

# REPORT OF THE CHIEF LEGISLATIVE ANALYST

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DATE: March 12, 2026

TO: Honorable Members of the City Council

FROM: Sharon M. Tso  
Chief Legislative Analyst

Council File No.: 24-1479  
Assignment No.: 25-01-0048

SUBJECT: Measure A Report

## SUMMARY

On January 14, 2025, Motion (Rodriguez – Blumenfield) was adopted by the Council with an instruction to the Chief Legislative Analyst (CLA) to report on the provisions of Measure A and any related oversight processes that will support the City's housing and homelessness programs and priorities (Attachment I). This report provides a background on Measure A implementation by the County of Los Angeles (County) and provides a detailed summary of the policy and executive working groups that are established by Measure A and/or affiliated with the implementation of Measure A.

## RECOMMENDATION

Note and file this report, inasmuch as it is provided for informational purposes only.

## BACKGROUND

In November 2024, County of Los Angeles (County) voters approved Measure A, a half percent transaction and use sales tax to fund homeless housing and services. The sales tax revenue is used to fund housing, homelessness services, and prevention programs to help people experiencing homelessness (PEH) or at risk of homelessness. The County started collection of the tax on April 1, 2025. A large part of the Measure A dollars fund programs that were previously funded by the now repealed Measure H.

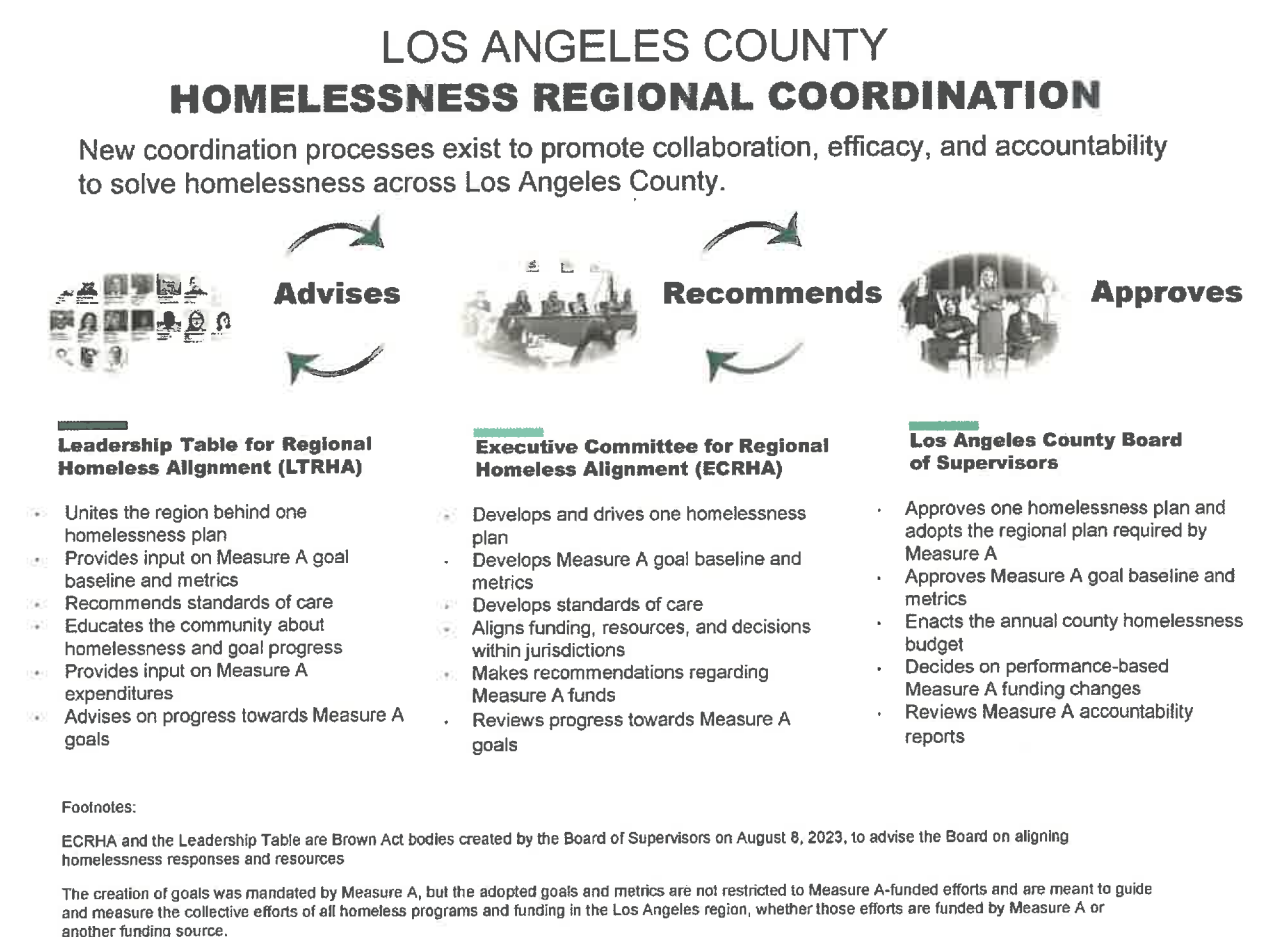
The ordinance that created Measure A states that the tax may be used solely for the purposes of preventing homelessness, reducing homelessness, and making housing more affordable in Los Angeles County. The ordinance also dictates that 60 percent of the tax revenue goes toward Comprehensive Homelessness Services, the Local Solutions Fund, and Homeless Solutions Innovations. Of this 60 percent, 15 percent goes toward the Local Solutions Fund; 1.25 percent of the total tax revenue goes toward the County for Accountability, Data, and Research; three percent goes to Los Angeles County Development Authority (LACDA) for Local Housing Production; and 35.75 goes to the Housing Agency for Affordable Housing and Prevention (Attachment II). A report on the most recent spending plan of Measure A is attached to this report (Attachment III).

## DISCUSSION

Through the establishment of Measure A, the County has put into place an oversight infrastructure with various committees and working groups to address transparency, equity, and accountability.

The County’s website provides details on Measure A implementation and states that the multiple entities, established for Measure A oversight, work together to oversee implementation, monitor progress, and ensure that decisions made on how to spend the money reflect the needs and priorities of community.

There are three main governance and policy bodies that support the deliberations and decision making on Measure A spending. They are: the County Board of Supervisors, the Executive Committee for Regional Homeless Alignment (ECRHA), and the Leadership Table for Regional Homeless Alignment (LTRHA). The County Board of Supervisors has the final say in approving the Measure A spending plan as required by Measure A. The following graphic was taken from the County Homeless Services and Housing Department’s website.



<https://homeless.lacounty.gov/governance/>

### Measure A Governance Bodies

The ECRHA and LTRHA are Brown Act bodies who advise the Board on Measure A spending. The Measure A ordinance includes goals for homelessness spending, however the ECRHA and LTRHA provide guidance on how to measure and achieve the goals (Attachment IV). The ordinance states that ECRHA, with input from LTRHA, will develop best practices for standardization of care, including but not limited to connections to behavioral and mental health, medical care, and other services. The ECRHA will also evaluate progress toward the goals of

Measure A and formulate baseline target metrics based on input from LTRHA. In a scenario where the target metric for the goals have not been achieved by December 31, 2030, the ECRHA will make recommendations to the Board of Supervisors on how to redirect funds and formulate new baseline and target metrics.

### **ECRHA**

The nine-person board of ECRHA includes two members from the City (the Mayor and a Councilmember appointed by the Mayor). The remaining members of the board are filled with elected officials from the County and an appointee of the Governor.

The following presents the current makeup of the Executive Committee for Regional Homeless Alignment from the County Department of Homeless Services and Housing website.

| <b>Elected Official</b> | <b>ECRHA Role</b> | <b>Jurisdiction</b>                                                | <b>Representing</b>                                                                                                                                                                                                                                                                                                                  |
|-------------------------|-------------------|--------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Kathryn Barger          | Board Member      | Los Angeles County 5th District Board Supervisor                   | Two members of the Board of Supervisors, appointed by the Chair of the Board                                                                                                                                                                                                                                                         |
| Nithya Raman            | Vice Chair        | City of Los Angeles 4th District Councilmember                     | A member of the Los Angeles City Council, who shall be appointed by the Mayor of the City of Los Angeles                                                                                                                                                                                                                             |
| Karen Bass              | Board Member      | City of Los Angeles Mayor                                          | The Mayor of the City of Los Angeles                                                                                                                                                                                                                                                                                                 |
| Lindsey P. Horvath      | Board Member      | Los Angeles County 3rd District Board Supervisor                   | Two members of the Board of Supervisors, appointed by the Chair of the Board                                                                                                                                                                                                                                                         |
| Hafsa Kaka              | Board Member      | Special Advisor on Homelessness/Encampments, Newsom Administration | Representative appointed by the California Governor                                                                                                                                                                                                                                                                                  |
| Paige Kaluderovic       | Board Member      | City of Redondo Beach Mayor Pro Tem                                | Four city members, each of whom shall be a mayor or member of a city council, appointed by the Los Angeles County City Selection Committee as selected by the subcommittee for each sector (the North County and San Fernando Valley sector, the Southwest Corridor sector, the San Gabriel Valley sector, and the Southeast sector) |
| Richard Loa             | Board Member      | City of Palmdale Mayor                                             | Four city members, each of whom shall be a mayor or member of a city council, appointed by the Los Angeles County City Selection Committee as selected by the subcommittee for each sector (the North County and San Fernando Valley sector, the Southwest Corridor sector, the San Gabriel Valley sector, and the Southeast sector) |
| Jennifer Perez          | Board Member      | City of Norwalk Vice Mayor                                         | Four city members, each of whom shall be a mayor or member of a city council, appointed by the Los Angeles County City Selection Committee as selected by the subcommittee for each sector (the North County and San Fernando Valley sector, the Southwest Corridor sector, the San Gabriel Valley sector, and the Southeast sector) |
| Becky A. Shevlin        | Chair             | City of Monrovia Mayor                                             | Four city members, each of whom shall be a mayor or member of a city council, appointed by the Los Angeles County City Selection Committee as selected by the subcommittee for each sector (the North County and San Fernando Valley sector, the Southwest Corridor sector, the San Gabriel Valley sector, and the Southeast sector) |

<https://homeless.lacounty.gov/governance/>

### **LTRHA**

The Leadership Table for Regional Homeless Alignment currently has 42 members. LTRHA was created to ensure communication between the community and key decision makers like ECRHA, Board of Supervisors, and LACAHS. The LTRHA includes public officials and community

leaders from across the County. There are currently two officials representing the City in the 42 member board of LTRHA. The following list is provided in the LTRHA website of the current makeup of the working group and the group they are representing.

|                         |                                                 |                              |
|-------------------------|-------------------------------------------------|------------------------------|
| Jose Osuna              | Brilliant Corners                               | Service Provider             |
| Stephanie Klasky-Gamer  | LA Family Housing                               | Service Provider             |
| Grant Sunoo             | Little Tokyo Service Center                     | Service Provider             |
| Celina Alvarez          | Housing Works                                   | Service Provider             |
| George W. Greene, Esq.  | The Hospital Association of Southern Califor... | Business                     |
| Kevin Blackburn         | Los Angeles Business Council                    | Business                     |
| Maria S. Salinas        | Los Angeles Area Chamber of Commerce            | Business                     |
| Alexis Obinna           | LA Emissary/Homeless Youth Forum of Los A...    | Lived Expertise Youth System |
| La'Toya Cooper          | LA Emissary                                     | Lived Expertise Youth System |
| Brandon Scoggan         | Valley Oasis                                    | Lived Expertise Adult System |
| Peter Laugharn          | Conrad N. Hilton Foundation                     | Philanthropy                 |
| Miguel Santana          | California Community Foundation                 | Philanthropy                 |
| David Green             | SEIU Local 721                                  | Labor                        |
| Darren Hendon           | Veteran Social Services, Inc                    | Veteran Community            |
| Amara Ononiwu           | Faith Collaborative to End Homelessness         | Faith                        |
| Janey Rountree, JD /LLM | California Policy Lab at UCLA                   | Academia                     |
| Alberto M. Carvalho     | Los Angeles Unified School District             | Education                    |

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|                        |                                                 |               |
|------------------------|-------------------------------------------------|---------------|
| Jim Zenner             | LA County Department of Military and Veter...   | Public Sector |
| Gita O'Neill           | LAHSA                                           | Public Sector |
| Lourdes Castro Ramirez | Housing Authority of the City of Los Angeles    | Public Sector |
| Sheriff Robert Luna    | LA County Sheriff                               | Public Sector |
| Alison King            | CoC: Long Beach                                 | Public Sector |
| Dr. Christina Ghaly    | LA County Department of Health Services         | Public Sector |
| Stephanie Wiggins      | LA Metro                                        | Public Sector |
| Emilio Salas           | LA County Development Authority                 | Public Sector |
| Cheri Todoroff         | LA County Homeless Initiative                   | Public Sector |
| Dr. Barbara Ferrer     | LA County Department of Public Health           | Public Sector |
| Dominic Choi           | Los Angeles Police Department                   | Public Sector |
| Jim Wong               | CoC: Pasadena                                   | Public Sector |
| Roberto Chavez         | Inglewood Housing Authority                     | Public Sector |
| Bradley Calvert        | CoC: Glendale                                   | Public Sector |
| Tiena Johnson Hall     | LA City Housing Department                      | Public Sector |
| D'Artagnan Scorza      | Anti-Racism, Diversity and Inclusion Initiative | Public Sector |
| Sally Hammit           | Department of Veterans Affairs                  | Public Sector |
| Dr. Lisa Wong          | LA County Department of Mental Health           | Public Sector |
| Brandon T. Nichols     | Department of Children and Family Services...   | Public Sector |
| Dr. Debra Duardo       | LA County Office of Education                   | Public Sector |
| Dr. Etsemaye Agonafer  | LA Mayor's Office                               | Public Sector |
| Dr. Jackie Contreras   | LA County Department of Public Social Servi...  | Public Sector |
| Sarah Dusseault        | Blue Ribbon Commission on Homelessness          | Public Sector |
| Ryan Johnson           | LA County Affordable Housing Solutions Ag...    | Public Sector |
| Sarah Mahin            | LA County Department of Homeless Service...     | Public Sector |

### Other Measure A Bodies

There are additional working groups related to Measure A that support the work of ECRHA and LTHRA. These groups are: Committee on Best Practices for Standardization of Care (BPSC), Executive Steering Committee Data Subcommittee, and Measure A Labor Council.

### ***BPSC***

The Committee on Best Practices for Standardization of Care was established by ECRHA to develop best practices for the standardization of care. The BPSC is tasked with 1) aligning on operational performance targets and best practices related to strategies and programs that will receive Measure A funding; and 2) aligning on how funded strategies should function in order to achieve regional Measure A goals and on the data that all regional partners will gather and report on to track progress.

The BPSC Committee includes 1) the Chair and Vice Chair of ECRHA, and 2) members of the LTRHA. Additionally, more members were added to the committee such as additional service providers and lived experience perspectives, addition of a city representative from Council of Governments and a street medicine practitioner.

### ***Executive Steering Committee Data Subcommittee***

The Executive Steering Committee Data Subcommittee was established to support the development and production of baseline and target metrics for prevention and homeless response system goals tied to Measure A. The co-chairs of this committee are Peter Loo, Chief Information Office of County CEO's Office and Janey Rountree, the executive director of the California Policy Lab. The full makeup of the group is not apparent to the public, but presentations done by the Committee state that a workgroup leading the daily tasks of the effort is led staff from the California Policy Lab and County Chief Information Office and they work with people with extensive expertise and experience in survey and administrative data and quantitative methods.

### ***Measure A Labor Council***

The Measure A ordinance states that the County shall establish a labor council with equal representation from organized labor and nonprofit social service provider leadership to discuss pay equity, career development, especially related to racial disparities and for those with lived experience of homelessness. The Labor Council will make recommendations to the Board of Supervisors on issues related to all levels of compensation, wages and benefits, and appropriate pay ranges.

According to the Board motion establishing the Labor Council, it will have no more than eight individuals with an equal number of organized labor and nonprofit social service provider leadership representatives. The Labor Council is made up of representatives from SEIU Local 721, the Los Angeles County Federation of Labor as well as leadership from other organized labor that represents County employees or contracted service providers serving people experiencing homelessness. It will also have representatives from nonprofit social service providers serving people experiencing or at risk of homelessness that includes geographic, agency size, and program portfolio diversity. At least one representative shall be nominated by a unionized nonprofit organization serving people experiencing homelessness. The current makeup of the Labor Council is as follows:

#### **Labor Representatives**

Wendy Knight SEIU Local 721  
Carmen Roberts SEIU Local 2015  
Robert Holguin AFSCME Local 3511

Service Provider Representatives

Kris Nameth LA LGBT Center  
La Keishia Childers PATH  
Tahia Hayslet Harbor Interfaith Services  
Summre Garber Safe Parking LA

**LACAHSA**

The L.A. County Affordable Housing Solutions Agency was created to make housing more affordable, help people stay in their homes, and increase housing options for people experiencing homelessness. LACAHSA was created by State legislation sponsored by community organizations and experts, approved by the California State Legislature and signed by Governor Gavin Newsom. Measure A, by ordinance, provides LACAHSA 35.75 percent of its revenues. LACAHSA needs to spend the Measure A dollars for affordable housing and prevention programs.

LACAHSA is made up of leaders from communities across the County. The following make up the Board of LACAHSA.

- Rex Richardson, Chair, Mayor of City of Long Beach,
- Miguel Santana, First Vice Chair, CEO of California Community Foundation
- Victor A. Sanchez, Second Vice Chair, Councilmember of City of Bellflower, Gateway Cities Sector
- Kome Ajise, Executive Director of Southern California Association of Governments (non-voting member)
- Kathryn Barger, Los Angeles County Supervisor
- Karen Bass, Mayor of City of Los Angeles
- Jorgel Chavez, Councilmember of City of Bell Gardens, At Large Eligible Small Cities
- Jason Gibbs, Councilmember of City of Santa Clarita, San Fernando Valley Sector Representative
- Alan Greenlee, Executive Director of Southern California Association of Nonprofit Housing, Housing Production Expert Representative
- Janice Hahn, Los Angeles County Supervisor
- Lindsey P Horvath, Los Angeles County Supervisor
- Jonathan Jager, Staff Attorney, Public Counsel Housing Preservation Expert Representative
- Zerita Jones, Housing Justice Organizer Interim Citizens Oversight Chair
- Natalie Knott, Supervising Attorney, Legal Aid Foundation of Los Angeles, Renter Protection Expert Seat
- Jed Leano, Councilmember of City of Claremont, San Gabriel Valley Cities Sector
- John Mirisch, Councilmember of City of Beverly Hills, South Bay Cities Sector
- Holly J. Mitchell, Los Angeles County Supervisor
- Marqueece Harris-Dawson, Los Angeles City Council President
- Nithya Raman, Councilmember of City of Los Angeles
- Emma Sharif, Mayor of City of Compton, At Large Rotating Sector Representative

- Hilda L. Solis, Los Angeles County Supervisor

Of the 21 members of the Board of LACAHSa, the City occupies three of the seats. There are a total of 15 elected officials in the LACAHSa Board.

  
Pranita Amatya  
Analyst

Attachments:

- I. Motion
- II. Chart of Measure A Distribution
- III. Fiscal Year 2026-267 Department of Homeless Services and Housing Measure A, Measure H, and HHAP Spending Plan
- IV. Affordable Housing, Homelessness Solutions, and Prevention Now (Measure A) Transactions and Use Tax Ordinance

# ATTACHMENT I

Motion

**MOTION**

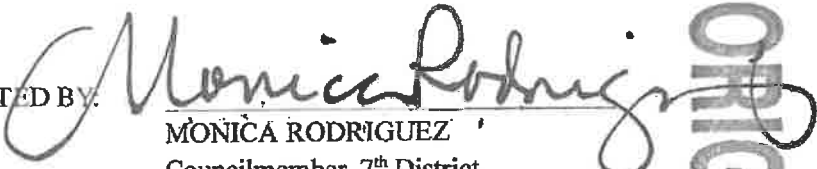
On November 5, 2024, Los Angeles County voters approved Measure A, which would create a significant new source of funds to support the development of affordable housing and to establish a permanent source of local funds to assist people experiencing homelessness. Measure A will generate funds to support efforts such as homelessness prevention, interim housing, mental health supports and care facilities, substance use treatment, case management, employment services, and housing programs such as affordable housing development, master leasing, and flexible rent subsidies.

The allocation of funds collected under Measure A and the priorities for funding use will be determined by oversight bodies established by the County. The City must be prepared to identify its policy and program priorities and to fully participate in the development of the County's funding determinations to ensure that the City's priorities are supported with adequate funding.

At this time, a full analysis of Measure A is needed to identify the ways these revenues can support the City's affordable housing and homelessness response programs, the actions necessary for the City to fully take advantage of this new resource, and the considerations necessary to strengthen the City's financial condition. Further, in light of the various governance bodies in place to determine the use of Measure A funds, the City should develop a strategy to ensure that funds will be allocated to the highest and best purpose.

I THEREFORE MOVE that the Council instruct the Chief Legislative Analyst, with the assistance of the City Administrative Officer and Los Angeles Housing Department, to report on the provisions of Measure A and any related oversight processes that will support the City's housing and homelessness programs and priorities.

