



KAREN BASS
MAYOR

August 4, 2026

Honorable Members of the City Council
c/o City Clerk
City Hall, Room 395

Honorable Members:

Subject to your confirmation, I have reappointed Ms. Taylor Holland to the House LA Citizens Oversight Committee for the term ending June 30, 2031. Ms. Holland's current term expired on June 30, 2026.

I certify that in my opinion Ms. Holland is especially qualified by reason of training and experience for the work which shall devolve upon her, and that I make the appointment solely in the interest of the City.

Sincerely,

A handwritten signature in black ink that reads "Karen Bass".

KAREN BASS
Mayor

KB:lap

Attachment

COMMISSION APPOINTMENT FORM

Name: Taylor Holland
Commission: House LA Citizens Oversight Committee
End of Term: 6/30/2031

Appointee Information

1. **Race:** African American
2. **Gender:** Female
3. **Council District and neighborhood of residence:** 5 - Central
4. **Are you a registered voter in the City of Los Angeles?** Yes
5. **Prior commission experience:**
6. **Highest level of education completed:** Master of Urban Planning, UCLA Luskin School of Public Affairs
7. **Occupation/profession:** Director of Development, Wakeland Housing and Development Corporation
8. **Experience(s) that qualifies person for appointment:** See attached resume
9. **Purpose of this appointment:** Appointment

10. Current composition of the commission:

Commissioner	APC	CD	Race	Gender	Term End
VACANT					6/30/2026
Holland, Taylor	Central	5	AA	F	6/30/2031
Coulter, Michelle	East LA	14	L	F	6/30/2030
Romero, Kristal	East LA	1	L	F	6/30/2030
Barragan, Roberto	North Valley	12	L	M	6/30/2029
Williams, Brittany Danielle	Central	5	C	F	6/30/2029
Knight, Zella	North Valley	2	AA	F	6/30/2031
Routt, Antonia	South LA	10	AA	F	6/30/2030
Nishimoto, Jeanne	South LA	9	API	F	6/30/2029
Jones, Zerita	South LA	10	AA	F	6/30/2031
Reed, Leilani	West LA	11	AA	F	6/30/2031
Morales, Alma	Central	13	L	F	6/30/2030
Abarca, Fernando	South LA	10	L	M	6/30/2029
Cea, Charlie	Central	13	L	M	6/30/2030
Ascorra, Natalie	North Valley	12	L	F	6/30/2029

TAYLOR HOLLAND

EXPERIENCE

Wakeland Housing and Development Corporation

Director of Development

Project Manager

June 2020 - Present

June 2022 - Present

June 2020 - June 2022

- Oversee real estate development department for the Los Angeles region and oversee a \$300 million development pipeline, including 450 units of affordable housing for low income families, seniors, and special needs populations
- Identify and implement finance strategies to develop affordable rental housing communities
- Facilitate and participate in affordable housing industry conference panels and trainings
- Negotiate finance agreements including partnership agreements, loan documents, and regulatory agreements
- Manage relationships with lenders and investors and work closely with local and state officials to ensure project's meet public sector policy priorities and service needs

PATH Ventures

Project Manager

Assistant Project Manager

July 2019 - June 2020

February 2020 - June 2020

July 2019 - February 2020

- Promoted within seven months for exceeding goals and supporting organizational mission and values
- Managed portfolio of over 290 units involving financing from TCAC, CA HCD, AHP, commercial banks, and local governments with a total development cost of \$175 million
- Prepared real estate documents such as proformas, predevelopment and construction draws, board memos, and other transactional documents
- Created project development budget and prepared real estate documents such as proformas and predevelopment and construction draw
- Managed construction process, selected and negotiated contracts, and monitored construction team
- Conducted initial feasibility analysis (financial & physical) as well as selected and built consultant team and secured entitlements
- Developed service plan and coordinated lease-up with property management and services team
- Identified funding sources, prepared funding applications, and negotiated loan terms
- Managed and directed design development (concept through construction drawings)

City of Los Angeles Office of the City Administrative Officer

Student Worker

January 2019 - June 2019

- Assisted in coordination of Measure HHH Facility loan documents with City Administrative Officer, City Attorney's Office, and Developers
- Completed data analysis of the 2018 homeless point-in-time count and developed the Homeless Strategy Update and Enhanced Comprehensive Homeless Strategy report
- Crafted interdepartmental and City Council memos and presentations detailing policy updates on Measure HHH, A Bridge Home, and Affordable Housing Opportunity Sites

University of California, Los Angeles

Graduate Student Researcher

June 2018 - June 2019

- Analyzed and researched accessory dwelling unit policy at a city, county and state level
- Evaluated and compared pilot programs and policy alternatives for unpermitted accessory dwelling unit legalization efforts

Housing Authority of the City of Los Angeles**March 2018 - December 2018***Development Services Intern*

