access, and sustainability.

**RECOMMENDATION**

RECEIVE and FILE this report.

**BACKGROUND**

The City's mobility goals and policies are well-defined in multiple plans and initiatives including the Mobility Plan 2035, the Green New Deal, the Plan for a Healthy Los Angeles, the Vision Zero Initiative, and the LADOT Strategic Plan. The MIP advances these goals by identifying projects that enhance the safety, sustainability, and reliability of the transportation system for all users.

LADOT established the MIP to improve project delivery and develop a capital improvement plan. The MIP institutes project delivery best practices to identify funding opportunities early in project development, enhance project engagement and evaluation protocols, pursue formalized interagency collaboration, and establish short and long-term capital improvement plans. Collectively, these benchmarks will better position and organize the City and LADOT to pursue the unprecedented amount of transportation funding that will be invested in the region over the next forty years.

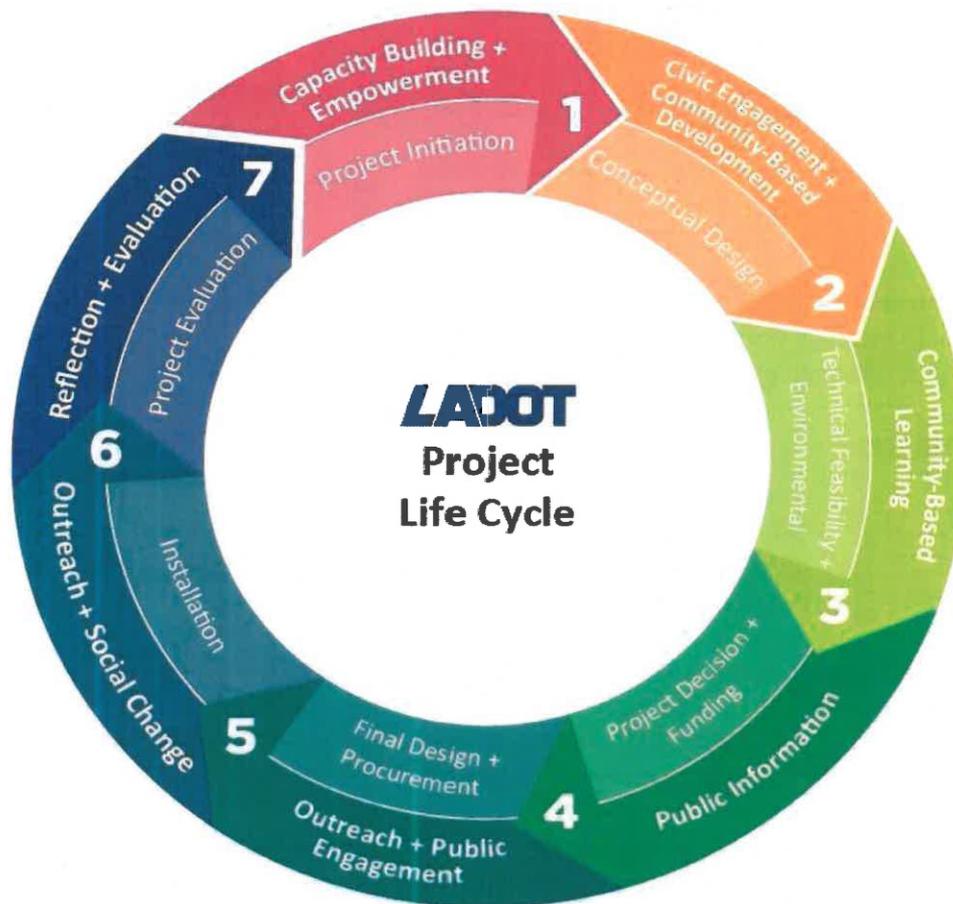
The MIP includes the following key elements:

- project life cycle;
- project scoring platform; and
- project inventory.

## DISCUSSION

### Project Life Cycle

The figure below illustrates the LADOT project life cycle that identifies the different stages of a LADOT capital project in sequential order. To augment the project life cycle, staff prepared a Project Development and Planning Guide that offers LADOT project managers guidance and protocols related to project documentation, public engagement, and evaluation.



### Project Scoring Platform

To inform transportation investment choices and future grant application cycles, LADOT developed a map-based project scoring platform that uses data to consider and score project proposals objectively based on how they advance City policy objectives and the following external core values of the department:

- Safe and Healthy
- Equitable and Inclusive
- Accessible and Affordable
- Sustainable and Resilient

These core values are consistent with the objectives of the Mobility Plan 2035, the Green New Deal, the Plan for a Healthy Los Angeles, the Resilient Los Angeles Plan, and the Vision Zero Initiative. By embedding these values, the MIP's scoring platform advances council-approved policies by selecting the highest performing mobility investments that align with the City's mobility goals and policies relative to safety, health, access, sustainability, and equity.

With a comprehensive, map-based inventory of both funded and unfunded projects, LADOT can identify projects by sorting filters - Council District, program category, proximity to Olympics 2028 venue, project phase, cost, etc. Using this inventory, LADOT can develop short-term (five year) and long-term (20 year) plans to serve as the Department's infrastructure playbook that prioritizes the City's mobility investments.

Specific metrics used to score projects include proximity to jobs, schools and neighborhood destinations, completion of the Mobility Plan networks, locations on or near the High Injury Network, public health deficiencies, economic need indicators, urban heat islands concerns, and other measures that reflect areas of high need.

In 2019, the project scoring tool was used as the initial source in identifying project candidates for the following successful funding exercises: the South Bay Cities Council of Governments Measure M Multi-year Subregional Program Funds, the Active Transportation Program Cycle IV, and the 710 North Extension Early Action Projects Program.

### Project Inventory

Following months of internal engagement, LADOT identified an inventory of over 1,300 projects in varying phases of implementation. MIP project categories include the following eight improvement programs:

1. Bicycle Facilities
2. Pedestrian Facilities
3. Complete Streets
4. Demand Management
5. Street Efficiency
6. Intelligent Transportation Systems & Technology
7. Modal Connectivity
8. Transit

Staff is currently sorting through these projects to develop a five-year capital improvement plan that identifies the projects in an advanced phase of project-readiness (i.e., the outreach, feasibility assessment, and funding stages are complete or nearing completion) and that are realistically expected to start construction within the next five years. The plan will summarize project description, program category, funding sources, and project schedule. LADOT will also develop a twenty-year capital improvement plan that summarizes the unconstrained list of improvements that help advance the City's mobility goals.

For upcoming grant funding opportunities, LADOT will screen projects to ensure staff conducted necessary stakeholder outreach and assessed technical feasibility before moving forward with a grant

application. The MIP will ensure the City is prepared to make the best use of transportation funding opportunities that achieve the best outcomes for residents and visitors that rely on the City's transportation system.

**FISCAL IMPACT STATEMENT**

No impact to the General Fund is anticipated with this action.

SJR:tc