PRESENTED BY:

  
MONICA RODRIGUEZ  
Councilmember, 7<sup>th</sup> District

SECONDED BY:



ORIGINAL

jew

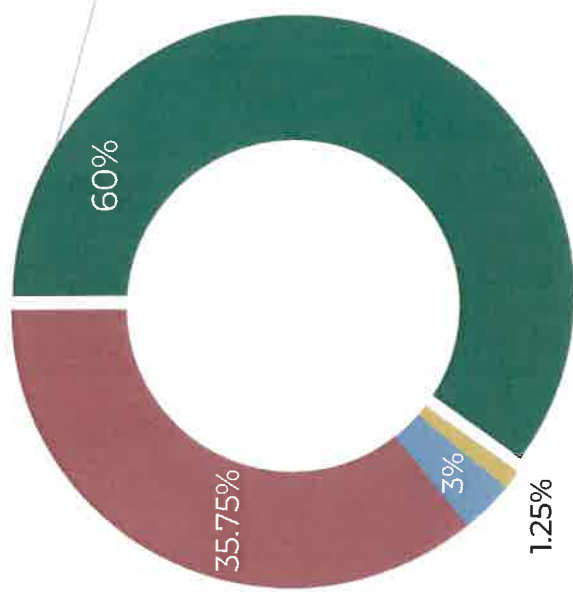
  
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## ATTACHMENT II

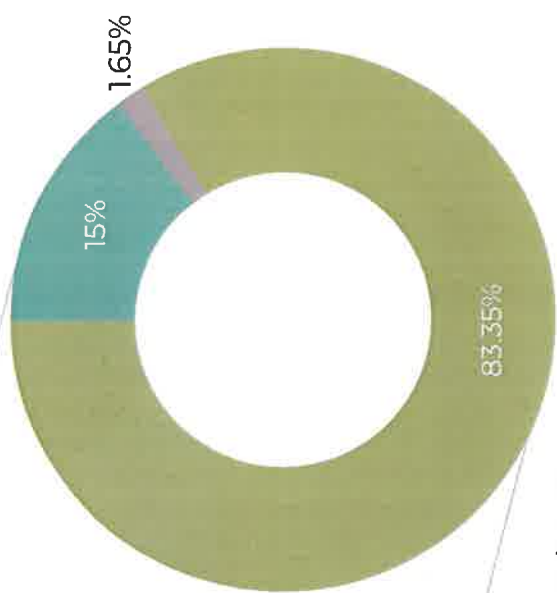
### Chart of Measure A Distribution

Measure A Distribution

- Los Angeles County Affordable Housing Solutions Agency (LACAHS)
- LACDA - Local Housing Production
- Accountability, Data, and Research
- Comprehensive Homelessness Services



Of Comprehensive Homelessness Services (60%) distribution > >



Comprehensive Homelessness Services Distribution

- Comprehensive Homelessness Services
- Local Solutions Fund
- Homelessness Solutions Innovations

## ATTACHMENT III

Fiscal Year 2026-267 Department of Homeless Services and Housing Measure A,  
Measure H, and HHAP Spending Plan



LA COUNTY  
**Homeless  
Services  
& Housing**

655 Maple Avenue, Los Angeles, California 90014  
(213) 752-1900 | [homeless.lacounty.gov](http://homeless.lacounty.gov)

Sarah Mahin, Director

February 3, 2026

**ADOPTED**

BOARD OF SUPERVISORS  
COUNTY OF LOS ANGELES

The Honorable Board of Supervisors  
County of Los Angeles  
383 Kenneth Hahn Hall of Administration  
500 West Temple Street  
Los Angeles, California 90012

29 February 3, 2026

*Edward Yen*  
EDWARD YEN  
EXECUTIVE OFFICER

Dear Supervisors:

**FISCAL YEAR 2026-27 DEPARTMENT OF HOMELESS SERVICES AND  
HOUSING MEASURE A, MEASURE H, AND HOMELESS HOUSING, ASSISTANCE  
AND PREVENTION PROGRAM SPENDING PLAN  
(ALL DISTRICTS) (3 VOTES)**

**SUBJECT**

Approve the Department of Homeless Services and Housing's (HSH) Measure A, Measure H, and Homeless Housing, Assistance and Prevention (HHAP) Program Spending Plan (Spending Plan) for Fiscal Year (FY) 2026-27, which allocates \$659,916,000 as the County of Los Angeles (County) share of the proceeds from the Affordable Housing, Homelessness Solutions, and Prevention Now Transactions and Use Tax Ordinance (Measure A or Ordinance), \$62,557,000 from one-time Measure A carryover, \$48,390,000 from one-time Measure H carryover, and \$72,482,000 from state HHAP Round 6 funding – for a total of \$843,345,000 in funding to support homelessness services and housing.

**IT IS RECOMMENDED THAT THE BOARD:**

1. Approve the use of the combined total of \$652,533,000, consisting of \$538,815,000 from FY 2026-27 Measure A Comprehensive Homelessness Services funds, \$41,236,000 of one-time Measure A Comprehensive Homeless Services carryover, and \$72,482,000 from state HHAP Round 6 funding, as detailed in Attachment I.
2. Approve the use of the combined total of \$11,010,000, consisting of \$10,666,000 from FY 2026-27 Measure A Homelessness Solutions Innovations funds and \$344,000 in one-time Measure A Homelessness Solutions Innovations carryover, as detailed in Attachment II.
3. Approve the use of the combined total of \$16,468,000, consisting of \$13,468,000 from FY 2026-27 Measure A Accountability, Data, and Research funds and \$3,000,000 in



**BOARD OF SUPERVISORS**

**Hilda L. Solis**  
First District

**Holly J. Mitchell**  
Second District

**Lindsey P. Horvath**  
Third District

**Janice Hahn**  
Fourth District

**Kathryn Barger**  
Fifth District

one-time Measure A Accountability, Data, and Research carryover, as detailed in Attachment III.

4. Approve the Local Solutions Fund (LSF) allocation of \$96,967,000 from FY 2026-27 Measure A funds to cities, Councils of Governments (COGs), and/or the County on behalf of its unincorporated areas.
5. Approve the use of the combined total of \$19,137,000, consisting of \$17,977,000 from FY 2025-26 of one-time Measure A carryover funds and \$1,160,000 of one-time Measure H carryover, for various Los Angeles Homeless Services Authority (LAHSA) programs/services to pay prior year invoices, as detailed in Attachment IV.
6. Approve the use of \$25,850,000 of one-time FY 2025-26 Measure H carryover for the Pathway Home program, as detailed in Attachment V.
7. Approve the use of \$21,380,000 of one-time FY 2025-26 Measure H carryover for One-Time Investments as detailed in Attachment VI.

#### **PURPOSE/JUSTIFICATION OF RECOMMENDED ACTION**

These actions are needed to approve the inaugural HSH Spending Plan in alignment with the establishment of the new department of HSH directed by the Board of Supervisors (Board) on April 1, 2025, the Local Emergency for Homelessness in Los Angeles County proclamation issued by the Board on January 10, 2023, and to support various Board priorities addressing homelessness.

#### **FY 2026-27 Spending Plan Process**

HSH faced a \$303,555,000 Measure A deficit in FY 2026-27, driven by several factors: (1) new and expanded cost obligations coupled with the loss or reduction of state, federal, and other one-time funding sources; (2) an initial projected decrease in Measure A sales tax revenue due to shifts in consumer spending which has since been resolved with an updated projection based on more recent Measure A revenue collections; and (3) a substantial difference in the amount of one-time carryover funding available between FY 2025-26 and FY 2026-27. This fiscal reality requires HSH to make difficult decisions regarding the Spending Plan, including reductions and curtailments across multiple program areas. This occurs at the same time that the region faces other significant changes in the homeless services system. This includes threats to recent progress, such as federal changes in Housing and Urban Development and Medicaid funding, as well as new opportunities, including the development of a new regional housing agency, the Los Angeles County Affordable Housing Solutions Agency (LACAHS), and the launch of its regional homelessness prevention, housing production, and preservation strategies with Measure A funding. HSH worked closely and collaboratively with regional partners to coordinate planning in this dynamic and challenging fiscal environment.

From July through December 2025, HSH led an expanded, community-informed process to develop the FY 2026-27 Spending Plan. This year's approach significantly broadened

engagement, with community feedback helping to shape the framework, tools, and criteria that ultimately formed the basis for a two-phase evaluation process used to develop the recommendations. Phase one applied a community-informed rubric to all programs and services funded by Measure A in FY 2025-26 to inform FY 2026-27 proposed allocations, prioritizing contractual and legal obligations, alignment with Measure A goals and Board-approved target and equity metrics, activities that are currently serving people and bringing or keeping them inside, and programs with required fund matches. Programs meeting these criteria advanced to phase two for deeper program-level review using qualitative and quantitative data, including an equity analysis, outcome and performance measures, and opportunities to leverage other funding sources.

In September 2025, HSH's consultant EverExcel facilitated 12 community engagement forums, reaching 927 participants. These forums brought together people with lived experience, service providers, local jurisdictions, County departments and agencies, and other system partners. The insights gathered through these forums directly informed and strengthened the approach described above.

Throughout the Spending Plan process, HSH also sought input through existing governance and advisory bodies, including the Homeless Policy Deputies, the Executive Committee for Regional Homeless Alignment (ECRHA), and the Leadership Table for Regional Homeless Alignment (LTRHA). HSH provided monthly updates to these bodies to share the draft Spending Plan and obtain additional feedback. HSH also provided briefings to and sought feedback from the recently created Measure A Labor Council.

In addition, HSH conducted focused engagement with Board offices and County departments and agencies, including the Departments of Children and Family Services, Economic Opportunity, Health Services, Mental Health, Military and Veterans Affairs, Public Defender, Public Health, Public Social Services (DPSS), as well as LAHSA and other Continuums of Care, and the Los Angeles County Development Authority (LACDA). HSH will continue working closely with these partners to identify strategies to mitigate impacts. These conversations helped refine the criteria and decision-making factors used in the evaluation process. The Chief Executive Office Anti-Racism, Diversity, and Inclusion (ARDI) Initiative collaborated with HSH throughout the process to ensure equity was at the forefront of decision making and embedded across the Spending Plan, focusing on reducing racial and ethnic disproportionality; slowing and reversing growth in homelessness among rapidly growing groups; and improving equitable access, experience, and outcomes across the rehousing system. Additional details on community engagement are reflected in Attachment VII.

On November 20, 2025, HSH publicly released the draft FY 2026-27 Spending Plan at a virtual community Town Hall attended by over 800 individuals, which included a detailed presentation of the proposed allocations, live Q&A, and smaller breakout discussions where feedback was collected. This Town Hall kicked off a 16-day public comment period. A recording of the presentation, PowerPoint slides, and supporting documents are available at [homeless.lacounty.gov](https://homeless.lacounty.gov).

### Addressing the Deficit

HSH, incorporating community and partner input, proposes to close the approximately \$303,000,000 deficit through a \$92,000,000 reduction in new funding for Pathway Home and an additional \$105,000,000 in reductions and curtailments across the system – most notably to Multi-Disciplinary Teams, regional coordination, prevention, non-housing related supportive services, housing navigation and unit acquisition, and by leveraging approximately \$65,000,000 of additional Measure A revenue based on updated projections and other one-time funding sources. While the increase in projected Measure A revenue does not materially alter the structural deficit HSH faces for FY 2026-27, it does allow HSH to restore funding for some programs and services initially recommended for reduction and curtailment. HSH closed the balance of the deficit with programmatic efficiencies.

As part of the one-time funding leveraged to close the deficit, HSH is coordinating with County departments and system partners to align resources. This includes a portion of the \$22,900,000 in anticipated one-time state Home Safe Round 3 funding DPSS and the Department of Aging and Disabilities (AD) are expected to receive to provide housing and homeless services for people connected to Adult Protective Services. HSH is partnering with DPSS and AD to leverage \$5,400,000 of this funding in FY 2026-27 to cover permanent housing costs associated with people who were housed with previous rounds of Home Safe funding, thereby reducing the need for Measure A funding to maintain their housing stability. HSH proposes to reallocate the \$5,400,000 of Measure A funding to restore programs initially recommended for reduction, including the Countywide Benefits Entitlements Services Team, the only cash-match program not initially recommended for funding and even more critical to connecting disabled individuals to benefits in light of new MediCal work requirements, Problem Solving services for people experiencing homelessness based on extensive community feedback, and DPSS's Subsidized Housing for Homeless Disabled Individuals program to align funding with projected FY 2026-27 expenditures, as detailed in Attachment I.

HSH will continue to collaborate with system partners to identify additional resources, including those listed in Attachment I, that could be leveraged to fill gaps and mitigate any impacts, wherever possible.

### Embedding Equity in the Spending Plan

In developing the FY 2026-27 Spending Plan, HSH sought to strengthen accountability, transparency, and the effective use of public resources while advancing its mission to improve outcomes for people at risk of and experiencing homelessness. Because unavoidable reductions were required to close the FY 2026-27 Measure A deficit, HSH partnered closely with ARDI to ensure that all proposed adjustments were aligned with the County's equity commitments, responsive to community priorities, and grounded in HSH's operational needs and system-performance goals.

Building on ARDI's equity framework and the operational priorities identified by HSH, the joint team reframed the Spending Plan analysis around need, rather than personal characteristics,

consistent with the principles of targeted universalism. This approach focuses on identifying groups experiencing the greatest barriers or inequitable outcomes and tailoring strategies to meet those needs, while keeping the overarching system goals universal. To do this, ARDI and HSH developed an integrated analytical model that combines demographic, geographic, cost, and program performance data to evaluate both reductions and continued investments. Attachment VIII provides the equity analysis used to review each budget line item. Each allocation recommendation was analyzed to address unmet needs, anticipated impact, operational feasibility, and safeguards to avoid disproportionate harm. Special attention was dedicated to subpopulations of families, youth, survivors of domestic violence/intimate partner violence, and older adults, as people of color within these subpopulations are highly vulnerable.

HSH and ARDI reviewed all available data related to program performance and outcomes across demographic categories to ensure future investments would best serve people experiencing homelessness with the greatest barriers. ARDI ran numerous analyses scenarios to explore how investments in different areas would align with the County's equity commitments. ARDI and HSH used these scenarios to establish proposed funding allocations with the strongest rationale to achieve the County's equity goals.

This evidence-based approach provides HSH with an equity-anchored accountability tool that links every dollar, whether added, shifted, or reduced, to a transparent rationale grounded in system performance and equity impact. As a result, the FY 2026-27 Spending Plan advances equity not by isolating reductions to any one population or program type, but by prioritizing investments that sustain system function and reduce disparities in outcomes across the rehousing system. The Spending Plan process also builds upon several complementary initiatives that ARDI and HSH have advanced to strengthen equitable implementation across the homeless response system:

1. Completion of the Phase I Retrospective Analysis of HSH-funded programs, which identified data quality challenges, recommended standardized demographic categories, and outlined improvements needed to track disparities and system performance over time. This foundational work is informing a multi-phase effort to strengthen the County's ability to measure equity impacts across programs.
2. Implementation of the Catalytic Equity Fund, including targeted investments to support execution of the Black People Experiencing Homelessness recommendations, address structural drivers of disproportionality, and strengthen data, coordination, and community engagement infrastructure aligned with the Equity Framework.
3. Development of spatial and geographic equity tools, including a forthcoming heat map designed in partnership with the Internal Services Department eGIS team and HSH. This tool will support asset mapping of HSH investments relative to community need, historic underinvestment, and geographic disparities. It will also provide a platform to guide future resource decisions toward areas where they can have the greatest equitable impact.

### FY 2026-27 HSH Spending Plan Recommendations

**Recommendation No. 1** requests Board approval to use the combined total of \$652,533,000, consisting of \$538,815,000 from FY 2026-27 Measure A Comprehensive Homelessness Services funds, \$41,236,000 of one-time Measure A Comprehensive Homelessness Services carryover, and \$72,482,000 from state HHAP Round 6 funding, as detailed in Attachment I.

In addition to community and partner feedback, the proposed allocations are driven by the expectations of the Ordinance, which dictates that Measure A funds be invested in programs and services that achieve Measure A's specified goals. Additionally, Measure A mandates progress toward target and equity metrics developed by ECRHA and LTRHA and adopted by the Board. The proposed allocations detailed in Attachment I support progress toward achieving these outcomes, while prioritizing interim and permanent housing resources.

**Recommendation No. 2** requests Board approval to use the combined total of \$11,010,000, consisting of \$10,666,000 from FY 2026-27 Measure A Homelessness Solutions Innovations funds and \$344,000 in one-time Measure A Homelessness Solutions Innovations carryover, as detailed in Attachment II, to fund new strategies and demonstration projects designed to achieve the goals stated in the Ordinance.

**Recommendation No. 3** requests Board approval to use the combined total of \$16,468,000, consisting of \$13,468,000 from FY 2026-27 Measure A Accountability, Data, and Research funds and \$3,000,000 in one-time Measure A Accountability, Data and Research carryover, as detailed in Attachment III. These funds stabilize essential regional data systems required under Measure A, including the Homeless Management Information System, the Homeless Count, and the Countywide Information Hub, support improved referral tracking and data integration, and implement the required Annual Evaluation Agenda. The budget expands access to shared data tools and dedicates technical assistance to help cities and local partners build capacity for site-, district-, and city-level reporting and performance management. Collectively, the allocations strengthen accountability, oversight, and transparency across the homelessness system and respond directly to stakeholder requests for clearer visibility into outcomes.

**Recommendation No. 4** requests Board approval to use a total of \$96,967,000 from FY 2026-27 Measure A LSF funds to cities, COGs, and/or the County on behalf of its unincorporated areas in accordance with the Ordinance, for programs consistent with Measure A, including, but not limited to, homelessness prevention, homeless services, and affordable housing programs. As required by the Ordinance, the LSF will be distributed to jurisdictions based on the formula approved by the Board on March 25, 2025.

**Recommendation No. 5** requests Board approval to use the combined total of \$19,137,000, consisting of \$17,977,000 from FY 2025-26 one-time Measure A carryover and \$1,160,000 of one-time Measure H carryover, for various LAHSA programs to pay prior year invoices from LAHSA after the Auditor-Controller's year-end close deadline, as detailed in Attachment IV.

**Recommendation No. 6** requests Board approval to use \$25,850,000 of one-time FY 2025-26 Measure H carryover to support Pathway Home, as detailed in Attachment V. Pathway Home was established in 2023, as an emergency response to resolve encampments countywide in partnership with local jurisdictions and unincorporated communities, with the goal of reducing unsheltered homelessness. The program was largely funded by one-time sources and thus needs to scale down to align with the amount of funding remaining. The Spending Plan reduces the program's scale while maintaining operations in every supervisorial district. This transition requires an increase in ongoing Measure A funding, primarily to ensure Pathway Home participants can remain housed or have a pathway to permanent housing if they are impacted by interim housing demobilization. Attachment V reflects the proposed total budget of \$76,374,000 in FY 2026-27 for Pathway Home. The total Pathway Home budget consists of \$18,260,000 in ongoing Measure A revenue included in Attachment I and \$25,850,000 in one-time FY 2025-26 Measure H carryover funding that are included in the Spending Plan, and \$32,264,000 in various funding sources that will be requested for Board approval as part of the FY 2026-27 County budget process.

**Recommendation No. 7** requests Board approval to use \$21,380,000 of one-time FY 2025-26 Measure H carryover for One-Time Investments to support homeless programs as detailed in Attachment VI. These programs were selected for one-time funding because they were identified in prior Board motions directing the Chief Executive Office-Homeless Initiative (now HSH) to identify funding sources for these programs and/or because they are key unfunded or underfunded programs or commitments that would strengthen implementation of the Local Emergency for Homelessness proclamation.

### **Implementation of Strategic Plan Goals**

The recommended actions are in compliance with the County Strategic Plan, North Star 1 – Make Investments That Transform Lives and North Star 2 - Foster Vibrant and Resilient Communities.

### **FISCAL IMPACT/FINANCING**

There is no net County cost impact from the Spending Plan. Upon Board approval of the Spending Plan, HSH will incorporate the approved Measure A, Measure H, and state HHAP Round 6 funding into the FY 2026-27 Budget. The approved actions will result in a total FY 2026-27 HSH Spending Plan allocation of \$843,345,000. This total consists of \$659,916,000 of Measure A funding, \$62,557,000 in Measure A anticipated carryover funding, Measure A anticipated carryover funding, \$48,390,000 of anticipated Measure H carryover funding, and \$72,482,000 in HHAP Round 6 funding. These budget changes will provide appropriation authority for the various departments and agencies to implement Measure A initiatives and the initiatives supporting the Emergency Declaration on Homelessness.

### **FACTS AND PROVISIONS/LEGAL REQUIREMENTS**

Measure A is an ongoing half-cent sales tax approved by the voters on November 5, 2024, which repealed and replaced Measure H as of April 1, 2025. The Ordinance allows continued

progress on addressing homelessness with housing and services while greatly expanding funding to focus on the drivers of homelessness through affordable housing production and preservation, homelessness prevention, and support for vulnerable renters.

The California Board of Equalization began collecting the Measure A half-cent sales tax from businesses and consumers on April 1, 2025. In addition to the County, Measure A requires that the Auditor-Controller distribute a percentage of the Measure A tax proceeds directly to LACAHSa, for affordable housing and prevention; and LACDA for local housing production.

As identified in the Measure A Ordinance, Measure A tax revenue proceeds shall be allocated to the County as follows:

1. 60% of the total tax revenue to the County for Comprehensive Homelessness Services;
  - a. Of the 60%, at least 15% of the funds shall be used for the Local Solutions Fund;
  - b. Of the 60%, at least 1.65% of the funds shall be used for Homelessness Solutions Innovations;
2. 1.25% of the total tax revenue to the County for Accountability, Data, and Research.

The remaining tax revenue shall be allocated to LACDA and LACAHSa at 3% and 35.75%, respectively.

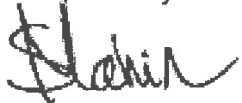
Per Measure A, annually, the Chief Executive Officer will compile reports from Measure A funding recipients and file the compilation with the Auditor-Controller. These reports will include the amounts of tax that funding recipients collected and spent in the previous fiscal year, the status of any project or work of that funding recipient funded by the proceeds of this tax, and the funds carried over from previous years and to be carried over to future years.

In addition, annually, the Auditor-Controller will prepare and transmit to the Board and LACAHSa a report on receipts and expenditures in the preceding fiscal year. Further, the County will audit receipts and expenditures of the tax imposed under the Ordinance annually.

#### **IMPACT ON CURRENT SERVICES (OR PROJECTS)**

Approval of the Spending Plan affirms the County's commitment to address and prevent homelessness by investing in proven strategies and seeking new and innovative solutions to the many issues that contribute to homelessness.

