

Performance and Cost Effectiveness of City-Funded Interim Housing

Housing and Homelessness Committee
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Cost Savings Categories and Performance

Potential Cost Savings Categories

Cost savings categories:

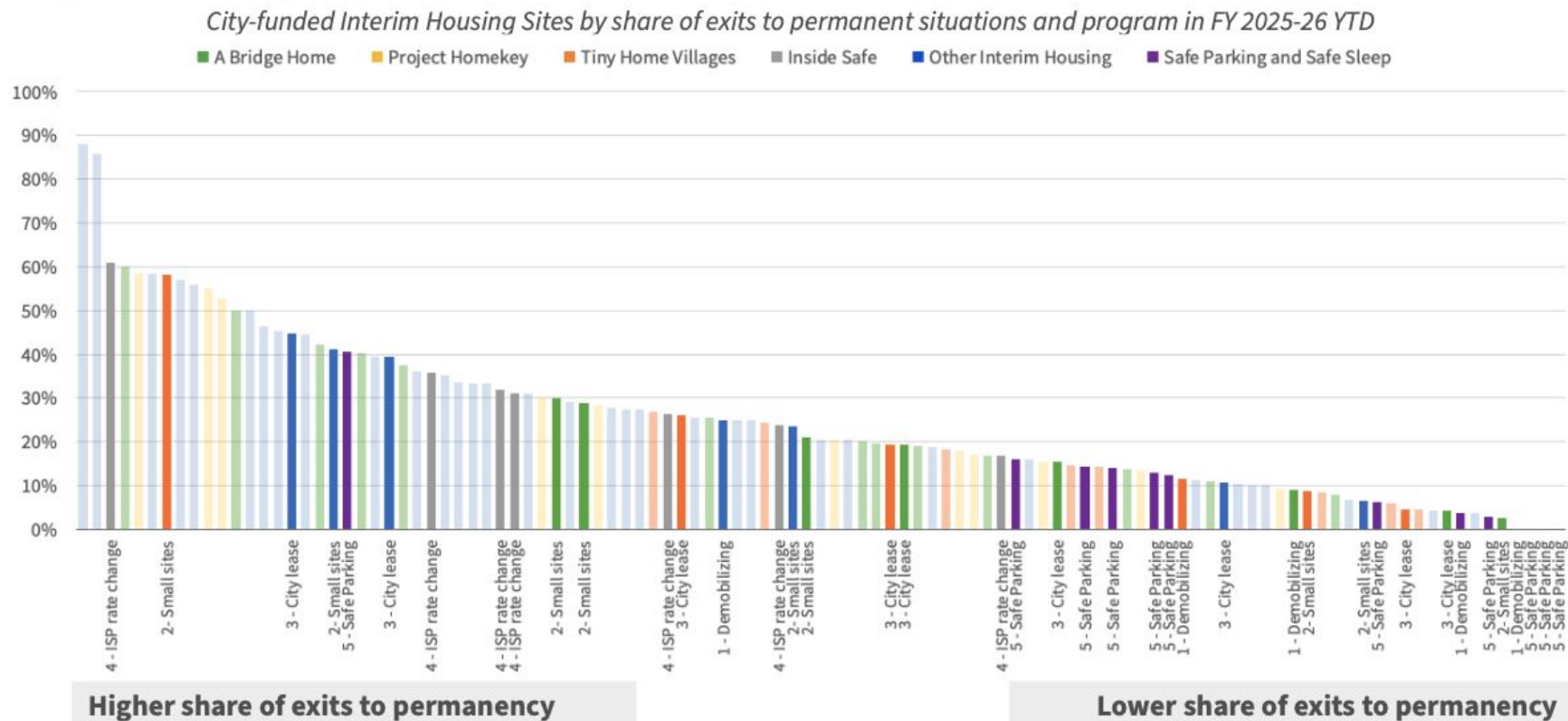
- **Category 1:** Demobilizing and discontinued programs
- **Category 2:** Sites with 50 beds or less, utilizing \$116 bed rate (possible decommission)
- **Category 3:** Sites with City-funded leases (possible decommission)
- **Category 4:** Inside Safe program booking and accuracy agreements (possible rate reduction)
- **Category 5:** Safe parking sites (possible decommission)

Potential impact on City interim housing programs:

- **A Bridge Home:** 31% possible decommission
- **Tiny Home Villages:** 30% possible decommission
- **Project Homekey:** 0% possible decommission
- **Inside Safe:** 100% rate reduction
- **Other City-funded interim housing:** 10% possible decommission
- **Safe Parking:** 100% possible decommission
- **Safe Sleep:** 100% possible decommission

The primary objective of temporary housing programs is to provide a safe place for people to shelter while they receive services to help them **access and move into permanent housing.**

Performance Ranking of City-Funded Sites



Comparative Performance

Current City-Funded Interim Housing Portfolio

Rank	Intervention	Current number of sites	Current beds/rooms	Average annual cost per bed/room/slot
1.	Safe Parking	11 sites (all open)	244	\$14,600
2.	Tiny Home Villages	19 sites (13 open)	1,913 (1,348 in open sites)	\$25,281
3.	Safe Sleep	1 site (not open)	46	\$26,901
4.	Project Homekey	14 sites (11 open)	1,015 (800 in open sites)	\$29,205
6.	A Bridge Home	20 sites (19 open)	1,505 (1,405 in open sites)	\$33,462
7.	Other City-funded interim housing	33 sites (31 open)	2,202 (2,147 in open sites)	\$38,672 <i>(Alliance: one site with 50 or fewer beds eligible for \$42,340 in services reimbursement through June 2027; five sites with over 50 beds eligible for \$32,485 in services reimbursement through June 2027)</i>
8.	Inside Safe Booking and Occupancy Motels	42 sites (all open)	1,192	\$82,420 <i>(Eligible for \$40,150 in Alliance services reimbursement through June 2027)</i>

