File No. 20-0045

HOMELESSNESS AND POVERTY COMMITTEE REPORT relative to evaluating, reforming and refining the homeless governance structure.

Recommendations for Council action:

- ESTABLISH, in collaboration with the County of Los Angeles Board of Supervisors, a standing intergovernmental panel comprised of elected officials from both entities to provide timely and regular input on governance of the homelessness system, as detailed in the subject Los Angeles Homeless Service Authority (LAHSA) report, dated March, 3, 2021 [Recommendation Pages 13-14], attached to the Council file.
 - a. The panel shall consult with the policy team specified below to develop alignment on the overarching mission, goals, and high-level desired outcomes of our homelessness system, which will serve as a framework for an LA City/County Reimagining Homelessness Governance Action Plan.
- 2. INSTRUCT that, concurrently, the City Administrative Officer (CAO) and Chief Legislative Analyst (CLA) work in partnership with the County of Los Angeles' (County) Chief Executive Officer (CEO), in consultation with the City Controller, County Auditor-Controller, and the LAHSA, to designate representatives to create the LA City/County Reimagining Homeless Governance Action Plan With the objective of accomplishing the following within 120 days through bi-weekly meetings:
 - a. Support the panel in the development of clearly aligned mission, goals and outcomes related to preventing and addressing our region's homelessness crisis, including outlining universal metrics and articulating progress/shortfalls as detailed in the subject LAHSA report [Recommendation Pages 13-14]; and, the subject CLA report, dated May 4, 2021, [Recommendation Page 31], attached to the Council file; and, the subject Committee for a Greater Los Angeles report, dated May 19, 2021 [Recommendation Pages 25 and 30], attached to the Council file.
 - b. The California Policy Lab should be consulted to help the City and LAHSA refine and improve data and metrics associated with these programs as detailed in the subject CLA report, (Recommendation, Page 30).
 - c. Provide recommendations on immediate operational changes intended to streamline the contracting and administrative activities between LAHSA, community-based service providers, the County, and the City to ensure alignment between City and County contracts where feasible as detailed in the subject LAHSA report (Recommendation Page 10); and the subject CLA report (Recommendation Page 32); and, the subject County CEO report, dated March

2, 2021, [Recommendation Page 22] attached to the Council file.

- d. As an initial phase, recommendations should be made to reform the City's Street Engagement Strategy, consistent with Council files 21-0329 and 21-0031, to more effectively coordinate and implement street outreach and housing navigation/matching services among the various funding entities and service providers, with proposed standardized operating procedures and protocols that ensure transparency and accountability as detailed in the CLA report (Recommendation Page 3) and the LAHSA report (Recommendation Page 10).
- e. Provide recommendations on a governing framework, which may include specific updates to the Joint Powers Agreement, as detailed in the CLA report (Recommendation Page 36), and the CEO report (Recommendation Page 3), as well as an assessment of the Glendale, Long Beach, and Pasadena Continuums of Care, including their structure, activities, and effectiveness compared to LAHSA, as detailed in the CLA report (Recommendation Page 35), with the objective of creating a reimagined structure for collaboration and coordination between the City and County, aligned with federal requirements, that also dissolves extraneous bodies and consolidates various committees and workgroups as detailed in the LAHSA report (Recommendation Pages 11-12).
- f. Identify specific strategies and proposed metrics to address the above objectives and delineate clear roles,responsibilities, and authority for the City, County, LAHSA and related agencies in order to create a mutually-accountable governance structure as detailed in the LAHSA report (Recommendation Pages 11-12) and CLA report (Recommendation Pages 4-5).
- g. Propose recommended updates to the City's Homeless Strategies, in coordination with the County's update to their Homeless Initiative Strategies, to ensure alignment and coordination.
- 3. AUTHORIZE the aforementioned City departments to engage in obtaining a third-party facilitator for the above-mentioned meetings.
- 4. INSTRUCT that the LA City/County Reimagining Homelessness Governance Action Plan also include the creation of a visual diagram showing the workflow from client-intake to placement, including the various steps, assessments, referrals, approvals, etc. required to house an individual.

<u>Fiscal Impact Statement</u>: The CLA reports that there is no impact on the General Fund as a result of the recommendations in the subject CLA report.

Community Impact Statement: None submitted.

SUMMARY:

At a regular meeting held on June 24, 2021, and previous meetings held on April 22, 2021, May 13, 2021, May 27, 2021 and June 10, 2021, the Homelessness and Poverty Committee considered a Chief Legislative Analyst report, dated May 4, 2021, LAHSA report, dated March 3, 2021, Communication from the Los Angeles County, Chief Executive Officer, dated March 2, 2021, and Communication from the Committee for Greater LA, dated May 19, 2021, relative to evaluating, reforming and refining the homeless governance structure and system.

The Committee held a series of discussions regarding homeless governance and the LAHSA current structure beginning with a presentation from LAHSA, followed by a report and presentation from the CLA with various options and recommendations. Subsequently, the Committee heard from the LA County Chief Executive Office, and finally the Committee for Greater LA presented their report and provided additional guidance regarding governance. The committee culminated their discussion and deliberations on the June 24, 2021 meeting and entertained a series of amendments/instructions presented by the Committee Chair which in essence synthesized the various reports and communications and key recommendations made by the above-mentioned agencies. While the committee acknowledged the multifaceted challenges regarding the matter before them, the members also recognized that urgency in addressing the homeless governance issue and acting swiftly to recommend prompt actions on the matter.

After providing an opportunity for public comment, the Committee recommended to approve the recommendations detailed in the various reports as amended. This matter is now submitted to the Council for consideration.

Respectfully submitted,

HOMELESSNESS AND POVERTY COMMITTEE

Mark Filler - +-

MEMBER .	VOTE
RIDLEY-THOMAS:	YES
DE LEON:	YES
BUSCAINO:	ABSENT
RODRIGUEZ:	YES
RAMAN:	YES

LC 06/24/21

-NOT OFFICIAL UNTIL COUNCIL ACTS-