Respectfully submitted,



Sarah Mahin  
Director

SM:CT:RS:DZ:ns

## Enclosures

c: Executive Office, Board of Supervisors  
Chief Executive Office  
County Counsel  
Sheriff  
Aging and Disabilities  
Auditor-Controller  
Children and Family Services  
Consumer and Business Affairs  
Economic Opportunity  
Fire  
Health Services  
Internal Services  
Justice, Care and Opportunities  
Mental Health  
Military and Veterans Affairs  
Public Defender  
Public Health  
Public Social Services  
Public Works  
Executive Committee for Regional Homeless Alignment  
Leadership Table for Regional Homeless Alignment  
Los Angeles County Development Authority  
Los Angeles County Office of Education  
Los Angeles Homeless Services Authority  
Los Angeles County Affordable Housing Solutions Agency  
Measure A Labor Council

## Attachment I

### Los Angeles County Department of Homeless Services and Housing Fiscal Year 2026-27 Measure A, Measure H, and Homeless Housing, Assistance and Prevention Program Spending Plan Comprehensive Homelessness Services

This chart reflects the proposed allocations for Comprehensive Homelessness Services for Fiscal Year (FY) 2026-27. The funding represented in the amounts below are made up of Measure A tax proceeds and State Homeless Housing, Assistance and Prevention (HHAP) Program grant funding.

| COORDINATE        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                |                                |                                                                            |
|-------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------|--------------------------------|----------------------------------------------------------------------------|
| Lead Dept/ Agency | Service Type                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | FY 2025-26 Approved Allocation | FY 2026-27 Proposed Allocation | Supplemental Information                                                   |
| LAHSA             | <b>Coordinated Entry System: Continuum of Care (CoC) Coordinated Assessment Grant Cash Match</b><br>– supports the Coordinated Entry System (CES) through a Housing and Urban Development (HUD) Coordinated Assessment Expansion Grant administered by the Los Angeles Homeless Services Authority (LAHSA), which includes cash matches for Los Angeles County (County) Homeless Management Information System (HMIS) Implementation and the Domestic Violence (DV) CES Renewal. | \$961,000                      | \$961,000                      | The proposed allocation is necessary to fully draw down the federal match. |
| LAHSA             | <b>Coordinated Entry System: CoC Planning Grant Renewal Cash Match</b> – supports LAHSA in receiving HUD Planning Renewal Grant funding of \$1.5M to evaluate and identify obsolete or under-performing projects, and to reallocate these funds to create new permanent supportive housing (PSH).                                                                                                                                                                                | \$95,000                       | \$95,000                       | The proposed allocation is necessary to fully draw down the federal match. |

|       |                                                                                                                                                                                                                                                                                                                                                                        |             |     |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
|-------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|-----|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| LAHSA | <b>Coordinated Entry System: Regional Coordination</b><br>– supports the implementation and continuous quality improvement of the CES infrastructure.                                                                                                                                                                                                                  | \$4,960,000 | \$0 | Funders Collaborative is exploring philanthropic funding to support regional coordination. In addition, the Department of Homeless Services and Housing (HSH) will have staff organized by region, population, and mainstream system, which is responsive to co-designed sessions with stakeholders, and will support coordination of services.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| LAHSA | <b>Coordinated Entry System: Youth Collaboration</b> – supports Homeless Youth Forum of Los Angeles and broader strategies to engage youth with lived experience to inform program and system planning efforts.                                                                                                                                                        | \$25,000    | \$0 | Through the Community Liaisons program funded in Homelessness Solutions Innovations, HSH will engage and collaborate with youth with lived experience and collaborate providers, to inform program and system improvements. HSH will support youth participation by providing compensation and building capacity.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| LAHSA | <b>Coordinated Entry System: Education Coordinators</b> – supports the County Office of Education (LACOE) and Los Angeles Unified School District (LAUSD) to support children and youth at risk of or experiencing homelessness to enroll in school, access academic records, engage in educational planning, and enroll in post-secondary education where applicable. | \$928,000   | \$0 | The services delivered by Education Coordinators fall within the responsibility of the education system rather than the County's homeless services system. The McKinney-Vento Homeless Assistance Act requires local educational agencies to ensure that students experiencing homelessness have equal access to a free, appropriate public education, including immediate enrollment, school stability and access to the same programs and services available to other students. This federal mandate is supported through dedicated state funding streams provided to school districts. These protections ensure that core educational support for students experiencing homelessness continues within the education system. HSH will have staff organized by region, population, and mainstream system, which is responsive to co-designs from stakeholder sessions, and will support coordination of services in FY 2026-27. HSH will coordinate with LACOE, LAUSD, and other school districts to ensure educational partners have information on homeless response system resources serving youth and families, and how to refer to these services. |

|                  |                                                                                                                                                                                                                                                                               |             |             |                                                                                                                                                                                                                          |
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| LAHSA            | <b>Coordinated Entry System: Youth Homeless Demonstration Project (YHDP) Support</b> – supports YHDP CES staffing, move-in assistance, and compensation for youth feedback.                                                                                                   | \$333,000   | \$0         | YHDP will continue with LAHSA administered HUD CoC funding.                                                                                                                                                              |
| DMH              | <b>Coordinated Entry System: Referral, Access and Data Unit</b> – supports Department of Mental Health (DMH) CES participation, including PSH matching, verification of eligibility for DMH housing, and data management.                                                     | \$661,000   | \$0         | DMH is assessing the ability to maintain services for this program.                                                                                                                                                      |
| MVA              | <b>Coordinated Entry System: Improved Coordination for Document Readiness</b> – supports streamlining the process to ensure veterans are document ready, facilitating faster access to essential identification and social security cards necessary for housing applications. | \$258,000   | \$0         | The U.S. Department of Veteran Affairs and the Department of Military and Veterans Affairs (MVA) have committed to partnering and identifying opportunities to leverage federal resources to support continued services. |
| COORDINATE TOTAL |                                                                                                                                                                                                                                                                               | \$8,221,000 | \$1,056,000 |                                                                                                                                                                                                                          |

| PREVENT           |                                                                                                                                                                                                                                                                                                                                                |                                |                                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
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| Lead Dept/ Agency | Service Type                                                                                                                                                                                                                                                                                                                                   | FY 2025-26 Approved Allocation | FY 2026-27 Proposed Allocation | Supplemental Information                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| LAHSA             | <p><b>Targeted Prevention: Homeless Prevention Case Management &amp; Financial Assistance</b> – supports families, individuals, and youth at risk of homelessness through individualized, client-driven assistance, including rental arrears, rental assistance, and case management to retain existing or secure other permanent housing.</p> | \$2,758,000                    | \$0                            | <p>The Homeless Prevention Case Management &amp; Financial Assistance was reduced in FY 2025-26 to 25% of estimated actual FY 2024-25 expenditures and will no longer receive County funding to operate as a standalone program in FY 2026-27. The remaining 75% of funding for FY 2025-26 was provided by the Los Angeles County Homeless Solutions Agency (LACAHS) using Measure A Renter Protection and Homelessness Prevention (RPHP) funding. This \$11.4M investment demonstrates LACAHS's commitment to LA County's targeted homeless prevention and holistic legal services for people at risk of homelessness, and the County expects that partnership to evolve as the needs and gaps become clearer.</p> <p>Additional funding sources that could be leveraged to support these services include Measure A Local Solutions Fund (LSF) contracts, which in FY 2025-26 are funding nearly \$1M for Homeless Prevention Services. LACAHS also provides \$114.8M for RPHP for people who are at risk of but not actively experiencing homelessness. Of this allocation, \$5.3M goes to the County for the unincorporated areas, \$75M will go to other eligible jurisdictions for Cities and Councils of Government (COGs), and \$34.4M will be administered directly by LACAHS.</p> |

|               |                                                                                                                                                                                                                                                                                                         |             |     |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
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| LAHSA         | <p><b>Targeted Prevention: Youth Family Reconnection</b><br/>– supports therapeutic interventions to assist youth with building and strengthening positive relationships with biological or non-biological family.</p>                                                                                  | \$1,654,000 | \$0 | <p>Youth Family Reconnection was reduced in FY 2025-26 to estimated actual FY 2024-25 expenditures and will no longer receive HSH funding to operate as a standalone program in FY 2026-27.</p> <p>HSH will work to ensure providers are aware of pathways to mental health services that meet the needs of youth. In addition, most contracted service providers have been trained to conduct Problem Solving conversations that can help youth identify social supports and resources to prevent or quickly resolve their episode of homelessness without requiring further system assistance.</p> |
| DCFS          | <p><b>Targeted Prevention: Emergency Basic Support Services</b> – supports case management and financial assistance to families with closed Department of Children and Family Services (DCFS) cases/investigations and community families with no DCFS involvement experiencing housing insecurity.</p> | \$97,000    | \$0 | <p>Emergency Basic Support Services was reduced in FY 2025-26 to 25% of estimated actual FY 2024-25 expenditures and will not receive HSH funding in FY 2026-27.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| DCFS          | <p><b>Targeted Prevention: Housing Related Assistance</b><br/>– supports case management and housing navigation services for youth participating in the Supervised Independent Living Program.</p>                                                                                                      | \$43,000    | \$0 | <p>Housing Related Assistance was reduced in FY 2025-26 to 25% of estimated actual FY 2024-25 expenditures and will not receive HSH funding in FY 2026-27.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| PREVENT TOTAL |                                                                                                                                                                                                                                                                                                         | \$4,552,000 | \$0 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |

| CONNECT/OUTREACH  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                                |                                |                                                                                                                                                                                                                                                                                                                                                                                   |
|-------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------|--------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Lead Dept/ Agency | Service Type                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | FY 2025-26 Approved Allocation | FY 2026-27 Proposed Allocation | Supplemental Information                                                                                                                                                                                                                                                                                                                                                          |
| HSH               | <p><b>Coordinated Outreach &amp; Engagement: Countywide Outreach Multi-Disciplinary Teams (MDTs)</b> – supports MDTs who deliver street outreach to people experiencing unsheltered homelessness with complex medical and behavioral health needs. MDTs are comprised of clinicians assisting with physical health, mental health, and substance use, as well as case managers and staff with lived experience. The teams build relationships with people experiencing unsheltered homelessness to quickly and compassionately bring them indoors.</p> <p><i>This program was administered by DHS-HFH in FY 2025-26.</i></p> | \$27,633,000                   | \$17,781,000                   | <p>The proposed allocation reflects the prioritization of interim and permanent housing.</p> <p>Additional funding sources that could be leveraged to support these services include Measure A LSF contracts, which in FY 2025-26 fund \$3.9M for Coordinated Outreach.</p> <p>New outreach funding will be sought through the CoC HUD Notice of Funding Opportunity.</p>         |
| HSH               | <p><b>Coordinated Outreach &amp; Engagement: Countywide Outreach Teams</b> – supports direct service staff tasked with conducting outreach to unsheltered individuals and encampments to engage and connect unsheltered people experiencing homelessness to needed resources and services and interim housing.</p> <p><i>This program was administered by LAHSA in FY 2025-26.</i></p>                                                                                                                                                                                                                                       | \$8,933,000                    | \$7,550,000                    | <p>The proposed allocation reflects the prioritization of interim and permanent housing and does not include expenses included in the Programmatic Staffing and Administration sections below.</p> <p>Additional funding sources that could be leveraged to support these services include Measure A LSF contracts, which in FY 2025-26 fund \$3.9M for Coordinated Outreach.</p> |
| LAHSA             | <b>Access Centers: Safe Parking</b> – supports Safe Parking, which provides a safe and stable parking environment with supportive services for households experiencing homelessness who are living in their vehicles.                                                                                                                                                                                                                                                                                                                                                                                                        | \$1,716,000                    | \$0                            | The proposed allocation reflects the prioritization of interim housing beds and permanent housing resources.                                                                                                                                                                                                                                                                      |
| HSH               | <b>Access Center: Family Solutions Centers (FSCs)</b> – supports the FSCs to assist families who are either homeless or at-risk of homelessness via accessing programs that will help them secure and/or retain housing. The FSCs complement and enhance all County homeless programs.                                                                                                                                                                                                                                                                                                                                       | N/A                            | \$1,375,000                    | The proposed allocation funds half the cost to operate FSCs across the County. HSH is working with partners to secure a match to fully restore FSCs in FY 2026-27.                                                                                                                                                                                                                |

|                      |                                                                                                                                                                                                                                                                                                                                                         |                     |                     |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
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| LAHSA                | <b>Navigation: Housing Navigation</b> – supports housing navigation, which assists people experiencing homelessness with identifying, viewing, and inspecting units; reviewing and negotiating lease terms; financial assistance for application fees, transportation costs, and security deposits; as well as landlord incentives.                     | \$12,866,000        | \$0                 | <p>The proposed allocation reflects the limited availability of housing inventory for navigation, driven by decreases in local and federally funded rent subsidies as well as an overlap of existing services provided through programs such as Intensive Case Management Services (ICMS) which will still be provided to people matched to a housing subsidy.</p> <p>Additional funding sources that could be leveraged to support these services include Measure A LSF contracts which in FY 2025-26 fund \$739,000 for Housing Navigation Services.</p> |
| LAHSA                | <b>Navigation: Campus Peer Navigation</b> – supports co-location of youth CES staff at community college campuses to assist students at-risk of homelessness with accessing mainstream or CES resources to end their housing crisis.                                                                                                                    | \$793,000           | \$0                 | <p>HSH will have staff organized by region, population, and mainstream system, which is responsive to co-designs from stakeholder sessions, and will support coordination of services in FY 2026-27. HSH will coordinate with community colleges to ensure educational partners have information on homeless response system resources serving youth and families, and how to refer to these services.</p>                                                                                                                                                 |
| DPH                  | <b>Coordinated Outreach &amp; Engagement: Encampment Assessments</b> – supports Department of Public Health (DPH) Environmental Health with conducting assessments of homeless encampments, identifying environmental health hazards, and providing technical assistance to outreach teams and other agencies serving people experiencing homelessness. | \$185,000           | \$0                 | <p>Outreach teams will be trained to identify and elevate health hazards during encampment assessments. HSH and the Department of Public Works will incorporate health-related risk factors into encampment prioritization protocols, aligning with the previous DPH assessment and prioritization process. This approach enables more efficient deployment of limited field resources by focusing on locations with elevated health risks.</p>                                                                                                            |
| DPH                  | <b>Coordinated Outreach &amp; Engagement: Mobile Public Health Clinical Services for People Experiencing Homelessness</b> – supports coordination and delivery of low-barrier access to vaccination, screening, and harm reduction services for people experiencing homelessness throughout the County.                                                 | \$2,000,000         | \$0                 | <p>DPH is assessing the ability to maintain services for this program.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| <b>CONNECT TOTAL</b> |                                                                                                                                                                                                                                                                                                                                                         | <b>\$54,126,000</b> | <b>\$26,706,000</b> |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |

| INTERIM HOUSING                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |              |                                |                                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
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| Lead Dept/ Agency                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Service Type | FY 2025-26 Approved Allocation | FY 2026-27 Proposed Allocation | Supplemental Information                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| <p><b>Interim Housing: Single Adult Interim Housing</b> – supports temporary and/or emergency shelter for unsheltered people experiencing homelessness, accompanied with supportive services, and case management. The program offers four types of housing: triage beds with clinical onsite 24/7 to rapidly triage participants into other interim settings; recuperative care for individuals who are recovering from an acute illness or injury and need stable housing with medical care; stabilization housing for people with complex health and/or behavioral health conditions who require supportive services not available in most shelters; and temporary housing for unsheltered individuals who require shelter accommodations and case management support.</p> <p><i>This program was administered by DHS-HFH and LAHSA in FY 2025-26.</i></p> <p>HSH</p> |              | \$95,129,000                   | \$143,252,000                  | <p>The proposed allocation reflects increased funding to absorb the costs associated with the interim housing rate increase, which was covered in FY 2025–26 with one-time funds that are no longer available.</p> <p>The proposed allocation also reflects \$4.4M to support short-term housing for people experiencing homelessness included in encampment resolution efforts to resolve encampments countywide in partnership with local jurisdictions and unincorporated communities.</p> <p>Additional funding sources that can be leveraged to support these services include Measure A LSF contracts, which in FY 2025-26 fund \$56M for approximately 1,200 interim housing beds and an additional \$2M designated for motel vouchers. HSH will also leverage a combination of \$2.1M in Housing and Disability Advocacy Program (HDAP) funding and is pursuing other State funding for interim housing to support participants.</p> |

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| HSH | <p><b>Interim Housing: Family Interim Housing –</b> supports temporary and/or emergency shelter for unsheltered children and families experiencing homelessness accompanied with supportive services and case management. The program offers two types of interim housing; stabilization housing for people with complex health and/or behavioral health conditions who require supportive services not available in most shelters, and temporary housing for unsheltered families who require shelter accommodations and case management support.</p> <p><i>This program was administered by DHS-HFH and LAHSA in FY 2025-26.</i></p> | \$34,871,000 | \$58,313,000 | The proposed allocation reflects increased funding to absorb the costs associated with the interim housing rate increase and five family Homekey interim housing sites, both of which were funded in FY 2025-26 with one-time funds that are no longer available.  |
| HSH | <p><b>Interim Housing: Youth Interim Housing –</b> supports temporary and/or emergency shelter for unsheltered youth ages 18-24 experiencing homelessness accompanied with supportive services and case management.</p> <p><i>This program was administered by LAHSA in FY 2025-26.</i></p>                                                                                                                                                                                                                                                                                                                                            | \$27,116,000 | \$45,615,000 | These proposed allocations reflect increased funding to absorb the costs associated with the interim housing rate increase and five youth Homekey interim housing sites, both of which were funded in FY 2025-26 with one-time funds that are no longer available. |
| HSH | <p><b>Interim Housing: Youth Interim Housing (HHAP Funded) –</b> supports temporary and/or emergency shelter for unsheltered youth ages 18-24 experiencing homelessness accompanied with supportive services and case management.</p> <p><i>This program was administered by LAHSA in FY 2025-26.</i></p>                                                                                                                                                                                                                                                                                                                              | \$4,362,000  | \$4,256,000  |                                                                                                                                                                                                                                                                    |
| HSH | <p><b>Interim Housing: Domestic Violence/Intimate Partner Violence (DV/IPV) Interim Housing –</b> supports short-term housing and/or emergency beds for DV/IPV individuals experiencing homelessness with supportive services and case management.</p> <p><i>This program was administered by LAHSA in FY 2025-26.</i></p>                                                                                                                                                                                                                                                                                                             | \$1,033,000  | \$1,905,000  | The proposed allocation reflects increased funding to absorb the costs associated with the interim housing rate increase, which was funded in FY 2025-26 with one-time funds that are no longer available.                                                         |

|                              |                                                                                                                                                                                                                                                                                                                                                                    |                      |                      |                                                                                                                                                                                                                                                                                              |
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| HSH                          | <p><b>Interim Housing: Pathway Home Interim Housing</b> – supports short-term housing for people experiencing homelessness included in Pathway Home efforts to resolve encampments countywide in partnership with local jurisdictions and unincorporated communities.</p> <p><i>This program was administered by CEO-HI, DHS-HFH, and LAHSA in FY 2025-26.</i></p> | \$10,000,000         | \$11,536,000*        | The proposed funding allocation reflects increased funding due to the addition of service costs, in addition to motel costs, for a portion of the Pathway Home beds, and the absorption of costs that were previously funded in FY 2025-26 with one-time funds that are no longer available. |
| DPH                          | <b>Interim Housing: Recovery Bridge Housing</b> – supports Recovery Bridge Housing beds, which provide interim housing to people co-enrolled in a substance use disorder treatment program.                                                                                                                                                                        | \$12,668,000         | \$12,668,000         | No change.                                                                                                                                                                                                                                                                                   |
| LAHSA                        | <b>Transitional Housing for Special Populations: Host Homes for Youth</b> – supports Host Homes, a Housing First and harm reduction-based housing model that is part of a crisis response program, which provides safe, client-driven supportive services and access to community residents ("hosts") who also live in the housing unit.                           | \$780,000            | \$0                  | The proposed allocation reflects a curtailment due to low utilization rates.                                                                                                                                                                                                                 |
| DPH                          | <b>Interim Housing: Interim Housing Inspections</b> – supports regular inspections of interim housing facilities to ensure they are within approved living standards and comply with applicable laws and ordinances.                                                                                                                                               | \$703,000            | \$0                  | DPH is developing a fee-based structure for annual inspections to maintain this program.                                                                                                                                                                                                     |
| DPH                          | <b>Interim Housing: Emergency Housing</b> – supports people experiencing homelessness served by DPH Communicable Disease Programs in need of temporary lodging, meals, and transportation to complete recommended communicable disease treatment, isolation, and/or quarantine.                                                                                    | \$100,000            | \$0                  | HSH is exploring philanthropic partnerships and will work with DPH to support the placement of participants served by this program into HSH's interim housing portfolio.                                                                                                                     |
| DMH                          | <b>Interim Housing: Interim Housing Staff and Administration</b> – supports staffing costs for DMH for staff who work with the Department of Health Services (DHS) and LAHSA to triage interim housing referrals as part of "air traffic control" and ensure appropriate placement.                                                                                | \$268,000            | \$0                  | DMH is assessing the ability to maintain services for this program.                                                                                                                                                                                                                          |
| <b>INTERIM HOUSING TOTAL</b> |                                                                                                                                                                                                                                                                                                                                                                    | <b>\$187,030,000</b> | <b>\$277,545,000</b> |                                                                                                                                                                                                                                                                                              |

| PERMANENT HOUSING |                                                                                                                                                                                                                                                                                                                                                                                                         |                                |                                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
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| Lead Dept/ Agency | Service Type                                                                                                                                                                                                                                                                                                                                                                                            | FY 2025-26 Approved Allocation | FY 2026-27 Proposed Allocation | Supplemental Information                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| HSH               | <p><b>Problem Solving: Problem Solving</b> – supports the Problem Solving program, which provides interventions to all populations at the start of their housing crisis or after they enter the system. Services include light touch housing resolution through conversation, mediation, negotiation, and financial assistance.</p> <p><i>This program was administered by LAHSA in FY 2025-26.</i></p> | \$138,000                      | \$600,000                      | <p>The proposed allocation reflects funding to support Problem Solving services for people experiencing homelessness. In addition, interim housing case management and outreach staff will be provided with Problem Solving training and technical assistance so they can provide Problem Solving services to clients.</p> <p>Problem Solving was reduced in FY 2025-26 to 25% of estimated actual FY 2024-25 expenditures and the remaining 75% of funding for FY 2025-26 was provided by LACAHSA using Measure A RPHP funding.</p> <p>Additional funding sources that could be leveraged to support these services include Measure A LSF contracts, which in FY 2025-26 are funding \$1.4M for Problem Solving Assistance. LACAHSA also administers \$114.8M of Measure A funding for RPHP for people who are at risk of but not actively experiencing homelessness. Of this allocation, \$5.3M goes to the County for the unincorporated areas, \$75M will go to other eligible jurisdictions for cities and COGs, and \$34.4M will be administered directly by LACAHSA.</p> |

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| HSH | <p><b>Time-Limited Subsidies (TLS): Shallow Subsidy</b> – supports the Shallow Subsidy program, which provides financial assistance for 35%-40% of a household's monthly rent for a period of up to five years, as well as case management and housing-focused supportive services.</p> <p><i>This program was administered by LAHSA in FY 2025-26.</i></p>                     | \$12,025,000 | \$12,025,000 | <p>HSH will implement a multi-tiered case management approach, consistent with practices already used in ICMS.</p> <p>Additional funding sources that can be leveraged to support these services include Measure A LSF contracts, which in FY 2025-26 funded \$8.2M for Permanent Housing Support for people experiencing homelessness, including TLS. In addition, LACAHSA's Shallow Subsidy funds will also be available for TLS.</p>                                                                                                   |
| HSH | <p><b>Time-Limited Subsidies: Single Adult TLS</b> – supports the adult TLS program, which connects individuals experiencing homelessness to permanent housing through a tailored package of assistance that may include the use of time-limited financial assistance and targeted supportive services.</p> <p><i>This program was administered by LAHSA in FY 2025-26.</i></p> | \$27,251,000 | \$24,600,000 | <p>HSH will implement a multi-tiered case management approach, consistent with practices already used in ICMS.</p> <p>Additional funding sources that can be leveraged to support these services include the FY 2025-26 LSF contracts, which consist of \$8.2M for Permanent Housing Support for people experiencing homelessness, including TLS. In addition, LACAHSA's Shallow Subsidy funds will also be available for TLS. HSH will also leverage an additional \$1.5M in Care First Community Investment (CFCI) funding for TLS.</p> |
| HSH | <p><b>Time-Limited Subsidies: Family TLS</b> – supports the family TLS program, which connects families to permanent housing through a tailored package of assistance that may include the use of time-limited financial assistance and targeted supportive services.</p> <p><i>This program was administered by LAHSA in FY 2025-26.</i></p>                                   | \$14,000,000 | \$12,800,000 | <p>To create efficiencies HSH will implement a multi-tiered case management approach, consistent with practices already used in ICMS.</p> <p>Additional funding sources that can be leveraged to support these services include Measure A LSF contracts in FY 2025-26 funded \$8.2M for Permanent Housing Support for people experiencing homelessness, including TLS. In addition, LACAHSA's Shallow Subsidy funds will also be available for TLS.</p>                                                                                   |