Five Critical Interim Housing Performance Measures

- **Occupancy rate:** Indicates the program's success in filling open bed/rooms (*target: 95%*)
- **Percentage of participants who have been in the program for longer than one year:** Indicates the program's success in helping participants prepare for and move on to permanent housing (*target: the lower, the better*)
- **Percentage of participants who exit the interim housing within 90 days of entry:** Indicates the program's success in welcoming new participants and helping them to stabilize (*target: the lower, the better*)
- **Percentage of participants who exit to unknown locations or locations not meant for human habitation:** Indicates the program's success in its primary objective of helping participants avoid falling back into homeless or other negative outcomes (*target: no more than 30%*)
- **Percentage of participants who exit to permanent housing:** Indicates the program's success in its primary objective of helping participants bridge to permanent housing (*target: at least 25%*)

Performance of City-Funded Programs

	Target: 95%	Target: the lower, the better			Target: the higher, the better
Intervention	Occupancy (as of 3/25/ 2026)	Percentage of participants in program over one year (as of 3/25/2026)	Percentage of participants exiting within 90 days (FY 2025-26 YTD)	Percentage of participants who exit to unknown or homelessness (FY 2025-26 YTD)	Percentage of participants who exit to permanent housing (FY 2025-26 YTD)
Safe Parking	70%	28%	75%	63%	14%
Tiny Home Villages	97%	27%	46%	65%	15%
Safe Sleep	0%	N/A	47%	40%	4%
Project Homekey	98%	39%	40%	49%	27%
A Bridge Home	97%	20%	54%	52%	24%
Other City-funded interim housing	94%	31%	49%	52%	25%
Inside Safe Booking and Occupancy Motels	95%	39%	26%	49%	28%

Cost Effectiveness

Cost Per Participant Who Resolves Their Homelessness

Rank	Program	Total Cost (FY 2025-26) <i>Online programs only</i>	Exits to Permanency FY 2025-26 YTD (through 3/31/26)	Exits to Permanency FY 2025-26 (Annualized estimated based on Fiscal YTD)	Cost per expected exits to permanency in FY 2025-26
-	<i>Other interim housing (with Alliance services reimbursement)</i>	\$60,903,542	659	879	\$69,314
1.	Safe Parking	\$3,562,400	35	47	\$76,337
2.	A Bridge Home	\$47,112,316	376	501	\$93,974
3.	Other Interim Housing	\$84,528,532	659	879	\$96,201
4.	Project Homekey	\$27,435,590	167	223	\$123,214
-	<i>Inside Safe (with Alliance services reimbursement)</i>	\$50,386,523	268	357	\$141,007
5.	Tiny Home Villages	\$45,639,280	188	251	\$182,072
7.	Inside Safe	\$98,245,323	268	357	\$274,940
6.	Safe Sleep	\$1,237,423	4	4	\$309,356

Composite Cost Effectiveness Score - Methodology

The lower the score, the more cost effective the intervention

Score	Occupancy	Percentage of participants in program for over one year	Percentage of participants exiting within 90 days	Percentage of participants exiting to unknown of homelessness	Percentage of participants exiting to permanent housing	Average annual cost per bed/room
Weight	10% of score	5% of score	5% of score	15% of score	45% of score	20% of score
1	At or above target (95%)	Less than 30%	Less than 30%	At or below target (30%)	At or above target (25%)	\$30,000 or less
2	76% - 94%	30% - 50%	30% - 50%	30% - 36%	20% - 25%	\$30,000 - \$50,000
3	75% or below	Over 50%	Over 50%	Over 36%	Below 20%	Over \$50,000

Composite Cost Effectiveness Scores - *Interim Housing*

Program	Occupancy	Percentage of participants in program for over one year	Percentage of participants exiting within 90 days	Percentage of participants exiting to unknown of homelessness	Percentage of participants exiting to permanent housing	Average annual cost per bed/room	Composite score
<i>Weight</i>	<i>10%</i>	<i>5%</i>	<i>5%</i>	<i>15%</i>	<i>45%</i>	<i>20%</i>	100%
Project Homekey	1	2	2	3	1	1	1.4
<i>Inside Safe (with Alliance services reimbursement)</i>	<i>1</i>	<i>2</i>	<i>1</i>	<i>3</i>	<i>1</i>	<i>2</i>	1.6
Other interim housing	2	2	2	3	1	2	1.7
Inside Safe	1	2	1	3	1	3	1.8
Safe Sleep	1	3	2	3	3	1	2.1
A Bridge Home	2	1	3	3	2	2	2.2
Tiny Home Villages	1	1	2	3	3	1	2.3
Safe Parking	3	1	3	3	3	1	2.5

Composite Cost Effectiveness Score - Time Limited Subsidies

Performance:

	Target: 95%	Target: the lower, the better			Target: the higher, the better
Intervention	Occupancy (as of 3/25/ 2026)	Percentage of participants in program over two years (as of 3/25/ 2026)	Percentage of participants exiting within 90 days (FY 2025-26 YTD)	Percentage of participants who exit to unknown or homelessness (FY 2025-26 YTD)	Percentage of participants who exit to permanent housing (FY 2025-26 YTD)
Time limited subsidy	All currently funded slots are occupied	24%	1%	13%	75%

Composite score:

Program	Occupancy	Percentage of participants in program for over two years	Percentage of participants exiting within 90 days	Percentage of participants exiting to unknown of homelessness	Percentage of participants exiting to permanent housing	Average annual cost per bed/room	Composite score
Weight	10%	5%	5%	15%	45%	20%	100%
Time limited subsidy	1	1	1	1	1	1	1