- Managed reporting systems and data collection for a \$35 million Transformative Climate Communities grant
- Conducted pro forma modeling, created project schedules and evaluated details of long-range and short-term planning to ensure coordination with our public housing sites
- Established positive relationships with multiple community-based organizations, residents, elected officials and other stakeholders to help achieve environmental, economic, and public health objectives and maintain strategic partnerships
- Reviewed and revised development drawings, technical reports, and project design

Leadership for Urban Renewal (LURN)**March 2018 - July 2018***Research Fellow*

- Drafted original analysis and conducted research in fields of economic resilience, displacement avoidance, workforce equity, and self-employment among communities of color and presented findings and correlating solutions to a wide array of audiences
- Identified research agenda and expansion opportunities for micro-finance programs

State of Minnesota**August 2015 - September 2017***Strategic Project Manager*

- Analyzed statewide economic activity to position products in suitable markets while overseeing budget portfolio and marketing efforts to generate incremental Lottery sales
- Tracked project budgets to align with agency priorities and desired outcomes
- Identified performance gaps and developed action-oriented solutions to ensure accomplishment of desired performance targets for business units and agencies

Minnesota Pollution Control Agency**August 2013 - August 2015***Communications Outreach Officer*

- Evaluated statewide policies to advocate for vulnerable communities and ensure environmental justice initiatives were present
- Supervised and created strategic plan and policy for team of 42 outreach ambassadors
- Acted as the agency's Environmental Justice liaison to conduct large-scale community outreach and deliver policy initiatives with broad support from the community

EDUCATION**UCLA Luskin School of Public Affairs, Los Angeles, CA****June 2019**

Master of Urban Planning

Concentration: Housing and Community Economic Development**University of Nebraska—Lincoln, Lincoln, NE****May 2013**

Bachelor of Science in Business Administration, Summa Cum Laude graduation

Major: Economics; **Minors:** International Business, Marketing

AFFILIATIONS

- **Southern California Association of Nonprofit Housing, July 2019-Present**, Member
- **Mid City West Neighborhood Council, July 2019-July 2023**, Chair, Social & Racial Equity Committee; Board Member, Planning & Land Use Committee
- **UCLA Planners of Color for Social Equity, October 2017-June 2019**, Professional Development Chair



KAREN BASS
MAYOR

August 4, 2026

Dear Ms. Holland:

Congratulations! I am pleased to inform you of your appointment to the House LA Citizens Oversight Committee for the term ending June 30, 2031, subject to confirmation by the Los Angeles City Council.

On behalf of the people of Los Angeles, thank you for your willingness to serve. Our boards and commissions are a vital part of the City's governance, and your leadership and expertise will play an important role in shaping the future of Los Angeles.

To move forward, there are a few steps you must complete prior to the Council's consideration of your appointment. My Commission Affairs team has prepared an attached checklist with deadlines and submission instructions, and they are available to support you throughout the confirmation process.

Once again, congratulations, and thank you for your commitment to serve the people of Los Angeles.

Sincerely,

A handwritten signature in black ink that reads "Karen Bass". The signature is fluid and cursive, with the first name "Karen" and last name "Bass" clearly distinguishable.

KAREN BASS
Mayor

KB:lap

Attachment I
Ms. Taylor Holland
August 4, 2026

Nominee Check List

I. Within 7 days of appointment:

- ☐ Submit the completed forms, found on the last three pages of this letter, to: myr-commissions@lacity.org **OR** mail them to:
Office of the Mayor
Attn: Luz Portillo
200 N. Spring Street, Room 303
Los Angeles, CA 90012
 - Remuneration Form
 - Undated Separation Letters (2)
- ☐ Schedule a fingerprinting appointment to complete your background check.
 - The Commissions team will connect you with the Personnel Background Unit.
- ☐ Complete and file a Statement of Economic Interests (Form 700).
- ☐ Submit the CEC Form 60 (Ethics Clearance Form) to the City Ethics Commission.
 - The City Council cannot act on your nomination until the Ethics Department receives and submits your filings.
 - Note: you will be required to submit the same forms again after you are sworn in

II. Council Member Meetings:

You may be asked to meet with Councilmembers prior to your hearings.

- ☐ Your City Councilmember Katy Yaroslavsky
- ☐ Councilmember Nithya Raman, Chair of the Council Committee, considering your nomination

III. Public Meetings at City Hall:

- ☐ Housing and Homelessness Committee Hearing
 - The Clerk's office will contact you once your item has been scheduled.
- ☐ Full Council Hearing and Oath of Office
 - The Clerk's office will contact you once your item has been scheduled.

V. Standing Requirements

- Notify the Commissions team of any changes in address or contact information.
- If you wish to resign, you must submit a resignation letter to myr-commissions@lacity.org.