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| HSH  | <p><b>Time-Limited Subsidies: Youth TLS</b> – supports the youth TLS program, which connects youth ages 18-24 experiencing homelessness to permanent housing through a tailored package of assistance that may include the use of time-limited financial assistance and targeted supportive services.</p> <p><i>This program was administered by LAHSA in FY 2025-26.</i></p>                                                                 | \$2,833,000  | \$2,733,000 | <p>To create efficiencies, HSH will implement a multi-tiered case management approach, consistent with practices already used in ICMS.</p> <p>Additional funding sources that can be leveraged to support these services include Measure A LSF contracts, which in FY 2025-26 funded \$1.6M for Employment Caseload Capacity and Household Financial Assistance for transitional aged youth. In addition, LACAHSA's Shallow Subsidy funds will also be available for TLS.</p> |
| HSH  | <p><b>Time-Limited Subsidies: DV/IPV TLS</b> – supports the DV/IPV TLS program, which connects households fleeing/attempting to flee DV/IPV, and/or human trafficking who are experiencing homelessness to permanent housing through a tailored package of assistance that may include the use of time-limited financial assistance and targeted supportive services.</p> <p><i>This program was administered by LAHSA in FY 2025-26.</i></p> | \$2,990,000  | \$2,890,000 | <p>To create efficiencies HSH will implement a multi-tiered case management approach, consistent with practices already used in ICMS.</p> <p>Additional funding sources that can be leveraged to support these services include LACAHSA's Shallow Subsidy funds, which will also be available to support TLS.</p>                                                                                                                                                             |
| DPSS | <p><b>Time-Limited Subsidies: Subsidized Housing for Homeless Disabled Individuals</b> – supports rental subsidies for people experiencing homelessness or at risk of homelessness who are receiving General Relief (GR) benefits and pursuing Social Security Income (SSI).</p>                                                                                                                                                              | \$10,415,000 | \$6,700,000 | <p>The proposed allocation reflects rightsizing based on actual utilization and expenditures and is not expected to impact any GR participants currently supported by rental subsidies.</p>                                                                                                                                                                                                                                                                                   |

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| <p><b>Permanent Supportive Housing: ICMS</b> – supports the ICMS program, which provides a range of tailored supportive services designed to meet the individual needs of clients in permanent housing, including outreach and engagement; intake and assessment; housing navigation; housing case management; housing stabilization; and connections to emergency financial assistance to avoid evictions; linkages to health, mental health, and substance use disorder services; benefits establishment; vocational assistance; and more.</p> <p><i>This program was administered by DHS-HFH in FY 2025-26.</i></p>               | <p>\$68,839,000</p> | <p>\$19,129,000</p> | <p>The proposed allocation reflects curtailment of pre-match ICMS, programmatic efficiencies, and fewer federal vouchers expected in FY 2026-27. While fewer slots are projected for FY 2026-27, HSH will continue to provide ICMS services to existing clients in permanent housing and to all new project-based units or federal subsidies, which become available during the year.</p> <p>Additional funding sources that can be leveraged to support these services include Measure A LSF contracts, which in FY 2025-26 fund \$2.1M for ICMS services and permanent supportive housing case management. HSH will also leverage a combination of CalAIM, \$8.5M one-time of Net County Cost (NCC) and \$5M of CFCI to support funding. CalAIM Enhanced Care Management funding is also being pursued and, if secured, will be used to restore a portion of ICMS service capacity.</p> |
| <p><b>Permanent Supportive Housing: ICMS (HHAP Funded)</b> – supports the ICMS program, which provides a range of tailored supportive services designed to meet the individual needs of clients in permanent housing, including outreach and engagement; intake and assessment; housing navigation; housing case management; housing stabilization; and connections to emergency financial assistance to avoid evictions; linkages to health, mental health, and substance use disorder services; benefits establishment; vocational assistance; and more.</p> <p><i>This program was administered by DHS-HFH in FY 2025-26.</i></p> | <p>\$36,378,000</p> | <p>\$68,226,000</p> | <p>The proposed allocation reflects curtailment of pre-match ICMS, programmatic efficiencies, and fewer federal vouchers expected in FY 2026-27. While fewer slots are projected for FY 2026-27, HSH will continue to provide ICMS services to existing clients in permanent housing and to all new project-based units or federal subsidies, which become available during the year.</p> <p>Additional funding sources that can be leveraged to support these services include Measure A LSF contracts, which in FY 2025-26 fund \$2.1M for ICMS services and permanent supportive housing case management. HSH will also leverage a combination of CalAIM, \$8.5M of one-time NCC and \$5M of CFCI to support funding. CalAIM Enhanced Care Management funding is also being pursued and, if secured, will be used to restore a portion of ICMS service capacity.</p>                   |

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| HSH | <b>Permanent Supportive Housing: Provider Case Management Transition</b> – funding to support the transition of permanent housing providers to new caseload and service expectations.                                                                                                                                                                                                                                                                                                                                                 | N/A          | \$3,000,000  | <p>The proposed allocation reflects increased funding to absorb costs previously covered by one-time funds in FY 2025-26 that are no longer available, as well as programmatic efficiencies.</p> <p>HSH, in partnership with the Departments of Public Social Services (DPSS) and Aging &amp; Disabilities, is leveraging \$5.4M of state Home Safe Round 3 funding to continue supporting Home Safe clients in housing.</p> <p>Additional funding sources that can be leveraged to support these services include LACAHSF Flexible Production, Preservation, and Ownership (PPO) funding of approximately \$49M that may be used for ongoing rental assistance. This funding is currently prioritized for project-based strategies. HSH will also leverage a combination of \$20M of CFCI (\$3.35M of which will support PBV clients), \$11M of American Rescue Plan Act Enabled Funding, and \$7M of HDAP, and philanthropy to support youth funding for PSH subsidies in FY 2026-27.</p> |
| HSH | <p><b>Permanent Supportive Housing: Rental Subsidies/Tenancy Support Services</b> – supports locally funded rental subsidies and Tenancy Support Services for a subset of PSH clients, which include move-in assistance, crisis intervention, health and safety visits, unit habitability inspections, support with reasonable accommodations, administration of timely rental payments, and coordination with landlords to address unit or tenancy issues.</p> <p><i>This program was administered by DHS-HFH in FY 2025-26.</i></p> | \$49,305,000 | \$77,575,000 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |

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| HSH   | <b>Permanent Supportive Housing: Pathway Home Permanent Housing</b> – supports Pathway Home efforts to resolve encampments countywide in partnership with local jurisdictions and unincorporated communities.                                                                                                                                                                                             | \$0         | \$6,724,000* | <p>The proposed allocation reflects increased funding to absorb costs previously covered by one-time funds in FY 2025-26 that are no longer available.</p> <p>Additional funding sources that are being leveraged to support these services include state Encampment Resolution Fund dollars, one-time Measure H funding, and Homekey for permanent housing.</p> |
| HSH   | <p><b>Housing Acquisition: Master Leasing</b> – supports centralizing the leasing of entire buildings and individual apartments to quickly and permanently house people experiencing homelessness through a range of incentives offered to property owners and developers to facilitate increased usage of tenant-based vouchers.</p> <p><i>This program was administered by LAHSA in FY 2025-26.</i></p> | \$7,000,000 | \$1,735,000  | <p>Additional funding sources that can be leveraged to support these services include Housing and Homeless Incentive Program funding. Under specific circumstances, LACAHSa Flexible PPO funding can also be leveraged for Master Leasing.</p>                                                                                                                   |
| LAHSA | <b>Housing Acquisition: Residential Property Services Section (RPSS)</b> – supports multi-year agreements between service providers and owners of multi-family buildings. Agreements provide owners with financial support for building property management, repairs and maintenance, and vacancies in exchange for providing affordable rental units to individuals and families.                        | \$5,349,000 | \$0          | <p>HSH will support the sunseting of this program after the end of FY 2025-26 with non-Measure A one-time funding.</p> <p>Additional funding sources that can be leveraged to support these services include Measure A LSF contracts, which in FY 2025-26 funded 2.7M for Housing Acquisition and Affordable Housing Preservation funds.</p>                     |
| HSH   | <b>Permanent Supportive Housing: Permanent Housing for Older Adults</b> – supports direct housing assistance for General Relief recipients who are older adults and who are homeless or at high-risk homelessness to support pathways to permanent housing while strengthening connections to the County's social safety net.                                                                             | \$5,000,000 | \$0          | <p>The FY 2025-26 funding for this project is anticipated to be underspent and will be carried over into FY 2026-27 and FY 2027-28 to fund the program. There are currently no participants enrolled in the program.</p>                                                                                                                                         |

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| DPH                            | <p><b>Permanent Supportive Housing: Client Engagement and Navigation Services (CENS)</b> – supports CENS Substance Use Disorder (SUD) counselors serving participants living in project and tenant-based PSH. CENS SUD Counselors provide outreach and engagement, SUD screening, determine an appropriate provisional level of care, and facilitate a successful referral and linkage to SUD treatment. Other CENS services provided to PSH residents include SUD educational sessions, service navigation, and other ancillary referrals and linkages.</p>                                              | \$3,606,000          | \$0                  | <p>CENS will continue to operate as Measure A is one of several funding streams that support this program. Case managers serving individuals in PSH will continue to connect them to CENS SUD, and other services.</p> <p>Additional funding sources that can be leveraged to support these services include the FY 2025-26 LSF contracts, which consist of \$529k for Substance Abuse Services.</p> |
| DMH                            | <p><b>Permanent Supportive Housing: Housing Supportive Services Program (HSSP) Staff and Administration</b> – supports staffing and administrative costs for PSH programs including HSSP efforts administered by DMH. The DMH Housing and Service Integration team is responsible for oversight and administration of the HSSP and the Legal Entity HSSP contractors including staffing, MediCal claiming, and service delivery of the HSSP. They also work with DHS-Housing for Health and DPH-Substance Abuse Prevention and Control partners to address client and building related issues in PSH.</p> | \$2,985,000          | \$0                  | <p>The Measure A allocation funds administrative staff and does not fund direct HSSP services, which will continue to support individuals experiencing homelessness.</p> <p>DMH is assessing the ability to maintain services for this program.</p>                                                                                                                                                  |
| LACDA                          | <p><b>Housing Acquisition: Homeless Incentive Program</b> – supports the Homeless Incentive Program for participating public housing authorities, which provides clients matched to federal subsidies with funding for move-in assistance and security deposits, as well as operates landlord recruitment and incentive programs.</p>                                                                                                                                                                                                                                                                     | \$11,357,000         | \$0                  | <p>The proposed allocation reflects the limited number of new federal vouchers anticipated to be available in FY 2026-27. In addition, move-in assistance support is available through CalAIM Community Supports.</p>                                                                                                                                                                                |
| <b>PERMANENT HOUSING TOTAL</b> |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | <b>\$259,471,000</b> | <b>\$238,737,000</b> |                                                                                                                                                                                                                                                                                                                                                                                                      |

| STABILIZE         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                                |                                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
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| Lead Dept/ Agency | Service Type                                                                                                                                                                                                                                                                                                                                                                                                                                                      | FY 2025-26 Approved Allocation | FY 2026-27 Proposed Allocation | Supplemental Information                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| LAHSA             | <b>Legal &amp; Financial Services: Legal Services –</b> supports legal services for clients that includes assistance with eviction prevention, landlord dispute resolution, credit resolution advocacy, criminal record expungement, and other legal services that relate to housing retention and stabilization, as well as resolving legal barriers that impact a person's ability to access permanent housing, social service benefits, and stable employment. | \$746,000                      | \$0                            | Legal Services was reduced in FY 2025-26 to 25% of estimated actual FY 2024-25 expenditures and will no longer receive County funding to operate as a standalone program in FY 2026-27. The remaining 75% of funding for FY 2025-26 was provided by LACAHSA using Measure A RPHP funding. This \$11.4M investment demonstrates LACAHSA's commitment to the County's targeted homeless prevention and holistic legal services for people at risk of homelessness, and the County expects that partnership to evolve as the needs and gaps become clearer.<br><br>Additional funding sources that can be leveraged to support these services include LACAHSA \$114.8M for RPHP for people who are at risk of but not actively experiencing homelessness. In addition, \$23M of all LACAHSA RPHP funding must be used for legal services and renter education. |
| DPSS              | <b>Benefits Advocacy: Benefits Advocacy –</b> supports DHS Countywide Benefits Entitlements Services Team program, which provides people at risk of or experiencing homelessness with SSI, Social Security Disability Income (SSDI), and Cash Assistance Program for Immigrants (CAPI) benefits advocacy services. Funding is allocated to DPSS and matched to federal dollars then provided to DHS.                                                              | \$5,000,000                    | \$5,000,000                    | No change.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |

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| DMH                    | <b>Benefits Advocacy: Benefits Advocacy</b> – supports DMH staff to conduct mental health assessments and provide mental health records to support applications for SSI, SSDI, CAPI, and veterans' benefits.                                                                                                                                                                                                              | \$1,544,000         | \$0                | DMH is assessing the ability to maintain services for this program.                                                                                                                                                                                                                                                                                                                                                                           |
| MVA                    | <b>Benefits Advocacy: Benefits Advocacy</b> – supports MVA with providing veterans with benefits advocacy services.                                                                                                                                                                                                                                                                                                       | \$1,372,000         | \$361,000**        | The proposed allocation restores a portion of a larger restoration to MVA's Benefits Advocacy program.                                                                                                                                                                                                                                                                                                                                        |
| PD                     | <b>Critical Documents &amp; Background Clearing: Criminal Records Clearing Projects</b> – supports services to clear felony and misdemeanor records at outreach events throughout the County via Public Defender (PD) mobile legal clinics, streamlining the expungement process for people experiencing or at risk of homelessness. These services help remove barriers to housing, employment, and government benefits. | \$1,493,000         | \$0                | PD is assessing the ability to maintain services for this program.                                                                                                                                                                                                                                                                                                                                                                            |
| DEO                    | <b>Employment &amp; Income Support: Employment for Adults Experiencing Homelessness</b> – the Department of Economic Opportunity (DEO) supports the Regional Initiative for Social Enterprises known as LA:RISE that unites the City of Los Angeles and County Workforce Development System with employment social enterprises to assist those impacted by homelessness get good jobs and remain employed.                | \$2,000,000         | \$0                | DEO has identified additional resources, including AB 109 funding, to maintain services for this program. HSH is also facilitating connections with CoCs and other jurisdictional partners to explore further opportunities to fund employment services.<br><br>Additional funding sources that can be leveraged to support these services include Measure A LSF contracts, which in FY 2025-26 fund \$900k for Employment Caseload Capacity. |
| <b>STABILIZE TOTAL</b> |                                                                                                                                                                                                                                                                                                                                                                                                                           | <b>\$12,155,000</b> | <b>\$5,361,000</b> |                                                                                                                                                                                                                                                                                                                                                                                                                                               |

| LOCAL JURISDICTIONS      |                                                                                                                                                                                                      |                                |                                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
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| Lead Dept/ Agency        | Service Type                                                                                                                                                                                         | FY 2025-26 Approved Allocation | FY 2026-27 Proposed Allocation | Supplemental Information                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| HSH                      | <b>Continuums of Care: One-Time Funding for CoCs</b> – supports the Long Beach, Pasadena, and Glendale CoCs with a direct one-time allocation of funding for homeless interim and permanent housing. | \$10,000,000                   | \$5,000,000                    | The proposed allocation reflects the one-time funding for interim and permanent housing as these jurisdictions transition to newly available Measure A funding streams dedicated to local jurisdictions, including LSF and LACAHSF funds. HSH will allow the CoCs to roll over unspent FY 2025-26 funds until they are fully expended to support a smooth transition. In addition, HSH will ensure equitable access for people experiencing homelessness in the CoC jurisdictions. |
| LOCAL JURISDICTION TOTAL |                                                                                                                                                                                                      | \$10,000,000                   | \$5,000,000                    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| PROGRAMMATIC STAFFING    |                                                                                                                                                                                                      |                                |                                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| Lead Dept/ Agency        | Service Type                                                                                                                                                                                         | FY 2025-26 Approved Allocation | FY 2026-27 Proposed Allocation | Supplemental Information                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| HSH                      | <b>Unsheltered Response Staff</b> – supports programmatic staffing related to unsheltered response and outreach.                                                                                     | N/A***                         | \$6,725,000                    | This supports an estimated 28 full-time equivalent (FTE) positions. It excludes the 33 HSH outreach workers funded above in Countywide Outreach Teams.                                                                                                                                                                                                                                                                                                                             |
| HSH                      | <b>Interim Housing Staff</b> – supports programmatic staffing related to interim housing.                                                                                                            |                                | \$5,675,000                    | This supports an estimated 28 FTEs.                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| HSH                      | <b>Housing Strategy and Solutions Staff</b> – supports housing development, flexible housing subsidy pool, case management, and enriched residential care staff.                                     |                                | \$16,025,000                   | This supports an estimated 74 FTEs.                                                                                                                                                                                                                                                                                                                                                                                                                                                |

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| HSH                                                         | <b>Clinical Services Staff</b> – supports provider, nursing, social work, occupational therapy, and clinical quality staff.                                                                                                            |                                | \$9,125,000                    | This supports an estimated 40 FTEs.      |
| HSH                                                         | <b>Systems Coordination and Engagement Staff</b> – supports regional partnership, population specific, mainstream services, lived experience, and training and capacity building staff.                                                |                                | \$6,000,000                    | This supports an estimated 26 FTEs.      |
| HSH                                                         | <b>Strategy and Partnerships Staff</b> – supports equity, communications, governance, State/federal/tribal relations, Board of Supervisors relations, unincorporated areas, municipal relations, strategy and planning staff.          | N/A***                         | \$7,750,000                    | This supports an estimated 27 FTEs.      |
| HSH                                                         | <b>MediCal Operations Staff</b> – supports MediCal operations and planning, revenue cycle management, and patient financial services staff.                                                                                            |                                | \$775,000                      | This supports an estimated 4 FTEs.       |
| HSH                                                         | <b>Data and Analytics Staff</b> – supports programmatic staffing related to data systems and analytics.                                                                                                                                |                                | \$8,300,000                    | This supports an estimated 37 FTEs.      |
| <b>PROGRAMMATIC STAFFING SUBTOTAL</b>                       |                                                                                                                                                                                                                                        | N/A**                          | \$60,375,000                   |                                          |
| <b>ADMINISTRATION</b>                                       |                                                                                                                                                                                                                                        |                                |                                |                                          |
| Lead Dept/ Agency                                           | Service Type                                                                                                                                                                                                                           | FY 2025-26 Approved Allocation | FY 2026-27 Proposed Allocation | Supplemental Information                 |
| HSH                                                         | <b>Administration</b> – supports budget, fiscal, contractual administration, procurement, facility, human resources, IT operations, and compliance and risk management staff; services and supplies; and general administrative costs. | N/A***                         | \$37,753,000                   | This supports an estimated 103**** FTEs. |
| <b>ADMINISTRATION SUBTOTAL</b>                              |                                                                                                                                                                                                                                        | N/A**                          | \$37,753,000                   |                                          |
| <b>HSH PROGRAMMATIC STAFFING &amp; ADMINISTRATION TOTAL</b> |                                                                                                                                                                                                                                        | \$101,714,000                  | \$98,128,000                   |                                          |

|                    |  |                                                                                                                                                                                                                                                |                                                                                                                                                                                                                                                                    |
|--------------------|--|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>GRAND TOTAL</b> |  | <b>FY 2025-26<br/>Approved<br/>Allocation</b><br><br><b>\$637,269,000</b><br><br><b>Comprised of:</b><br><br><b>Measure A</b><br><b>\$535,455,000</b><br><br><b>Measure H</b><br><b>\$59,254,000</b><br><br><b>HHAP</b><br><b>\$42,560,000</b> | <b>FY 2026-27<br/>Proposed<br/>Allocation</b><br><br><b>\$652,533,000</b><br><br><b>Comprised of:</b><br><br><b>Measure A</b><br><b>\$538,815,000</b><br><br><b>Measure A</b><br><b>Carryover</b><br><b>\$41,236,000</b><br><br><b>HHAP</b><br><b>\$72,482,000</b> |
|--------------------|--|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|

\*This is funding a component of the Pathway Home budget, which is represented in its entirety in Attachment V.

\*\* MVA identified Benefits Advocacy as the highest program priority across all areas of funding they receive from HSH. Therefore, a total of \$1,372,000 in MVA Benefits Advocacy funding is proposed across three funding categories: \$361,000 from new Comprehensive Homelessness Services Measure A revenue; \$478,000 for Homelessness Solutions Innovations which repurposes \$316,000 from the Veteran Call Center and Homeless Veteran Resource Center funding and add \$162,000 of new Measure A revenue; and \$533,000 in existing NCC allocated to MVA. Together, these allocations maintain Benefits Advocacy funding at FY 2025-26 levels.

\*\*\*This figure is not available for FY 2025-26 because the new FY 2026-27 programmatic staffing categories established by HSH were not yet in place. The HSH Programmatic Staffing and Administration total of \$101,714,000 consists of the Chief Executive Office-Homeless Initiative, Department of Health Services-Housing for Health, and LAHSA administrative line items that were previously funded in FY 2025-26.

\*\*\*\*The FTE counts listed above are estimates pending finalization of the HSH organizational chart. HSH staff are supported by multiple funding streams. It is estimated that approximately 40% of HSH administrative costs will be covered by other funding streams in FY 2026-27.

## Attachment II

### Los Angeles County Department of Homeless Services and Housing Fiscal Year 2026-27 Measure A, Measure H, and Homeless Housing, Assistance and Prevention Program Spending Plan Homelessness Solutions Innovations

This chart reflects the proposed Measure A funding allocations for Homelessness Solutions Innovations for Fiscal Year (FY) 2026-27. Per the Measure A ordinance, the Homelessness Solutions Innovations allocation will fund new strategies and demonstration projects designed to achieve the goals stated in the ordinance.

| COORDINATE        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                                |                                |                                                             |
|-------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------|--------------------------------|-------------------------------------------------------------|
| Lead Dept/ Agency | Service Type                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | FY 2025-26 Approved Allocation | FY 2026-27 Proposed Allocation | Supplemental Information                                    |
| HSH               | <b>Community Liaisons</b> – based on designs emerging from Homeless Services and Housing (HSH) community co-design sessions, this program supports community liaisons made up of providers and people with lived experience focused on subpopulations experiencing homelessness with leadership from all regions across Los Angeles County (County). Terminology and composition structure may change as co-designs are further refined. HSH will contract with a third-party intermediary(ies) to support the capacity of people with lived experience to participate as community liaisons, including providing compensation. | \$0                            | \$300,000                      |                                                             |
| HSH               | <b>Faith-Based Regional Coordinators (FBRCs)</b> – supports FBRCs and related administrative costs to provide leadership and drive partnerships between faith-based organizations and the homeless services system.<br><i>This program was administered by LAHSA in FY 2025-26.</i>                                                                                                                                                                                                                                                                                                                                             | \$652,000                      | \$600,000                      | The proposed allocation reflects programmatic efficiencies. |

| PREVENT           |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                |                                |                          |
|-------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------|--------------------------------|--------------------------|
| Lead Dept/ Agency | Service Type                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | FY 2025-26 Approved Allocation | FY 2026-27 Proposed Allocation | Supplemental Information |
| HSH               | <p><b>Homeless Prevention Unit (HPU)</b> – supports the pilot HPU, which uses predictive analytics to identify and support clients at the highest risk of homelessness. This data-driven prevention program identifies County residents who are at high risk of becoming homeless and supporting them in stabilizing their housing and improving their overall health. Services include flexible financial assistance, including rental assistance, utility assistance, vehicle repair, and debt resolution, as well as linkages to County services such as health and mental health services, substance use treatment, employment/ education support, benefits advocacy, and legal services. HPU is undergoing an evaluation by an outside evaluator, which will inform the next steps.</p> <p><i>This program was administered by DHS-HFH in FY 2025-26.</i></p> | \$6,300,000                    | \$6,300,000                    | No change.               |
| HSH               | <p><b>Youth Homelessness and Prevention</b> – supports a new initiative to provide direct housing assistance for General Relief recipients who are system-impacted youth at higher risk of long-term homelessness. Direct housing assistance will be provided to support pathways to long-term housing stability for system-involved youth who are currently experiencing or at risk of homelessness. This initiative will also strengthen connections to the County's social safety net. HSH, Chief Executive Office-Poverty Alleviation Initiative, County departments, and other stakeholders will partner to develop and implement this new initiative.</p> <p><i>This program was administered by CEO-HI in FY 2025-26.</i></p>                                                                                                                               | \$3,332,000                    | \$3,332,000                    | No change.               |

| STABILIZE         |                                                                                                 |                                |                                |                                                                                                    |
|-------------------|-------------------------------------------------------------------------------------------------|--------------------------------|--------------------------------|----------------------------------------------------------------------------------------------------|
| Lead Dept/ Agency | Service Type                                                                                    | FY 2025-26 Approved Allocation | FY 2026-27 Proposed Allocation | Supplemental Information                                                                           |
| MVA               | <b>Benefits Advocacy</b> – supports MVA with providing veterans with benefits advocacy services | \$158,000                      | \$478,000*                     | Proposed allocation restores a portion of a larger restoration to MVA's Benefits Advocacy program. |
| <b>TOTAL</b>      |                                                                                                 | <b>\$10,600,000</b>            | <b>\$11,010,000**</b>          |                                                                                                    |

\*MVA has identified Benefits Advocacy as the highest program priority across all areas of funding they receive from HSH. Therefore, a total of \$1,372,000 in MVA Benefits Advocacy funding is proposed across three funding categories: \$361,000 from new Comprehensive Homelessness Services Measure A revenue; \$478,000 for Homelessness Solutions Innovations which repurposes \$316,000 from the Veteran Call Center and Homeless Veteran Resource Center funding and add \$162,000 of new Measure A revenue; and \$533,000 in existing NCC allocated to MVA. Together, these allocations maintain Benefits Advocacy funding at FY 2025-26 levels.

\*\*The total consists of \$10,666,000 of FY 2026-27 Measure A tax proceeds and \$344,000 of FY 2025-26 Measure A projected carryover.

## Attachment III

### Los Angeles County Department of Homeless Services and Housing FY 2026-27 Measure A, Measure H, and Homeless Housing, Assistance and Prevention Program Spending Plan Accountability, Data and Research

This chart reflects the proposed Measure A allocations for Accountability, Data and Research for Fiscal Year (FY) 2026-27. Per the Measure A ordinance, Accountability, Data and Research funding will promote accountability, oversight, universal data, outcome evaluation and expand capacity for data collection and reporting by Measure A funding recipients, contractors, and service providers.

| ACCOUNTABILITY, DATA AND RESEARCH |                                                                                                                                                                                                                                                                       |                                |                                |                                                                                                                                                                                                      |
|-----------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------|--------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Lead Dept/ Agency                 | Service Type                                                                                                                                                                                                                                                          | FY 2025-26 Approved Allocation | FY 2026-27 Proposed Allocation | Supplemental Information                                                                                                                                                                             |
| LAHSA                             | <b>Homeless Count</b> – supports costs associated with the federally-mandated annual Homeless Count, a Point-in-Time survey which counts individuals and families experiencing homelessness throughout Los Angeles County (County).                                   | \$384,000                      | \$2,320,000                    | The proposed allocation reflects the need for additional County funding to address the funding gap created by a reduction in Los Angeles Homeless Services Authority (LAHSA) administrative funding. |
| LAHSA                             | <b>Homeless Management Information System (HMIS)</b> – supports the HMIS platform, which collects client-level, systemwide information about services provided to people experiencing homelessness and those who are at risk of homelessness throughout the County.   | \$2,100,000                    | \$5,770,000                    | The proposed allocation reflects the need for additional County funding created by a reduction in administrative funding to LAHSA.                                                                   |
| LAHSA                             | <b>Client Portal</b> – supports the development and implementation of a new online portal for homeless services providers and clients to access their HMIS data. The Client Portal is aligned with Measure A expectations related to accountability and transparency. | \$143,000                      | \$143,000                      | Enabling providers to access their own data through the Client Portal strengthens alignment with Measure A expectations related to accountability and transparency.                                  |

|       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |             |             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|-------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|-------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| LAHSA | <b>Administration (8%)</b> – supports administrative costs for accountability, data, and research efforts administered by LAHSA.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | \$228,000   | \$716,000   | The proposed allocation reflects an increase in the associated line items above.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| HSH   | <b>Accountability, Data and Research Staff</b> – continues prior-year funding for staffing within the Department of Homeless Services and Housing (HSH) responsible for implementing Measure A requirements related to accountability, oversight, transparency, data, and evaluation. Measure A directs the County to maintain sufficient capacity for research, evaluation, data management, and monitoring of program outcomes, including progress toward reducing racial disparities and inequities in homelessness.<br><br><i>This program was administered by CEO-HI and DHS-HFH in FY 2025-26.</i>                                                                                                                                                                                                                                                                                                                                                                                                                        | \$3,682,000 | \$3,682,000 | This staffing fulfills Measure A requirements to maintain sufficient capacity for research, evaluation, data management, data integration, and centralized oversight.                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| HSH   | <b>Accountability, Data and Research, Contractors, Consultants, Technology and Services</b> – supports technology services needed to meet Measure A requirements related to accountability, reporting, oversight, evaluation, impact of investments, and universal data plan.<br><br><i>This program was administered by CEO-HI in FY 2025-26.</i>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | \$6,347,000 | \$396,000   | The proposed allocation reflects the reallocation of funding to address critical funding gaps in LAHSA HMIS and Homeless Count administration. The proposed allocation also partially funds CHAMP, which has historically been paid for with one-time funding,                                                                                                                                                                                                                                                                                                                                                    |
| HSH   | <b>Regional Data Integration Blueprint and Data Acquisition</b> – in collaboration with other data owners in the region, HSH will design and begin driving forward implementation of a strategy to integrate homelessness and housing data systems across the region. Fragmented infrastructure has long limited visibility into important systemwide key performance indicators, such as referrals between system providers and connections to care. An agile process will deliver early, actionable products alongside the development of the broader plan that is informed by recent standardization of care efforts. Contractors will also accelerate key dataset acquisition – such as federal income supports and non-County health or behavioral health data – by managing the legal, technical, and administrative work required for new data-sharing agreements. This will expand InfoHub’s analytic foundation for accountability and evaluation, with resulting data assets available to all participating agencies. | \$0         | \$718,000   | The proposed allocation will support the Measure A requirement to develop sufficient capacity for research and data integration, and public reporting of outcomes. By developing the regional data blueprint, accelerating acquisition of key datasets, and maintaining shared data infrastructure, HSH will advance progress towards key goals such as systemwide tracking of referrals and providing centralized program oversight. Data assets created through these endeavors will benefit all participants in InfoHub, meeting key requirements to expand capacity for reporting broadly among stakeholders. |

|            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                  |                    |                                                                                                                                                                                                                                                                          |
|------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------|--------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <p>HSH</p> | <p><b>Community Engagement and Accountability</b> – supports Measure A-required 1) public listening and learning sessions to report on available data and research about perceived and emerging homelessness service and affordable housing needs in the County; and 2) ongoing community education efforts on homelessness and affordable housing, as well as goals, progress, and objectives.</p> <p><i>This program was administered by CEO-HI in FY 2025-26.</i></p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | <p>\$500,000</p> | <p>\$150,000</p>   | <p>The proposed allocation reflects rightsizing of this work following the first year of Measure A implementation in FY 2025-26.</p>                                                                                                                                     |
| <p>HSH</p> | <p><b>Annual Evaluation Agenda Implementation</b> – Measure A requires the County to establish an annual evaluation agenda to spur innovation and improvement. Evaluations should prioritize understanding the causal impact of funded interventions and guide innovation and continuous improvement across the homelessness response system. This expenditure supports coordinated external evaluations aligned to the ordinance’s outcome goals. Funding will support contracted evaluators to answer time-sensitive and mission-critical questions – such as which interventions most effectively move people into housing, how resources are distributed across populations, the status of connections to care, greater understanding of performance measures results, and how investments can reduce inequities – to ensure that evaluations directly inform system management. External evaluations can be both quantitative and qualitative. This funding also supports system impact reports that estimate the impact of investments across the system as a whole. This function is central to Measure A’s accountability framework, enabling transparent reporting, data-driven reallocation, and continuous system learning.</p> | <p>\$0</p>       | <p>\$1,047,000</p> | <p>This expenditure fulfills Measure A requirements to establish and maintain an annual evaluation agenda to assess the impact of investments and promote continuous improvement, as well as requirements to use evaluation to support accountability and oversight.</p> |

|         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |     |           |                                                                                                                                                                                                                                                                                                                                                                       |
|---------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-----------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| CEO-CIO | <p><b>Data Integration Staffing</b> – provides direct staffing support to the County Chief Executive Office-Chief Information Office (CEO-CIO) to develop and maintain the InfoHub, the shared data environment supporting Measure A accountability and evaluation regionally. The CEO-CIO's team manages the underlying Azure and Databricks architecture, user access controls, and systemwide data governance. This funding covers dedicated engineering, analytics, and administrative capacity to ensure the InfoHub can securely integrate new departmental datasets, maintain compliance with privacy requirements, and deliver the real-time reporting, including on system performance measures, and cross-system visibility mandated under Measure A.</p> | \$0 | \$663,000 | <p>This expenditure supports implementation of Measure A requirements to maintain data management and integration capacity to ensure transparency, accountability, and consistent reporting. These investments fulfill Measure A's mandate for a universal data and accountability framework that provides centralized oversight of homelessness system outcomes.</p> |
| CEO-CIO | <p><b>InfoHub and Data Integration Infrastructure</b> – InfoHub and Master Data Management Platform provide the technical foundation for integrating homelessness data across County, municipal, and LAHSA systems, creating a single regional source of truth for performance measurement and accountability. Continued CEO-CIO support is essential to maintain and expand this infrastructure, which underpins Measure A's requirements for unified data, standardized metrics, and transparent reporting. Funding ensures the County can continue producing systemwide analyses, baseline metrics, and outcome tracking needed to evaluate progress and guide equitable, data-informed decision-making across all homelessness programs.</p>                    | \$0 | \$438,000 | <p>This funding fulfills Measure A requirements to maintain integrated data systems and sufficient technical capacity for accountability and oversight.</p>                                                                                                                                                                                                           |

|              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                     |                      |                                                                                                                                                      |
|--------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------|----------------------|------------------------------------------------------------------------------------------------------------------------------------------------------|
| CEO-CIO      | <p><b>Expanding City and Local Partner Data Capacity and Access</b> – dedicates CEO-CIO technical assistance to help the City of Los Angeles, other cities, and local partners to design and build their own data warehouses and site-level reporting systems for performance management. Also supports access to County data through the Open Data Portal and other regional data tools. The investment funds provide expert guidance on designing scalable data and reporting systems so cities and local partners can produce reliable, location-specific reporting on outcomes. It also ensures they can leverage improvements in County data infrastructure and data asset acquisition. Funding strengthens shared regional capacity for data-driven decision-making and performance monitoring, supporting cities and other local partners to plan, evaluate, and report on homelessness outcomes.</p> | \$0                 | \$425,000            | This funding fulfills Measure A requirements to maintain integrated data systems and sufficient technical capacity for accountability and oversight. |
| <b>TOTAL</b> |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | <b>\$13,384,000</b> | <b>\$16,468,000*</b> |                                                                                                                                                      |

\*The total consists of \$13,468,000 of FY 2026-27 Measure A revenue and \$3,000,000 of FY 2025-26 Measure A projected underspend.

## Attachment IV

### Los Angeles County Department of Homeless Services and Housing Fiscal Year 2026-27 Measure A, Measure H, and Homeless Housing, Assistance and Prevention Program Spending Plan LAHSA One-Time Carryover

This chart reflects the proposed allocations for the Los Angeles Homeless Services Authority's (LAHSA) one-time carryover strategies approved by the Board of Supervisors in Fiscal Year (FY) 2025-26 but not anticipated to be expended due to invoicing delays from various service providers. Funding will be used for invoices from LAHSA for services rendered in FY 2025-26 that were received after the Auditor-Controller's year-end deadline.

| FY 2025-26 ONE-TIME MEASURE A CARRYOVER |                                                                                                                                                                                                                                                                                                                                                                |                                |                                                            |
|-----------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------|------------------------------------------------------------|
| COMPREHENSIVE HOMELESSNESS SERVICES     |                                                                                                                                                                                                                                                                                                                                                                |                                |                                                            |
| COORDINATE                              |                                                                                                                                                                                                                                                                                                                                                                |                                |                                                            |
| Lead Dept/ Agency                       | Service Type                                                                                                                                                                                                                                                                                                                                                   | FY 2025-26 Approved Allocation | FY 2025-26 Unavoidable Measure A Carryover into FY 2026-27 |
| LAHSA                                   | <b>Coordinated Entry System (CES)</b> – supports various LAHSA CES programming.                                                                                                                                                                                                                                                                                | \$9,440,000                    | \$802,000                                                  |
| PREVENT                                 |                                                                                                                                                                                                                                                                                                                                                                |                                |                                                            |
| LAHSA                                   | <b>Problem Solving</b> – supports interventions to families, individuals, and youth at the start of their housing crisis or after they enter the system with a short-term housing intervention to help them maintain current housing or identify an immediate and safe housing alternative within their own network of supports or within the homeless system. | \$150,000                      | \$13,000                                                   |

| CONNECT/OUTREACH  |                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                                |                                                            |
|-------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------|------------------------------------------------------------|
| Lead Dept/ Agency | Service Type                                                                                                                                                                                                                                                                                                                                                                                                                                              | FY 2025-26 Approved Allocation | FY 2025-26 Unavoidable Measure A Carryover into FY 2026-27 |
| LAHSA             | <b>Coordinated Outreach &amp; Engagement</b> – supports outreach teams and coordinators who engage and connect unsheltered people experiencing homelessness to needed resources and services with the ultimate goal of connecting them with permanent housing. Also supports the administration of the Countywide Los Angeles Homeless Outreach Portal, which is designed to assist people experiencing homelessness in LA County with outreach services. | \$9,710,000                    | \$915,000                                                  |
| LAHSA             | <b>Navigation</b> – supports various LAHSA Navigation programs.                                                                                                                                                                                                                                                                                                                                                                                           | \$14,847,000                   | \$1,262,000                                                |
| LAHSA             | <b>Access Center</b> – supports the Safe Parking program, which provides a safe and stable parking environment with supportive services for households experiencing homelessness who are living in their vehicles.                                                                                                                                                                                                                                        | \$1,865,000                    | \$159,000                                                  |
| INTERIM HOUSING   |                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                                |                                                            |
| LAHSA             | <b>Interim Housing</b> – supports short-term housing and/or emergency beds for all populations with supportive services such as problem-solving, resource referrals, and case management.                                                                                                                                                                                                                                                                 | \$88,365,000                   | \$8,836,000                                                |
| LAHSA             | <b>Transitional Housing for Special Populations</b> – supports the transitional housing program for youth.                                                                                                                                                                                                                                                                                                                                                | \$13,348,000                   | \$1,335,000                                                |
| PERMANENT HOUSING |                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                                |                                                            |
| LAHSA             | <b>Time-Limited Subsidies (TLS)</b> – supports various LAHSA TLS programs.                                                                                                                                                                                                                                                                                                                                                                                | \$68,763,000                   | \$3,802,000                                                |
| LAHSA             | <b>Housing Acquisition</b> – supports various LAHSA Housing Acquisition programs.                                                                                                                                                                                                                                                                                                                                                                         | \$16,207,000                   | \$486,000                                                  |

| STABILIZE                                    |                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                |                                                            |
|----------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------|------------------------------------------------------------|
| Lead Dept/ Agency                            | Service Type                                                                                                                                                                                                                                                                                                                                                                                                                                     | FY 2025-26 Approved Allocation | FY 2025-26 Unavoidable Measure A Carryover into FY 2026-27 |
| LAHSA                                        | <b>Legal &amp; Financial Services</b> – supports legal services for clients that include assistance with eviction prevention, landlord dispute resolution, credit resolution advocacy, criminal record expungement, and other legal services that relate to housing retention and stabilization, as well as resolving legal barriers that impact a person's ability to access permanent housing, social service benefits, and stable employment. | \$811,000                      | \$69,000                                                   |
| COMPREHENSIVE HOMELESSNESS SERVICES SUBTOTAL |                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                | \$17,679,000                                               |
| HOMELESSNESS SOLUTIONS INNOVATIONS           |                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                |                                                            |
| COORDINATE                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                |                                                            |
| LAHSA                                        | <b>Faith-Based Regional Coordinators (FBRCs)</b> – supports FBRCs to provide leadership and drive partnerships between faith-based organizations and the homeless services system.                                                                                                                                                                                                                                                               | \$652,000                      | \$55,000                                                   |
| HOMELESSNESS SOLUTIONS INNOVATIONS SUBTOTAL  |                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                | \$55,000                                                   |
| ACCOUNTABILITY, DATA & RESEARCH              |                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                |                                                            |
| LAHSA                                        | <b>Accountability, Data &amp; Research</b> – supports various LAHSA Accountability, Data & Research programming.                                                                                                                                                                                                                                                                                                                                 | \$2,855,000                    | \$243,000                                                  |
| ACCOUNTABILITY, DATA & RESEARCH SUBTOTAL     |                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                | \$243,000                                                  |
| MEASURE A CARRYOVER TOTAL                    |                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                | \$17,977,000                                               |

| FY 2025-26 ONE-TIME MEASURE H CARRYOVER |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                                   |                                                                  |
|-----------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------|------------------------------------------------------------------|
| Lead Dept/<br>Agency                    | Service Type                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | FY 2025-26<br>Approved Allocation | FY 2025-26<br>Unavoidable Measure H<br>Carryover into FY 2026-27 |
| LAHSA                                   | <b>Every Woman Housed</b> – supports temporary and long-term housing services to ensure women, families, and gender-diverse individuals in Skid Row have access to safe housing, comprehensive services, and support to achieve long-term stability. This includes intensive outreach to gain the trust necessary to bring women indoors, women-only interim housing beds, master leasing to lock in permanent housing units specifically for women, rental subsidies and trauma-informed care, and services to ensure long-term housing stability. | \$4,951,000                       | \$421,000                                                        |
| LAHSA                                   | <b>Pathway Home Recreational Vehicle (RV) Encampment</b> – supports services provided by CEO-HI for Safe RV parking site.                                                                                                                                                                                                                                                                                                                                                                                                                           | \$1,224,000                       | \$104,000                                                        |
| LAHSA                                   | <b>Pathway Home Interim Housing Operator</b> – supports provider interim housing operating costs, which include onsite staff, security, meals, client supportive services, administrative fees, and alternative placement support for large households, etc.                                                                                                                                                                                                                                                                                        | \$1,697,000                       | \$156,000                                                        |
| LAHSA                                   | <b>Pathway Home Housing Navigation</b> – supports Pathway Home clients with housing location, application fees, landlord/property management engagement, coordination of unit viewings, related transportation, and administrative fees.                                                                                                                                                                                                                                                                                                            | \$917,000                         | \$100,000                                                        |
| LAHSA                                   | <b>Pathway Home TLS</b> – supports Pathway Home clients with rental subsidies, case management, move-in assistance, deposits, administrative fees, etc.                                                                                                                                                                                                                                                                                                                                                                                             | \$4,424,000                       | \$379,000                                                        |
| <b>MEASURE H CARRYOVER TOTAL</b>        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                                   | <b>\$1,160,000</b>                                               |
| <b>GRAND TOTAL</b>                      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                                   | <b>\$19,137,000</b>                                              |

**Los Angeles County Department of Homeless Services and Housing  
Fiscal Year 2026-27 Measure A, Measure H, and Homeless Housing,  
Assistance and Prevention Program Spending Plan  
Pathway Home**

This chart reflects the proposed allocations to fund the Department of Homeless Services and Housing's (HSH) Pathway Home program for Fiscal Year (FY) 2026-27 to support encampment resolution efforts, inclusive of recreational vehicle (RV) encampment resolutions.

| MEASURE A PROPOSED ALLOCATIONS INCLUDED IN ATTACHMENT I |                                                                                                                                                                                                                                               |                                |                                |  |
|---------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------|--------------------------------|--|
| Lead Dept/ Agency                                       | Service Type                                                                                                                                                                                                                                  | FY 2025-26 Approved Allocation | FY 2026-27 Proposed Allocation |  |
| HSH                                                     | <b>Interim Housing: Motel and Interim Housing</b> – supports motel agreements, transient occupancy tax, and damage mitigation funds.<br><br><i>This program component was administered by CEO-HI in FY 2025-26.</i>                           | \$10,000,000                   | \$5,639,000                    |  |
| HSH                                                     | <b>Interim Housing: Interim Housing Operator</b> – supports interim housing provider operating costs, which include onsite staff, security, meals, client supportive services, administrative fees, etc.                                      | \$0                            | \$5,897,000                    |  |
| HSH                                                     | <b>Permanent Housing: Intensive Case Management (Services)</b> – supports Pathway Home clients with intake, assessment, individualized care planning, housing navigation and move-in coordination, tenancy supports, and wraparound services. | N/A                            | \$1,384,000                    |  |
| HSH                                                     | <b>Permanent Housing: Time Limited Flexible Housing Subsidies</b> – supports Pathway Home clients with time-limited rental subsidies, landlord/property management relations, tenancy supports, etc.                                          | \$0                            | \$5,340,000                    |  |
| SUBTOTAL                                                |                                                                                                                                                                                                                                               | \$10,000,000                   | \$18,260,000                   |  |

| PROPOSED ALLOCATIONS TO BE REQUESTED DURING THE COUNTY BUDGET PROCESS |                                                                                                                                                                                                                                                                                                                                                                                                                    |                                |                                |
|-----------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------|--------------------------------|
| Lead Dept/ Agency                                                     | Service Type                                                                                                                                                                                                                                                                                                                                                                                                       | FY 2025-26 Approved Allocation | FY 2026-27 Proposed Allocation |
| HSH                                                                   | <b>Interim Housing: Motel and Interim Housing</b> – supports motel agreements, transient occupancy tax, damage mitigation funds, as well as the funding agreement with the City of Los Angeles for joint encampment resolution operations.<br><i>This program component was administered by CEO-HI in FY 2025-26.</i>                                                                                              | \$40,753,000                   | \$13,636,000                   |
| HSH                                                                   | <b>Interim Housing: Interim Housing Operator</b> – supports interim housing provider operating costs, which include onsite staff, security, meals, client supportive services, administrative fees, etc., as well as the funding agreement with the City of Los Angeles for joint encampment resolution operations.<br><i>This program component was administered by CEO-HI, LAHSA, and DHS-HFH in FY 2025-26.</i> | \$65,267,000                   | \$19,276,000                   |
| HSH                                                                   | <b>Permanent Housing: Intensive Case Management (Services)</b> – supports Pathway Home clients with intake, assessment, individualized care planning, housing navigation and move-in coordination, tenancy supports, and wraparound services.<br><i>This program component was administered by DHS-HFH in FY 2025-26.</i>                                                                                          | \$5,282,000                    | \$4,868,000                    |
| HSH                                                                   | <b>Permanent Housing: Time Limited Flexible Housing Subsidies</b> – supports Pathway Home clients with time-limited rental subsidies, landlord/property management relations, and tenancy supports, etc.<br><i>This program component was administered by LAHSA and DHS-HFH in FY 2025-26.</i>                                                                                                                     | \$25,224,000                   | \$12,420,000                   |
| HSH<br>LASD<br>DPH<br>DPW<br>LACoFD                                   | <b>RV Encampment</b> – supports specialized outreach and services provided by HSH, Departments of Public Health, Public Works, Los Angeles County Fire Department (LACoFD), and Los Angeles Sheriff's Department (LASD).<br><i>A portion of this program component was administered by CEO-HI and LAHSA in FY 2025-26.</i>                                                                                         | \$12,564,000                   | \$7,625,000                    |
| HSH<br>ISD                                                            | <b>Other Costs</b> – supports HSH and ISD operational planning and logistics/staging costs of encampment resolutions.<br><i>A portion of this program component was administered by CEO-HI in FY 2025-26.</i>                                                                                                                                                                                                      | \$654,000                      | \$289,000                      |
| SUBTOTAL                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                    | \$149,744,000                  | \$58,114,000*                  |
| PATHWAY HOME TOTAL                                                    |                                                                                                                                                                                                                                                                                                                                                                                                                    | \$159,744,000                  | \$76,374,000                   |

\*This amount is an estimate proposed to be funded by a combination of Measure H, state Encampment Resolution Fund (ERF) carryover, funding from the Department of Mental Health, and Net County Cost (NCC) to be requested for Board of Supervisors' (Board) approval as part of the FY 2026-27 County budget process. More specifically, the total includes \$25,850,000 in one-time FY 2025-26 Measure H carryover and \$23,971,000 of one-time FY 2025-26 ERF carryover. It also includes \$4,713,000 in NCC funding from the Expanded & Expedited Cleanup budget for RV-related cleanup, \$2,748,000 in NCC funding for LASD Homeless Outreach Services Team or HOST, and \$832,000 from DMH for interim housing.

## Attachment VI

### Los Angeles County Department of Homeless Services and Housing Fiscal Year 2026-27 Measure A, Measure H, and Homeless Housing, Assistance and Prevention Program Spending Plan One-Time Investments

This chart reflects the proposed allocation plan for one-time Measure H investments in Fiscal Year (FY) 2026-27 for the Department of Homeless Services and Housing (HSH) to support Board of Supervisor-approved projects where the Chief Executive Office-Homeless Initiative, now HSH, was directed to identify funding sources for these projects.

| LOCAL JURISDICTION          |                                                                                                                                                        |                                |                                  |
|-----------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------|----------------------------------|
| Lead Dept/ Agency           | Service Type                                                                                                                                           | FY 2026-27 Proposed Allocation | Associated Board Motion          |
| HSH                         | <b>City/Council of Government (COG) Interim Housing</b> – provides operating costs for city and COG interim housing beds.                              | \$5,000,000                    | Item No. 14, Agenda of 11/2/2021 |
| HSH                         | <b>Every Woman Housed</b> – provides outreach, housing, and supportive services to women and families in the Skid Row area.                            | \$3,300,000                    | Item No. 22, Agenda of 6/8/2021  |
| HSH                         | <b>Skid Row Action Plan</b> – provides increased interim and permanent housing, safe services, 24/7 low-barrier health and behavioral health services. | \$11,870,000                   | Item No. 17, Agenda of 6/28/2022 |
| LOCAL JURISDICTION SUBTOTAL |                                                                                                                                                        | \$20,170,000                   |                                  |

| ADMINISTRATION                       |                                                                                                                                                                                                                                                                                                                                                                     |                                |                                |  |
|--------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------|--------------------------------|--|
| Lead Dept/ Agency                    | Service Type                                                                                                                                                                                                                                                                                                                                                        | FY 2026-27 Proposed Allocation | Associated Board Motion        |  |
| CEO-ARDI                             | <b>Catalytic Equity Investment</b> – reduces disproportionality for Black and American Indian Alaskan Native people experiencing homelessness and mitigates the growing number of Latino/a/x people experiencing homelessness through improved data and tracking, system coordination, enhanced collaboration, and the implementation of committee recommendations. | \$1,000,000                    | N/A                            |  |
| HSH                                  | <b>Blue-Ribbon Commission on Homelessness (BRCH) New Department Implementation</b> – procures consultants to support the implementation of the BRCH.                                                                                                                                                                                                                | \$210,000                      | Item No. 4, Agenda of 5/3/2022 |  |
| ADMINISTRATION SUBTOTAL              |                                                                                                                                                                                                                                                                                                                                                                     | \$1,210,000                    |                                |  |
| MEASURE H ONE-TIME INVESTMENTS TOTAL |                                                                                                                                                                                                                                                                                                                                                                     | \$21,380,000                   |                                |  |

**Los Angeles County Department of Homeless Services and Housing  
Fiscal Year 2026-27 Measure A, Measure H, and Homeless Housing,  
Assistance and Prevention Program Spending Plan  
Community Engagement**

From July through December 2025, the Department of Homeless Services and Housing (HSH) led an expanded, community-informed process to develop the Fiscal Year (FY) 2026-27 Measure A, Measure H, and Homeless Housing, Assistance and Prevention Program Spending Plan (Spending Plan). This year's approach significantly broadened engagement, with community feedback helping to shape the framework, tools, and criteria that ultimately formed the basis for a two-phase evaluation process used to develop the recommendations. Phase one applied a community-informed rubric to all programs and services funded by Measure A in FY 2025-26 to inform the FY 2026-27 proposed allocations, prioritizing contractual and legal obligations, alignment with Measure A goals and their corresponding Board of Supervisors (Board)-approved target and equity metrics, activities that are currently serving people and bringing or keeping them inside, and programs with required fund matches. Programs meeting these criteria advanced to phase two for deeper program-level review using qualitative and quantitative data, including an equity analysis, outcome and performance measures, and opportunities to leverage other funding sources.

In September 2025, HSH's consultant EverExcel facilitated 12 community engagement forums, reaching 927 participants. These forums brought together people with lived experience, service providers, local jurisdictions, County departments and agencies, and other system partners. The insights gathered through these forums directly informed and strengthened the approach described above.

Throughout the Spending Plan process, HSH also sought input through existing governance and advisory bodies, including the Homeless Policy Deputies, the Executive Committee for Regional Homeless Alignment (ECRHA), and the Leadership Table for Regional Homeless Alignment (LTRAHA). HSH provided regular updates to these bodies to share the draft Spending Plan and process, and to obtain additional feedback. HSH also provided briefings to and sought feedback from the recently created Measure A Labor Council.

In addition, HSH conducted focused engagement with Board offices and County departments and agencies, including the Departments of Children and Family Services, Economic Opportunity (DEO), Health Services, Mental Health (DMH), Military and Veterans Affairs, Public Defender, Public Health (DPH), Public Social Services (DPSS), as well as the Los Angeles Homeless Services Authority (LAHSA) and other Continuums of Care (CoCs), and the Los Angeles County Development Authority (LACDA). HSH will

continue working closely with these partners to identify strategies to mitigate impacts. These conversations helped refine the criteria and decision-making factors used in the evaluation process. The Chief Executive Office-Anti-Racism, Diversity, and Inclusion (ARDI) Initiative collaborated with HSH throughout the process to ensure equity was at the forefront of decision-making and embedded across the Spending Plan, focusing on reducing racial and ethnic disproportionality; slowing and reversing growth in homelessness among rapidly growing groups; and improving equitable access, experience, and outcomes across the rehousing system.

On November 20, 2025, HSH publicly released the draft FY 2026-27 Spending Plan at a virtual community Town Hall attended by more than 800 participants. The Town Hall included a detailed presentation of the proposed allocations, live Q&A, and smaller breakout discussions where feedback was collected. The Town Hall also kicked off a 16-day formal public comment period. A recording of the presentation, slides, and supporting materials are available at [homeless.lacounty.gov](https://homeless.lacounty.gov). Following the Town Hall, the draft FY 2026-27 Spending Plan was presented to the Homeless Policy Deputies on November 20, ECRHA on November 21, the Measure A Labor Council on November 24, and LTRHA on December 1 to obtain feedback. The draft Board letter was subsequently presented to the Homeless Policy Deputies on December 11 and January 8 and to ECRHA on December 12 for additional feedback and recommendations.<sup>1</sup>

HSH incorporated the aforementioned feedback received during this process into the FY 2026-27 Spending Plan funding allocations and will continue to use it to inform ongoing and continuous system improvement efforts.

The chart below summarizes the most frequently raised community and partner feedback received throughout the process as described above and describes the actions HSH has taken and/or proposes to take in response.

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<sup>1</sup> <https://file.lacounty.gov/SDSInter/bos/supdocs/210894.pdf>

| Public Feedback                                                                                                                                                                                                                                                                                                   | County Response                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
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| <p><b>Strengthen coordination and collaboration across jurisdictions and system partners.</b></p> <p>Enhance coordination and collaboration among County departments, local jurisdictions, and system partners to create a more unified and consistent approach to homelessness services and resource access.</p> | <p>The creation of HSH represents a major organizational shift toward a more coordinated, transparent, and efficient homelessness response system. The department's organizational structure was designed to streamline operations, reduce duplication, and ensure that resources, including Measure A, are deployed to maximize impact and improve outcomes for people experiencing homelessness. Community feedback played a central role in shaping this design, particularly calls for more consistent practices across Service Planning Areas (SPAs), clearer coordination structures, and more predictable engagement with cities and system partners.</p> <p>In addition to operational coordination, HSH works closely with LAHSA, the Los Angeles County Affordable Housing Solutions Agency (LACAHS), public housing authorities, and multiple County departments to better align prevention, interim housing, permanent housing, and supportive services. These partnerships are critical for advancing proactive, systems-building efforts, responding to fiscal pressures such as state and federal budget reductions, and identifying opportunities to leverage additional funding sources.</p> <p>The County's broader governance infrastructure also plays a central role in advancing a more consistent regional approach. ECRHA, with the leadership of its Committee on Best Practices for Standardization of Care and the support of the Data Subcommittee, finalized a framework for consistency of core performance measures for permanent supportive housing, interim housing, and outreach across the region's homelessness response. Efforts to advance these shared performance measures will include aligning service delivery and data practices, increasing transparency through regular public reporting, and engaging providers in the implementation of common standards. Together, these actions will strengthen collaboration across system partners and improve the overall coherence and effectiveness of the regional response.</p> <p>Additionally, the ECRHA Responsive Regional Plan inventory serves as a public-facing tool that captures how local jurisdictions and regional partners across the County — cities, councils of governments (COGs), CoCs, County departments, and other publicly funded entities — are working together to prevent and end homelessness and meet Measure A goals. This comprehensive inventory supports informed regional decision-making for all housing and homelessness efforts across policy and funding.</p> |

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|                                                                                                                                                                                                                                                 | <p>HSH remains committed to fostering a responsive and collaborative system, including continued partnership with local jurisdictions and ongoing incorporation of feedback gathered through new department co-design efforts. HSH's recent community engagement process reached more than 3,000 stakeholders through 69 SPA-specific events and 21 countywide sessions, informing both the new department's design and broader system coordination efforts. In the current fiscal environment, this level of coordination and innovation is essential.</p> <p>Stakeholder feedback reflected a range of perspectives on outreach, including requests for a greater outreach presence, particularly through Multi-Disciplinary Teams (MDTs), as well as concerns about duplication, inconsistent deployment, and oversaturation in certain communities. Several themes emerged across this feedback, including better coordination, reducing fragmentation, and outreach that is more responsive to individual and community needs.</p> <p>The Spending Plan includes reductions to outreach, a difficult decision made to prioritize preserving interim and permanent housing, and HSH is committed to transparency in relation to the impacts to outreach services. Even with these reductions, HSH is strengthening outreach coordination by centralizing activities through the Emergency Centralized Response Center (ECRC), which provides centralized coordination for more than 85 outreach teams serving unsheltered individuals countywide, connects local jurisdictions to County services, and supports countywide encampment resolution efforts such as Pathway Home, Inside Safe, and other local initiatives. The ECRC collaborates with and is regularly staffed by various County departments, namely DPSS, DMH, and DPH, in addition to the City of Los Angeles, and works closely with HSH's Municipal Relations and Local Jurisdictions team, and is supported by the County's encampment resolution guidance, which provides a standardized, housing-focused framework to improve service access and housing pathways. The Los Angeles Homeless Outreach Portal, or LA-HOP – an online portal designed to assist people experiencing unsheltered homelessness with outreach services – has also been integrated into the ECRC as of August 2025 to support a more streamlined referral process countywide.</p> <p>This model is designed to strengthen collaboration among outreach teams, reduce fragmentation and duplication, and enable more intentional deployment of MDTs and generalist teams to areas of highest need. It also supports follow-through and accountability so that individuals receive consistent engagement beyond initial contact, while supporting a centralized response model to improve information-sharing, streamline referrals, and accelerate connections to housing, shelter, and services. These recommendations aim to balance the call for enhanced outreach presence with the need for a more unified, efficient, and outcomes-driven system. In addition, these recommendations are limited to Measure A–</p> |
| <p><b>Improve outreach coordination and responsiveness.</b></p> <p>Ensure outreach and engagement teams are utilized strategically and efficiently to connect people experiencing homelessness more quickly to housing and other resources.</p> |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |

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|                                                                                                                                                                                                                                                                                                                   | <p>funded outreach teams and should be considered in the broader context of continued outreach capacity supported through DMH, street medicine, and local jurisdiction funding.</p> <p>The FY 2026-27 Spending Plan prioritizes preserving interim and permanent housing, with a particular focus on maintaining all resources for vulnerable populations including youth, domestic violence/interpersonal violence survivors, and families, reflecting the specialized needs and vulnerabilities of these groups.</p> <p>Within the adult system, HSH worked hard to preserve nearly all interim housing capacity despite the deficit environment by identifying programmatic efficiencies and leveraging resources outside of Measure A. Without these adjustments, impacts to system capacity would have been significantly greater.</p> <p>Beyond the capacity reflected in the FY 2026-27 Spending Plan, the broader system continues to benefit from coordinated investments made by County partners. For example, DMH recently expanded its interim housing portfolio by 499 beds through the Behavioral Health Bridge Housing Request for Applications. While outside the scope of the FY 2026-27 Spending Plan, this expansion demonstrates how complementary efforts across the County help maintain and strengthen system capacity.</p> <p>While adjustments to the emergency response program model are still under evaluation, HSH's inclement weather response will continue to leverage all available interim housing capacity to support vulnerable and unsheltered individuals at elevated risk during severe weather events.</p> <p>In developing the FY 2026-27 Spending Plan, HSH sought to strengthen accountability, transparency, and the effective use of public resources while advancing its mission to improve outcomes for people at risk of and experiencing homelessness. Given the fiscal environment, HSH partnered closely with ARDI to ensure that proposed allocations were aligned with the County's equity commitments, responsive to community priorities, and aligned with HSH's operational needs and system-performance goals. Additional details on this work can be found in the Board letter and Attachment VIII.</p> |
| <p><b>Maintain interim housing capacity, especially for vulnerable populations.</b></p> <p>Maintain interim housing capacity, especially for vulnerable populations such as families, youth, and older adults, including weather-responsive beds.</p>                                                             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| <p><b>Keep racial and geographic equity central and prevent widening disparities.</b></p> <p>Ensure racial equity remains a central focus by strengthening data collection, supporting culturally and regionally responsive services, and avoiding program reductions that could deepen existing disparities.</p> |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| <p><b>Strengthen administrative infrastructure while ensuring efficiency/reducing</b></p>                                                                                                                                                                                                                         | <p>In the proposed FY 2026-27 Spending Plan, HSH delineates programmatic staffing by functional/programmatic area and separates it from administrative funding for greater clarity and transparency. Funding for the combined programmatic staffing and administration in FY</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |

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| <p><b>administrative overhead.</b></p> <p>Provide clarity on staffing, FTE plans, and administrative investments to ensure oversight, data systems, and accountability frameworks function without diverting excessive funds from direct services.</p> | <p>2026-27 is \$3.5M lower than in FY 2025-26, inclusive of FY 2025-26 allocations to Housing for Health, the Homeless Initiative, and LAHSA, with the majority of funding supporting direct program delivery and operations, as detailed in Attachment I.</p> <p>Administrative costs account for approximately 6% of the FY 2026-27 Spending Plan. Given these reduced funding levels, HSH is budgeting fewer than 75% of the new administrative positions approved by the Board and leaving certain existing items unbudgeted to ensure that only essential administrative functions are supported, while ensuring that there are sufficient resources to provide transparency and accountability.</p> <p>Approximately 40% of departmental administrative costs are anticipated to be funded through non-Measure A funding sources, maximizing the amount of Measure A funding directed to programmatic/direct services. Attachment I details Measure A-funded FTEs by functional/programmatic area, including investments in staff supporting data systems and analytics that strengthen transparency and oversight, and staffing that provides technical assistance to contracted providers and supports high-quality service delivery. County staff funded through Measure A will receive any cost-of-living adjustments approved by the Board for FY 2026-27, consistent with County policy which does not differentiate salaries by funding source.</p>                                                                    |
| <p><b>Improve program efficiency and optimize the use of additional funding sources.</b></p> <p>Maximize impact by streamlining operations, reducing duplication, and exploring the use of additional funding sources to mitigate deficit impacts.</p> | <p>Throughout the development of the FY 2026-27 Spending Plan, HSH worked with County departments, LAHSA, LACAHA, and other system partners to identify programmatic efficiencies and opportunities to leverage non-Measure A resources. This collaboration was essential to mitigating deficit impacts and preserving core system capacity.</p> <p>HSH leveraged approximately \$39M in additional one-time funding sources and addressed the remaining deficit through funding reductions and programmatic efficiencies. These efforts included streamlining operations, reducing duplication, and implementing program adjustments that enabled limited resources to stretch further. Without these adjustments, impacts to system capacity would have been significantly greater.</p> <p>Additionally, DPSS and the Department of Aging and Disabilities (AD) are anticipated to receive \$22.9M in one-time state Home Safe Round 3 funding to provide housing and homeless services for people connected to Adult Protective Services. HSH is partnering with DPSS and AD to leverage an additional one-time \$5.4M of Home Safe Round 3 funding in FY 2026-27 to cover permanent housing costs associated with people who were housed with previous rounds of Home Safe funding, which reduces the need for Measure A funding to maintain their housing stability. HSH proposes to reallocate the \$5.4M of Measure A funding to restore programs initially recommended for reduction, including the Countywide Benefits</p> |

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|                                                                                                                                                                                                                                                                                                                                      | <p>Entitlements Services Team (CBEST), the only cash-match program not initially recommended for funding and even more critical to connecting disabled individuals to benefits in light of new MediCal work requirements, Problem Solving services for people experiencing homelessness based on extensive community feedback, and DPSS's Subsidized Housing for Homeless Disabled Individuals program to align funding with projected FY 2026-27 expenditures.</p> <p>The Spending Plan also leverages additional funding sources to supplement Measure A investments, including Care First Community Investment, Housing and Disability Advocacy Program, CalAIM, and philanthropic partnerships. Additional information on programmatic efficiencies and leveraged funding can be found in Attachment I.</p> <p>Programmatic efficiencies were implemented across several program areas, including adoption of multi-tiered case management for Time-Limited Subsidies (TLS) and Shallow Subsidies, consistent with practices already used in Intensive Case Management Services (ICMS).</p> <p>HSH will continue working with system partners to identify additional funding sources and refine efficiency strategies to preserve services where possible and maintain support for individuals and families who rely on these programs.</p> |
| <p><b>Increase transparency and communication around programmatic changes to Pathway Home.</b></p> <p>Provide clear communication on Pathway Home demobilization and transition plans, timelines, site closures, impacts to Inside Safe and ability to ensure transitioning participants receive an appropriate housing pathway.</p> | <p>To support transparency and clear communication, HSH has publicly shared a summary of the proposed programmatic changes to the Pathway Home program, including the reduction of 575 motel-based interim housing beds across eight sites, with demobilization beginning in early 2026 and continuing through January 2027. The remaining seven sites, totaling 460 beds, are located in areas with high need across the supervisorial districts, including East Los Angeles, Unincorporated Gardena, Inglewood, Los Angeles, Santa Monica, Unincorporated Whittier/Santa Fe Springs, and the Antelope Valley, ensuring continued geographic coverage. The reduction in funding to Pathway Home also means that Pre-Match ICMS will no longer be provided to Pathway Home participants.</p> <p>The Spending Plan allocates \$7M in permanent housing resources to sustain existing locally funded subsidies and ensure participants impacted by site closures have viable pathways to permanent housing. HSH will work with partners to communicate demobilization timelines and transition planning for participants and jurisdictions.</p> <p>Despite these reductions, the program will continue to support the City of Los Angeles' Inside Safe encampment resolution program and will maintain sites in each supervisorial district.</p>  |

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| <p><b>Preserve and strengthen prevention efforts.</b></p> <p>Prioritize targeted, high-impact, low-cost prevention strategies with a focus on vulnerable populations most at risk of homelessness, exploring and leveraging additional funding streams to sustain and expand these efforts.</p> | <p>HSH remains committed to supporting a comprehensive homelessness prevention system that reduces inflow and helps households maintain stable housing without entering the shelter system or the streets. HSH will have a unit dedicated to furthering prevention efforts, continue funding and operating the Homeless Prevention Unit, and coordinate with LACAHA to expand regional prevention capacity. Through the Measure A Homelessness Solutions Innovations budget, detailed in Attachment II, HSH is supporting a direct housing assistance program for youth to test new strategies for stabilizing vulnerable households and reducing inflow into homelessness.</p> <p>HSH is working closely with County departments and system partners that provide critical prevention services, including the Department of Consumer &amp; Business Affairs' Stay Housed LA Program, which provides legal services to eligible tenants at risk of eviction, and the Rent Stabilization Program, which oversees and enforces the County's rent stabilization ordinances for residents in unincorporated LA County.</p> <p>While the County's FY 2026-27 allocation of Measure A resources for prevention is limited, HSH is working closely with LACAHA, which administers 35.75% of Measure A revenue with a primary focus on renter protections and homelessness prevention, including programming traditionally funded by the County.</p> <p>LACAHA's Renter Protection and Homeless Prevention (RPHP) allocation provides \$114.8M for households at risk of homelessness. Of this allocation, \$5.3M is directed to the County for unincorporated areas, \$75M to other eligible jurisdictions for cities and COGs, and \$34.4M is administered directly by LACAHA. These resources are available to eligible jurisdictions to support prevention programs, including services such as emergency rental and flexible financial assistance. This investment is expected to expand regional prevention capacity beyond prior levels and support more households in maintaining stable housing.</p> |
| <p><b>Protect critical stabilizing services like CBEST.</b></p> <p>Maintain access to stabilizing supports—such as employment services, mainstream services and benefits, and legal assistance —to help people remain housed and achieve long-term stability.</p>                               | <p>Stabilization services, such as employment programs, access to mainstream benefits, and legal assistance, address structural barriers that contribute to housing instability and play a critical role in reducing inflow into homelessness. The FY 2026-27 Spending Plan includes curtailments to some Measure A-funded stabilization programs to prioritize interim and permanent beds and units; however, these services remain integral to long-term housing stability.</p> <p>As described above, HSH is partnering with DPSS and AD to leverage state Home Safe funding to restore CBEST—the only cash-match program not initially recommended for funding and a critical resource for connecting eligible individuals to benefits in light of new Medicaid work requirements.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |

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|                                                                                                                                                                                                                      | <p>HSH continues to coordinate with County departments and system partners that administer stabilization services. Employment services administered by DEO remain an important resource for supporting housing stability. Although Measure A will no longer fund these services in FY 2026-27, DEO has identified alternative revenue sources, including AB 109, to sustain operations. HSH is also facilitating connections with jurisdictional partners to identify opportunities to supplement and strengthen these employment services through other available funding streams. In addition, LACAHSAs' RPHP funding supports tenant legal services and reinforces the region's commitment to the County's targeted homeless prevention and holistic legal services for people at risk of homelessness.</p> <p>HSH will continue partnering with County departments to connect individuals and families at risk of or experiencing homelessness to core safety net programs, including CalWORKs, General Relief, CalFresh, In-Home Supportive Services, Bringing Families Home, Home Safe, and other housing and financial assistance programs. HSH is also exploring additional funding opportunities and leveraging existing programs to maintain access to case management and wraparound supports that contribute to long-term stability.</p> <p>HSH recognizes the importance of the support provided by Education Coordinators in helping youth and families at risk of or experiencing homelessness maintain educational stability and access to needed services. Under the McKinney-Vento Homeless Assistance Act, local educational agencies are required to ensure that students experiencing homelessness have equal access to a free, appropriate public education, including immediate enrollment, school stability, and access to the same programs and services available to other students. These mandates are supported by dedicated federal funding, administered through the state and provided directly to school districts. The services delivered by Education Coordinators fall within the responsibility of the education system, rather than the County's homeless services system.</p> <p>Given the projected Measure A deficit for FY 2026-27, the availability of a dedicated funding stream, and the prioritization of interim and permanent beds and units, the FY 2026-27 Spending Plan does not include continued Measure A funding for this program. HSH will continue to partner with school districts, education agencies, homeless service providers, and community stakeholders to support coordination efforts that promote stability for youth and families across the County.</p> |
| <p><b>Maintain funding for education coordinators.</b></p> <p>Continue to support education coordinators who provide vital services to youth and families experiencing and at risk of experiencing homelessness.</p> | <p>HSH remains focused on strengthening pathways to permanent housing and supporting throughput across the rehousing system. The FY 2026-27 Spending Plan preserves all currently utilized permanent housing resources, including Shallow Subsidies, TLS, and locally funded housing resources. Preserving these resources is critical to preventing the displacement of currently housed individuals and mitigating additional inflow into the</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| <p><b>Increase permanent supportive and affordable housing options to improve throughput.</b></p>                                                                                                                    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |

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| Accelerate the development, preservation, and acquisition of affordable and permanent supportive housing—and improve system throughput so people move into permanent homes more quickly.                                                                                                                                                                                   | <p>homeless services system. Following the Board’s recent approval of Care First Community Investment funding, HSH is leveraging these resources to support TLS for adults and ICMS for permanent housing residents for a two-year period.</p> <p>HSH also invests an average of \$75M annually from the Affordable Housing Trust Fund to LACDA’s Notice of Funding Availability (NOFA) to support affordable housing development countywide. Since 2016, LACDA has funded more than 11,000 affordable housing units through their NOFA. In addition, LACAHSA administers 35.75% of Measure A revenue, with a primary focus on development, preservation, and acquisition of affordable and permanent supportive housing, and has begun making these funds available to affordable housing developers and local jurisdictions. Together, these investments are expected to expand the availability of permanent housing options in the region.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| <p><b>Address reductions and changes to federal housing resources which will impact participants who rely on these services.</b></p> <p>Recent changes to the CoC HUD NOFO and the federal expiration of Emergency Housing Vouchers (EHVs) will impact available permanent housing opportunities and create challenges for maintaining system capacity and throughput.</p> | <p>HSH acknowledges that the recent proposed federal changes to the Department of Housing and Urban Development (HUD) CoC Notice of Funding Opportunity (NOFO) and anticipated expiration of federal EHVs would significantly impact people experiencing homelessness who are reliant on these pathways to housing. HSH is in regular communication with the public housing authorities, specifically the Housing Authority of the City of Los Angeles and LACDA, which administer the EHV program. HSH will work with the public housing authorities and ICMS providers to support tenants who are also receiving case management support funded by HSH so they can find alternative safe housing options if/when their rental subsidy is cut by HUD. Additionally, HSH has participated in conversations with LACAHSA and the public housing authorities to strategize on funding for these tenants. While the HUD CoC NOFO as designed was temporarily withdrawn on December 8, 2025, HSH is continuing to plan for potential impacts with CoCs, LACAHSA, and other system partners.</p> <p>HSH recognizes the importance of strategically planning for ebbs and flows in funding and maintaining provider capacity during fiscal downturns. HSH will continue working with partners to strengthen long-term financial planning, explore options to stabilize provider infrastructure, and identify strategies that support continuity of services even as funding conditions change.</p> |
| <p><b>Maintain capacity of the nonprofit homeless services sector.</b></p> <p>Plan for funding ebbs and flows and anticipated cost increases by maintaining core infrastructure, multi-year planning, and</p>                                                                                                                                                              | <p>As our frontline connection to the people we serve, nonprofit homeless services providers play a vital role in the region’s homeless response system and are crucial to providing the support necessary to reduce homelessness and ensure housing stability.</p> <p>HSH’s goal is to preserve provider capacity and minimize service disruption to the greatest extent possible, while recognizing that fiscal constraints will have impacts across the system. As a result of the projected \$303M deficit, there will be less funding to support the homeless response system and nonprofit service providers in FY 2026–27, which will result in less</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |

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| <p>addressing the recruitment and retention challenges of the nonprofit homeless services workforce.</p> | <p>capacity to serve people experiencing homelessness. This is further exacerbated by additional funding reductions in state and federal funding sources. HSH will be creative in braiding together new and evolving funding streams to meet the region's needs. Through engagement with the Provider Task Force and the Measure A Labor Council, as well as other ongoing engagement, HSH will continue dialogue on how to address these important needs and plan for the future. The FY 2026–27 Spending Plan seeks to preserve provider capacity in program areas that most directly impact people experiencing homelessness, including interim and permanent housing programs.</p> |
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## Attachment VIII

### Los Angeles County Department of Homeless Services and Housing Fiscal Year 2026-27 Measure A, Measure H, and Homeless Housing, Assistance and Prevention Program Spending Plan Anti-Racism, Diversity and Inclusion Initiative: Equity Considerations

This chart reflects the Chief Executive Office-Anti-Racism, Diversity and Inclusion Initiative's equity considerations for the Comprehensive Homelessness Services budget for Fiscal Year (FY) 2026-27.

| COORDINATE        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                                                                                                                                                                                                                                                                                       |
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| Lead Dept/ Agency | Service Type                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | Equity Considerations                                                                                                                                                                                                                                                                 |
| LAHSA             | <b>Coordinated Entry System: Continuum of Care (CoC) Coordinated Assessment Grant Cash Match</b> – supports the Coordinated Entry System (CES) through a Housing and Urban Development (HUD) Coordinated Assessment Expansion Grant administered by the Los Angeles Homeless Services Authority (LAHSA) which includes cash matches for Los Angeles County (County) Homeless Management Information System (HMIS) Implementation and the Domestic Violence (DV) CES Renewal. | A coordinated entry and data system that consistently identifies, prioritizes, and connects people with the highest needs to housing and services across all Service Planning Areas (SPAs) is needed to ensure equity and respond effectively to the needs of vulnerable populations. |
| LAHSA             | <b>Coordinated Entry System: CoC Planning Grant Renewal Cash Match</b> – supports LAHSA in receiving HUD Planning Renewal Grant funding of \$1.5M to evaluate and identify obsolete or under-performing projects, and to reallocate these funds to create new permanent supportive housing (PSH).                                                                                                                                                                            | A system capable of continuously assessing program performance and redirecting resources to higher-impact housing options is needed to ensure effective and equitable service delivery throughout the County, especially in high-need geographies.                                    |
| LAHSA             | <b>Coordinated Entry System: Regional Coordination</b> – supports the implementation and continuous quality improvement of the CES infrastructure.                                                                                                                                                                                                                                                                                                                           | Did not advance to Phase 2.                                                                                                                                                                                                                                                           |
| LAHSA             | <b>Coordinated Entry System: Youth Collaboration</b> – supports Homeless Youth Forum of Los Angeles and broader strategies to engage youth with lived experience to inform program and system planning efforts.                                                                                                                                                                                                                                                              | Did not advance to Phase 2.                                                                                                                                                                                                                                                           |

| LAHSA             | <b>Coordinated Entry System: Education Coordinators</b> – supports the County Office of Education (LACOE) and Los Angeles Unified School District (LAUSD) to support children and youth at risk of or experiencing homelessness to enroll in school, access academic records, engage in educational planning, and enroll in post-secondary education where applicable. | Did not advance to Phase 2.                                                                                                                                                                                                                                                                                                                                   |
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| LAHSA             | <b>Coordinated Entry System: Youth Homeless Demonstration Project (YHDP) Support</b> – supports YHDP CES staffing, move-in assistance, and compensation for youth feedback.                                                                                                                                                                                            | Did not advance to Phase 2.                                                                                                                                                                                                                                                                                                                                   |
| DMH               | <b>Coordinated Entry System: Referral, Access and Data Unit</b> – supports Department of Mental Health (DMH) CES participation, including PSH matching, verification of eligibility for DMH housing, and data management.                                                                                                                                              | Did not advance to Phase 2.                                                                                                                                                                                                                                                                                                                                   |
| MVA               | <b>Coordinated Entry System: Improved Coordination for Document Readiness</b> – supports streamlining the process to ensure veterans are document ready, facilitating faster access to essential identification and social security cards necessary for housing applications.                                                                                          | Did not advance to Phase 2.                                                                                                                                                                                                                                                                                                                                   |
| <b>PREVENT</b>    |                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                               |
| Lead Dept/ Agency | Service Type                                                                                                                                                                                                                                                                                                                                                           | Equity Considerations                                                                                                                                                                                                                                                                                                                                         |
| LASHA             | <b>Targeted Prevention: Homeless Prevention Case Management &amp; Financial Assistance</b> – supports families, individuals, and youth at risk of homelessness through individualized, client-driven assistance, including rental arrears, rental assistance, and case management to retain existing or secure other permanent housing.                                | Targeted financial assistance and case management needed to stabilize housing are critical for households on the brink of losing housing, but since limited dollars must be redirected to programs serving people with the highest barriers, these needs will be addressed through investments outside the Comprehensive Homelessness Services Spending Plan. |
| LAHSA             | <b>Targeted Prevention: Youth Family Reconnection</b> – supports therapeutic interventions to assist youth with building and strengthening positive relationships with biological or non-biological family.                                                                                                                                                            | Did not advance to Phase 2.                                                                                                                                                                                                                                                                                                                                   |

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| DCFS                    | <b>Targeted Prevention: Emergency Basic Support Services</b> – supports case management and financial assistance to families with closed Department of Children and Family Services (DCFS) cases/ investigations and community families with no DCFS involvement experiencing housing insecurity.                                                                                                                                                                                                                                                                                                                            | Did not advance to Phase 2.                                                                                                                                                                                                     |
| DCFS                    | <b>Targeted Prevention: Housing Related Assistance</b> – supports case management and housing navigation services for youth participating in the Supervised Independent Living Program.                                                                                                                                                                                                                                                                                                                                                                                                                                      | Did not advance to Phase 2.                                                                                                                                                                                                     |
| <b>CONNECT/OUTREACH</b> |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                                                                                                                                                                                                                                 |
| Lead Dept/ Agency       | Service Type                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | Equity Considerations                                                                                                                                                                                                           |
| HSH                     | <p><b>Coordinated Outreach &amp; Engagement: Countywide Outreach Multidisciplinary Teams (MDTs)</b> – supports MDTs who deliver street outreach to people experiencing unsheltered homelessness with complex medical and behavioral health needs. MDTs are comprised of clinicians assisting with physical health, mental health, and substance use, as well as, case managers and staff with lived experience. The teams build relationships with people experiencing unsheltered homelessness to quickly and compassionately bring them indoors.</p> <p><i>This program was administered by DHS-HFH in FY 2025-26.</i></p> | Multidisciplinary street-based engagement which builds trust and connects people to interim and permanent housing is critical for unsheltered individuals in high-burden SPAs with complex medical and behavioral health needs. |
| HSH                     | <p><b>Coordinated Outreach &amp; Engagement: Countywide Outreach Teams</b> – supports direct service staff tasked with conducting outreach to unsheltered individuals and encampments to engage and connect unsheltered people experiencing homelessness to needed resources and services and interim housing.</p> <p><i>This program was administered by LAHSA in FY 2025-26.</i></p>                                                                                                                                                                                                                                       | A consistent, coordinated outreach presence that engages people in encampments and links them to shelter, and housing is needed for residents living in encampments and unsheltered locations.                                  |
| LAHSA                   | <b>Access Centers: Safe Parking</b> – supports Safe Parking, which provides a safe and stable parking environment with supportive services for households experiencing homelessness who are living in their vehicles.                                                                                                                                                                                                                                                                                                                                                                                                        | Safe places to park and connect to services are needed by households living in vehicles; those needs are addressed through other safe-parking resources while equity-focused dollars prioritize high-vulnerability populations. |

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| LAHSA | <b>Navigation: Housing Navigation</b> – supports housing navigation, which assists people experiencing homelessness with identifying, viewing, and inspecting units; reviewing and negotiating lease terms; financial assistance for application fees, transportation costs, and security deposits; as well as landlord incentives.                     | Assistance with landlord engagement, housing applications, and leasing barriers is critical for people facing challenges to securing units, but limited funds must focus on housing and supports, so these needs will be met in integrated programs. |
| LAHSA | <b>Navigation: Campus Peer Navigation</b> – supports co-location of Youth CES staff at community college campuses to assist students at-risk of homelessness with accessing mainstream or CES resources to end their housing crisis.                                                                                                                    | Did not advance to Phase 2.                                                                                                                                                                                                                          |
| DPH   | <b>Coordinated Outreach &amp; Engagement: Encampment Assessments</b> – supports Department of Public Health (DPH) Environmental Health with conducting assessments of homeless encampments, identifying environmental health hazards, and providing technical assistance to outreach teams and other agencies serving people experiencing homelessness. | Did not advance to Phase 2.                                                                                                                                                                                                                          |
| DPH   | <b>Coordinated Outreach &amp; Engagement: Mobile Public Health Clinical Services for People Experiencing Homelessness</b> – supports coordination and delivery of low-barrier access to vaccination, screening, and harm reduction services for people experiencing homelessness throughout the County.                                                 | Did not advance to Phase 2.                                                                                                                                                                                                                          |

| INTERIM HOUSING   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                                                                                                                                                                                                                       |
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| Lead Dept/ Agency | Service Type                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | Equity Considerations                                                                                                                                                                                                 |
| HSB               | <p><b>Interim Housing: Single Adult Interim Housing</b> – supports temporary and/or emergency shelter for unsheltered people experiencing homelessness, accompanied with supportive services and case management. The program offers four types of housing: triage beds with clinical onsite 24/7 to rapidly triage participants into other interim settings; recuperative care for individuals who are recovering from an acute illness or injury and need stable housing with medical care; stabilization housing for people with complex health and/or behavioral health conditions who require supportive services not available in most shelters; and temporary housing for unsheltered individuals who require shelter accommodations and case management support.</p> <p><i>This program was administered by DHS-HFH and LAHSA in FY 2025-26.</i></p> | Safe, low-barrier interim beds in high-burden SPAs are critical for adults experiencing unsheltered homelessness to stabilize and move those with serious health or behavioral health needs toward permanent housing. |
| HSB               | <p><b>Interim Housing: Family Interim Housing</b> – supports temporary and/or emergency shelter for unsheltered children and families experiencing homelessness accompanied with supportive services and case management. The program offers two types of interim housing: stabilization housing for people with complex health and/or behavioral health conditions who require supportive services not available in most shelters, and temporary housing for unsheltered families who require shelter accommodations and case management support.</p> <p><i>This program was administered by DHS-HFH and LAHSA in FY 2025-26.</i></p>                                                                                                                                                                                                                       | Family-appropriate interim housing that keeps families safe, together, and connected to school and work is critical for families with children, especially where family homelessness is rising.                       |
| HSB               | <p><b>Interim Housing: Youth Interim Housing</b> – supports temporary and/or emergency shelter for unsheltered youth ages 18-24 experiencing homelessness, accompanied with supportive services and case management.</p> <p><i>This program was administered by LAHSA in FY 2025-26.</i></p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | Youth-specific interim housing that provides safety, stability, and developmentally appropriate supports are critical for young adults to prevent early and chronic homelessness.                                     |

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| HSH   | <p><b>Interim Housing: Domestic Violence/Intimate Partner Violence (DV/IPV) Interim Housing</b> – supports short-term housing and/or emergency beds for DV/IPV individuals experiencing homelessness with supportive services and case management.</p> <p><i>This program was administered by LAHSA in FY 2025-26.</i></p>                                         | Immediate, confidential, and safe interim housing are critical for survivors of domestic and intimate partner violence, including older adults, youth, and parents, enabling them to escape violence. |
| HSH   | <p><b>Interim Housing: Pathway Home Interim Housing</b> – supports short-term housing for people experiencing homelessness included in Pathway Home efforts to resolve encampments countywide in partnership with local jurisdictions and unincorporated communities.</p> <p><i>This program was administered by CEO-HI, DHS-HFH, and LAHSA in FY 2025-26.</i></p> | Encampment-linked interim housing options are critical for people living in encampments so that site resolutions lead to placements rather than displacement.                                         |
| DPH   | <b>Interim Housing: Recovery Bridge Housing</b> – supports Recovery Bridge Housing beds, which provide interim housing to people co-enrolled in a substance use disorder treatment program.                                                                                                                                                                        | Stable, service-linked interim housing is critical for people with substance-use disorders to safely engage in treatment and reduce risks of returning to homelessness.                               |
| LAHSA | <b>Transitional Housing for Special Populations: Host Homes for Youth</b> – supports Host Homes, a Housing First and harm reduction-based housing model that is part of a crisis response program which provides safe, client-driven supportive services and access to community residents ("hosts") who also live in the housing unit.                            | Did not advance to Phase 2.                                                                                                                                                                           |
| DPH   | <b>Interim Housing: Interim Housing Inspections</b> – supports regular inspections of interim housing facilities to ensure they are within approved living standards and comply with applicable laws and ordinances.                                                                                                                                               | Did not advance to Phase 2.                                                                                                                                                                           |
| DPH   | <b>Interim Housing: Emergency Housing</b> – supports people experiencing homelessness served by DPH Communicable Disease Programs in need of temporary lodging, meals, and transportation to complete recommended communicable disease treatment, isolation, and/or quarantine.                                                                                    | Did not advance to Phase 2.                                                                                                                                                                           |
| DMH   | <b>Interim Housing: Interim Housing Staff and Administration</b> – supports staffing costs for DMH for staff who work with the Department of Health Services (DHS) and LAHSA to triage interim housing referrals as part of "air traffic control" and ensure appropriate placement.                                                                                | Did not advance to Phase 2.                                                                                                                                                                           |

| PERMANENT HOUSING |                                                                                                                                                                                                                                                                                                                                                                                                         |                                                                                                                                                                                                                                                                                                                                                                                                                   |
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| Lead Dept/ Agency | Service Type                                                                                                                                                                                                                                                                                                                                                                                            | Equity Considerations                                                                                                                                                                                                                                                                                                                                                                                             |
| HSH               | <p><b>Problem Solving: Problem Solving</b> – supports the Problem Solving program, which provides interventions to all populations at the start of their housing crisis or after they enter the system. Services include light touch housing resolution through conversation, mediation, negotiation, and financial assistance.</p> <p><i>This program was administered by LAHSA in FY 2025-26.</i></p> | Early crisis resolution support is needed to prevent people at risk of homelessness from falling into homelessness, but those needs are met through larger prevention and renter-protection investments while scarce funds are concentrated on those already unhoused with the least ability to self-resolve. Problem Solving investments will target people experiencing homelessness rather than those at-risk. |
| HSH               | <p><b>Time-Limited Subsidies: Shallow Subsidy</b> – supports the Shallow Subsidy program, which provides financial assistance for 35%-40% of a household's monthly rent for a period of up to five years, as well as case management and housing-focused supportive services.</p> <p><i>This program was administered by LAHSA in FY 2025-26.</i></p>                                                   | Modest ongoing rent support is critical for severely rent-burdened households—such as older adults, people with disabilities, and very low-income workers—to prevent eviction and returns to homelessness.                                                                                                                                                                                                        |
| HSH               | <p><b>Time-Limited Subsidies: Single Adult TLS</b> – supports the adult TLS program, which connects individuals experiencing homelessness to permanent housing through a tailored package of assistance that may include the use of time-limited financial assistance and targeted supportive services.</p> <p><i>This program was administered by LAHSA in FY 2025-26.</i></p>                         | Short-to medium-term rental assistance and light-touch supports are critical for single adults with some capacity to sustain housing to move into and maintain permanent homes.                                                                                                                                                                                                                                   |
| HSH               | <p><b>Time-Limited Subsidies: Family TLS</b> – supports the family TLS program, which connects families to permanent housing through a tailored package of assistance that may include the use of time-limited financial assistance and targeted supportive services.</p> <p><i>This program was administered by LAHSA in FY 2025-26.</i></p>                                                           | Time-limited rental support and services are critical for families with children to exit interim settings, reduce time homeless, and maintain stability in school and work.                                                                                                                                                                                                                                       |

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| HSH  | <p><b>Time Limited Subsidies: Youth TLS</b> – supports the youth TLS program, which connects youth ages 18-24 experiencing homelessness, to permanent housing through a tailored package of assistance that may include the use of time-limited financial assistance and targeted supportive services.</p> <p><i>This program was administered by LAHSA in FY 2025-26.</i></p>                                                                                                                                                                                                                                         | <p>Temporary rental assistance and tailored supports are critical for young adults transitioning from unstable situations into long-term housing while building income and rental history.</p>                                                         |
| HSH  | <p><b>Time Limited Subsidies: DV/IPV TLS</b> – supports the DV/IPV TLS program, which connects households fleeing/attempting to flee DV/IPV, and/or human trafficking who are experiencing homelessness, to permanent housing through a tailored package of assistance that may include the use of time-limited financial assistance and targeted supportive services.</p> <p><i>This program was administered by LAHSA in FY 2025-26.</i></p>                                                                                                                                                                         | <p>Time-limited rental assistance and supportive services are critical for survivors of domestic and intimate partner violence to safely leave abusive environments and maintain independent housing.</p>                                              |
| DPSS | <p><b>Time-Limited Subsidies: Subsidized Housing for Homeless Disabled Individuals</b> – supports rental subsidies for people experiencing homelessness or at risk of homelessness who are receiving General Relief (GR) benefits and pursuing Social Security Income (SSI).</p>                                                                                                                                                                                                                                                                                                                                       | <p>Stable housing while navigating SSI and disability benefit processes is critical for people with disabling conditions who rely on basic cash assistance, so they are not forced to stay homeless while awaiting benefits application decisions.</p> |
| HSH  | <p><b>Permanent Supportive Housing: ICMS</b> – supports the ICMS program, which provides a range of tailored supportive services designed to meet the individual needs of clients in permanent housing, including outreach and engagement; intake and assessment; housing navigation; housing case management; housing stabilization; and connections to emergency financial assistance to avoid evictions; linkages to health, mental health, and substance use disorder services; benefits establishment; vocational assistance; and more.</p> <p><i>This program was administered by DHS-HFH in FY 2025-26.</i></p> | <p>Long-term, relationship-based case management is critical for PSH tenants with intensive medical, mental health, and functional needs to remain stable and connected to care.</p>                                                                   |

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| <p>SHS</p>   | <p><b>Permanent Supportive Housing: Rental Subsidies/Tenancy Support Services</b> – supports locally funded rental subsidies and Tenancy Support Services for a subset of PSH clients, which include move-in assistance, crisis intervention, health and safety visits, unit habitability inspections, support with reasonable accommodations, administration of timely rental payments, and coordination with landlords to address unit or tenancy issues.</p> <p><i>This program was administered by DHS-HFH in FY 2025-26.</i></p> | <p>Locally funded rental subsidies and flexible tenancy supports are critical for tenants with extremely low incomes who lack federal subsidies to exit homelessness and maintain stability in housing.</p>     |
| <p>SHS</p>   | <p><b>Permanent Supportive Housing: Pathway Home Permanent Housing</b> – supports Pathway Home efforts to resolve encampments countywide in partnership with local jurisdictions and unincorporated communities.</p>                                                                                                                                                                                                                                                                                                                  | <p>Reserved permanent housing options are critical for people leaving encampment-linked interim housing so they can transition to long-term stability.</p>                                                      |
| <p>SHS</p>   | <p><b>Housing Acquisition: Master Leasing</b> – supports centralizing the leasing of entire buildings and individual apartments to quickly and permanently house people experiencing homelessness through a range of incentives offered to property owners and developers to facilitate increased usage of tenant-based vouchers.</p> <p><i>This program was administered by LAHSA in FY 2025-26.</i></p>                                                                                                                             | <p>Master-leased units that reduce screening barriers and increase access in tight rental markets are critical for households with vouchers, low incomes, or challenging rental histories.</p>                  |
| <p>LAHSA</p> | <p><b>Housing Acquisition: Residential Property Services Section (RPSS)</b> – supports multi-year agreements between service providers and owners of multi-family buildings. Agreements provide owners with financial support for building property management, repairs and maintenance, and vacancies in exchange for providing affordable rental units to individuals and families.</p>                                                                                                                                             | <p>Basic property support and coordination are critical for tenants and property owners, though this cycle prioritizes direct placement and retention services for the highest-barrier populations.</p>         |
| <p>SHS</p>   | <p><b>Permanent Supportive Housing: Permanent Housing for Older Adults</b> – supports direct housing assistance for General Relief recipients who are older adults and who are homeless or at high-risk homelessness to support pathways to permanent housing while strengthening connections to the County’s social safety net.</p>                                                                                                                                                                                                  | <p>Age-appropriate permanent housing support and strong benefit and health-service connections are critical for older adults; these needs are largely met through existing interim, TLS, and PSH resources.</p> |

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| DPH   | <p><b>Permanent Supportive Housing: Client Engagement and Navigation Services (CENS)</b> – supports CENS Substance Use Disorder (SUD) counselors serving participants living in project and tenant-based PSH. CENS SUD Counselors provide outreach and engagement, SUD screening, determine an appropriate provisional level of care, and facilitate a successful referral and linkage to SUD treatment. Other CENS services provided to PSH residents include SUD educational sessions, service navigation, and other ancillary referrals and linkages.</p>                                              | <p>Substance-use navigation and treatment linkage are critical for PSH tenants with SUD issues; these needs are increasingly integrated into broader behavioral-health models.</p> |
| DMH   | <p><b>Permanent Supportive Housing: Housing Supportive Services Program (HSSP) Staff and Administration</b> – supports staffing and administrative costs for PSH programs including HSSP efforts administered by DMH. The DMH Housing and Service Integration team is responsible for oversight and administration of the HSSP and the Legal Entity HSSP contractors including staffing, Medical claiming, and service delivery of the HSSP. They also work with DHS-Housing for Health and DPH-Substance Abuse Prevention and Control partners to address client and building related issues in PSH.</p> | <p>Did not advance to Phase 2.</p>                                                                                                                                                 |
| LACDA | <p><b>Housing Acquisition: Homeless Incentive Program</b> – supports the Homeless Incentive Program for participating public housing authorities, which provides clients matched to federal subsidies with funding for move-in assistance and security deposits, as well as operates landlord recruitment and incentive programs.</p>                                                                                                                                                                                                                                                                     | <p>Did not advance to Phase 2.</p>                                                                                                                                                 |

| STABILIZE         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                                                                                                                                                                                                                                             |
|-------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Lead Dept/ Agency | Service Type                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Equity Considerations                                                                                                                                                                                                                       |
| LAHSA             | <b>Legal &amp; Financial Services: Legal Services</b> – supports legal services for clients that includes assistance with eviction prevention, landlord dispute resolution, credit resolution advocacy, criminal record expungement, and other legal services that relate to housing retention and stabilization, as well as resolving legal barriers that impact a person's ability to access permanent housing, social service benefits, and stable employment. | People facing eviction, discrimination, or legal barriers to housing and employment need legal assistance, and those needs are being met through larger renter protection and prevention investments that include dedicated legal services. |
| DPSS              | <b>Benefits Advocacy: Benefits Advocacy</b> – supports DHS Countywide Benefits Entitlements Services Team program, which provides people at risk of or experiencing homelessness with SSI, Social Security Disability Income (SSDI), and Cash Assistance Program for Immigrants (CAPI) benefits advocacy services. Funding is allocated to DPSS and matched to federal dollars then provided to DHS.                                                              | People living on extremely low incomes or with disabling conditions need support securing disability and other benefits, and those needs will need to continue to be addressed through other benefits advocacy funding streams.             |
| DMH               | <b>Benefits Advocacy: Benefits Advocacy</b> – supports DMH staff to conduct mental health assessments and provide mental health records to support applications for SSI, SSDI, CAPI, and veterans' benefits.                                                                                                                                                                                                                                                      | Did not advance to Phase 2.                                                                                                                                                                                                                 |
| MVA               | <b>Benefits Advocacy: Benefits Advocacy</b> – supports MVA with providing veterans with benefits advocacy services.                                                                                                                                                                                                                                                                                                                                               | Did not advance to Phase 2.                                                                                                                                                                                                                 |
| PD                | <b>Critical Documents &amp; Background Clearing: Criminal Records Clearing Projects</b> – supports services to clear felony and misdemeanor records at outreach events throughout the County via Public Defender (PD) mobile legal clinics, streamlining the expungement process for people experiencing or at risk of homelessness. These services help remove barriers to housing, employment, and government benefits.                                         | Did not advance to Phase 2.                                                                                                                                                                                                                 |
| DEO               | <b>Employment &amp; Income Support: Employment for Adults Experiencing Homelessness</b> – the Department of Economic Opportunity (DEO) supports the Regional Initiative for Social Enterprises known as LA:RISE that unites the City of Los Angeles and County Workforce Development System with employment social enterprises to assist those impacted by homelessness get good jobs and remain employed.                                                        | Did not advance to Phase 2.                                                                                                                                                                                                                 |

| LOCAL JURISDICTIONS   |                                                                                                                                                                                                                               |                                                                                                                                                                                                                                                  |
|-----------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Lead Dept/ Agency     | Service Type                                                                                                                                                                                                                  | Equity Considerations                                                                                                                                                                                                                            |
| CEO                   | <b>Continuums of Care: CoC</b> – supports the Long Beach, Pasadena, and Glendale CoCs with a direct allocation of funding for homeless prevention, outreach, interim housing, housing navigation, housing location, and TLS.  | Prevention, outreach, interim housing, and rehousing supports are critical for residents in CoC cities; these are primarily met through local funding so that Comprehensive Homelessness Services funding can be dedicated to regional programs. |
| PROGRAMMATIC STAFFING |                                                                                                                                                                                                                               |                                                                                                                                                                                                                                                  |
| Lead Dept/ Agency     | Service Type                                                                                                                                                                                                                  | Equity Considerations                                                                                                                                                                                                                            |
| HSH                   | <b>Unsheltered Response Staff</b> – supports programmatic staffing related to unsheltered response and outreach.                                                                                                              | Managed and coordinated outreach operations are critical for communities experiencing unsheltered homelessness to ensure consistent engagement and connections to care.                                                                          |
| HSH                   | <b>Interim Housing Staff</b> – supports programmatic staffing related to interim housing.                                                                                                                                     | Sufficient programmatic support to keep interim housing safe, staffed, and coordinated is critical for individuals and families relying on these shelters.                                                                                       |
| HSH                   | <b>Housing Strategy and Solutions Staff</b> – supports housing development, flexible housing subsidy pool, case management, and enriched residential care staff.                                                              | Stable administrative and program staffing to manage contracts, data, and oversight is critical for people relying on permanent housing programs, so resources are delivered reliably.                                                           |
| HSH                   | <b>Clinical Services Staff</b> – supports provider, nursing, social work, occupational therapy, and clinical quality staff.                                                                                                   | Stable administrative and program staffing to manage contracts, data, and oversight is critical for people relying on permanent housing programs, so resources are delivered reliably.                                                           |
| HSH                   | <b>Systems Coordination and Engagement Staff</b> – supports regional partnership, population specific, mainstream services, lived experience, and training and capacity building staff.                                       | N/A                                                                                                                                                                                                                                              |
| HSH                   | <b>Strategy and Partnerships Staff</b> – supports equity, communications, governance, State/federal/tribal relations, Board of Supervisors relations, unincorporated areas, municipal relations, strategy and planning staff. | N/A                                                                                                                                                                                                                                              |

|                          |                                                                                                                                                                                                                                        |                                                                                                                                                                         |
|--------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| HSH                      | <b>MediCal Operations Staff</b> – supports MediCal operations and planning, revenue cycle management, and patient financial services staff.                                                                                            | N/A                                                                                                                                                                     |
| HSH                      | <b>Data and Analytics Staff</b> – supports programmatic staffing related to data systems and analytics.                                                                                                                                | Accurate data infrastructure that tracks services and outcomes is critical for people interacting with the system so inequities can be identified and addressed.        |
| <b>ADMINISTRATION</b>    |                                                                                                                                                                                                                                        |                                                                                                                                                                         |
| <b>Lead Dept/ Agency</b> | <b>Service Type</b>                                                                                                                                                                                                                    | <b>Equity Considerations</b>                                                                                                                                            |
| HSH                      | <b>Administration</b> – supports budget, fiscal, contractual administration, procurement, facility, human resources, IT operations, and compliance and risk management staff; services and supplies; and general administrative costs. | Fiscal and contracts capacity is critical for frontline programs so staffing, reimbursements, and resources flow without interruption, particularly in high-need areas. |

## ATTACHMENT IV

Affordable Housing, Homelessness Solutions, and Prevention Now (Measure A)  
Transactions and Use Tax Ordinance

**ORDINANCE NO. \_\_\_\_\_**

**AFFORDABLE HOUSING, HOMELESSNESS SOLUTIONS, AND PREVENTION NOW  
TRANSACTIONS AND USE TAX ORDINANCE**

**AN INITIATIVE ORDINANCE OF THE PEOPLE OF  
THE COUNTY OF LOS ANGELES  
IMPOSING A TRANSACTIONS AND USE TAX TO BE  
ADMINISTERED BY THE CALIFORNIA DEPARTMENT OF TAX AND FEE  
ADMINISTRATION AND REPEALING MEASURE H**

**PREAMBLE**

Los Angeles County's unprecedented and worsening homelessness crisis must be met with bold new action to move people from the streets and into housing faster, prevent homelessness, provide more mental health and substance abuse treatment, and increase the availability of affordable housing.

On any given night, 75,518 people in Los Angeles County are homeless, with a lack of available affordable housing and services turning the County's streets into waiting rooms with no way out.

The crisis is only increasing in severity, with Los Angeles County suffering from:

- A 55 percent increase between 2019 and 2021 in deaths of people experiencing homelessness, with drug overdose the leading cause of death;
- 39 percent of people in Los Angeles County jails suffering from mental illness, and 27 percent of inmates being homeless;
- Over 550,000 renter households paying more than 50% of their income in rent;
- Losing 200,000 units that rented for less than \$1,000 per month from the rental market over a decade; and
- 75 percent of the unhoused population living entirely unsheltered or in tents, RVs, cars, encampments, or other makeshift shelters on the County's streets, sidewalks, parks, beaches, and in other public spaces.

Without bold new action, homelessness will continue to skyrocket across Los Angeles County.

**The goal of the Affordable Housing, Homelessness Solutions, and Prevention Now Transactions and Use Tax Ordinance is to significantly reduce and prevent homelessness in Los Angeles County by:**

- Significantly increasing and accelerating the availability of affordable housing;
- Significantly increasing the availability of immediate housing and interim housing options;
- Significantly increasing mental health treatment for people experiencing homelessness;
- Significantly increasing substance abuse treatment for people experiencing homelessness;
- Addressing large scale and individual encampments, people living in RVs and automobiles, or otherwise living in public spaces by creating connections to housing;
- Preserving currently affordable housing;

- Preventing people from losing their housing through rental assistance, legal assistance, and other measures;
- Reducing unnecessary paperwork and processes to make it easier and faster for people to access affordable housing, especially those within vulnerable populations including seniors, families with children, and veterans;
- Reducing red tape and barriers to getting housing built;
- Reducing costs and accelerating the building and preservation of affordable housing;
- Establishing direct local return funding to Los Angeles County's 88 cities;
- Improving coordination with the state and federal government to reduce bureaucracy, costs, and delays and to increase funding to Los Angeles County;
- Implementing a Universal Data and Accountability Plan through which all entities receiving funding through this measure will be legally required to report expenditures and progress toward goals using consistent metrics and methods; and
- Requiring independent, annual audits assessing whether this measure is reducing homelessness.

**THEREFORE**, the People of the County of Los Angeles ordain as follows:

## ARTICLE I – PURPOSE, FUNDING, ACCOUNTABILITY

**SECTION 1. TITLE; AUTHORITY.** This Ordinance shall be known as the Affordable Housing, Homelessness Solutions, and Prevention Now Transactions and Use Tax Ordinance. The County of Los Angeles hereinafter shall be called “County” or “District.” This Ordinance shall be applicable in the incorporated and unincorporated territory of the County and is authorized pursuant to Revenue and Taxation Code section 7286.01 and California Constitution article II, section 11. Nothing in this Ordinance shall be construed as requiring approval of a two-thirds majority of electors voting on this measure.

**SECTION 2. MEASURE H REPEAL.** As required by Revenue and Taxation Code section 7286.01, subdivision (a)(5) (adopted by chapter 731 of the Statutes of 2023), Measure H, codified as chapter 4.73 of the Los Angeles County Code, is hereby repealed, subject to section 20 below. This repeals Measure H's tax rate of 0.25%.

### **SECTION 3. DISTRIBUTION AND USE OF FUNDS.**

A. The proceeds of this tax may be used solely for the purposes of preventing homelessness, reducing homelessness, and making housing more affordable in Los Angeles County. It is intended to fund proven and innovative homelessness prevention programs and housing solutions that address the root causes of homelessness, including mental health services; substance use treatment; strategies to make housing more affordable for critical populations including but not limited to veterans, seniors, transition-age youth, families with children, people with disabilities, people with animal companions, women, members of LGBTQIA+ communities, survivors of domestic violence, overrepresented racial groups, and others at risk of homelessness; and to ensure a significant reduction in individuals and families living on the streets or in other public places through outreach, supportive services, and housing. This Ordinance establishes robust oversight and accountability provisions, requires clear goals, and reallocates funding if goals are not met.

Specifically, the proceeds of this tax may be used to:

1. Reduce and prevent homelessness by funding programs and services that support physical and mental health care, emergency housing, permanent housing, job counseling, substance use disorder treatment, short-term rental subsidies, and related services as further specified in paragraph C of this section 3;
2. Fund any lawful purpose of the Los Angeles County Affordable Housing Solutions Agency, or any successor entity (“the Housing Agency”);
3. Fund the construction of affordable housing by the Los Angeles County Development Authority, or any successor entity (“LACDA”);
4. Collect and analyze data to evaluate the effectiveness of programs funded by the tax imposed by this Ordinance; and
5. Reimburse the County for its reasonable costs to collect and distribute the tax imposed by this Ordinance, as provided herein.

B. The Los Angeles County Auditor-Controller (“Auditor-Controller”) shall distribute the proceeds of the tax, net of County costs specified in subparagraph A.5 of this section not to exceed 0.5% of annual tax proceeds, as and when local Bradley-Burns Uniform Sales and Use Taxes are distributed, to the County, LACDA, and the Housing Agency as follows:

1. 60% to the County for Comprehensive Homelessness Services, the Local Solutions Fund, and Homelessness Solutions Innovations;
  - a. At least 15% of the funds allocated under subparagraph B.1 shall be used for the Local Solutions Fund;
  - b. At least 1.65% of the funds allocated under subparagraph B.1 shall be used for Homelessness Solutions Innovations;
2. 1.25% to the County for Accountability, Data, and Research;
3. 3% to LACDA for Local Housing Production; and
4. 35.75% to the Housing Agency for Affordable Housing and Prevention.

The Board of Supervisors shall evaluate whether it is appropriate to adjust the funding allocations of this paragraph B with respect to fiscal year 2030–2031 and at least every five years thereafter to reflect then-existing needs in Los Angeles County for affordable housing and homelessness services. Any adjustments shall not reduce the Housing Agency’s allocation under subparagraph B.4 of this section below 33.33% percent.

C. The County shall spend funds allocated to it for Comprehensive Homelessness Services to provide standardized basic services to bring people inside and ensure that people have access to social services, medical care and behavioral/mental health care, and on homelessness prevention strategies. The Executive Committee, with input from the Leadership Table, shall develop best practices for standardization of care, including but not limited to connections to

behavioral and mental health, medical care, and other services. These best practices should include guidance and key performance indicators for contractors and Funding Recipients. Services funded under this paragraph should aim to create connections to mainstream safety net programs supported by other funds from the County, state, and federal governments, including connections to medical and mental health care supported by state and federal programs as well as other entitlement programs. Funding for programs and services should be allocated according to need and equity, considering factors such as the point-in-time count or other similar measures of the population experiencing homelessness or housing instability.

Comprehensive Homelessness Services include but are not limited to:

1. Preventing homelessness:
  - a. Homeless prevention program including but not limited to seniors, families with children, and veterans;
  - b. Subsidized housing;
  - c. Rapid rehousing; and
  - d. Interim/bridge housing for those experiencing homelessness.
2. Mental health:
  - a. Outpatient care;
  - b. Psychiatric care, urgent care, and emergency response;
  - c. Permanent and interim housing and services for people with mental illness; and
  - d. Residential care facilities.
3. Outpatient and residential substance use treatment;
4. Case management and outreach services:
  - a. Mental health, substance use, and counseling services;
  - b. Domestic violence services;
  - c. Services for permanent supportive housing;
  - d. Services to rehouse people impacted by the criminal legal system; and
  - e. Multidisciplinary teams.
5. Employment services:

- a. Social enterprises; and
  - b. Subsidized employment;
- 6. Expedited placements in permanent housing;
- 7. Enhanced emergency housing and interim housing;
- 8. Enhanced services for transition-age youth and children;
- 9. Affordable housing for people experiencing, or at risk of, homelessness:
  - a. Preservation of affordable housing;
  - b. Development of affordable housing for families and individuals;
  - c. Stable interim supply of housing;
  - d. Acquisition of existing housing;
  - e. Master leasing of units; and
  - f. Flexible rent subsidies.

D. The County shall allocate funds from the Local Solutions Fund to cities, councils of governments, and/or the County on behalf of its unincorporated areas, for programs consistent with the purposes enumerated in paragraph C of this section or for purposes enumerated in Government Code section 64700 *et seq.*, including but not limited to homelessness prevention, homelessness services, or affordable housing programs.

- 1. Funds allocated for the Local Solutions Fund will be distributed to the County for disbursement to cities and/or councils of governments within the County to be spent pursuant to this paragraph D.
- 2. The Local Solutions Fund shall be distributed to cities, councils of governments, and to the County on behalf of its unincorporated areas, via a formula based on the point-in-time count required by the United States Department of Housing and Urban Development and/or similar measures of people experiencing homelessness, as the Board of Supervisors determines in consultation with cities within the County.

E. The County shall spend funds allocated to it for Homelessness Solutions Innovations on new strategies and demonstration projects designed to achieve the goals stated in paragraph A of section 4 of this Ordinance. This funding may be used to incubate and test new ideas for future, larger-scale spending under other sections of this Ordinance.

F. The County shall spend funds allocated to it for Accountability, Data, and Research for uses intended to promote accountability, oversight, universal data, and outcome evaluation and to expand capacity for data collection and reporting by Funding Recipients, contractors, and service providers. These funds may be used to help facilitate implementation of

sections 4, 5, and 6 of this Ordinance; to achieve the goals stated in section 4 of this Ordinance; or to aid in data collection and evaluation of any program furthering the purposes of this Ordinance.

G. LACDA shall spend funds allocated to it for Local Housing Production on the development or preservation of housing in which each unit, exclusive of a manager's unit or units, is affordable to Lower Income Households.

H. The Housing Agency shall spend funds allocated to it for Affordable Housing and Prevention on programs consistent with Government Code section 64700 *et seq.*, including but not limited to:

1. The construction of new affordable housing;
2. Affordable housing preservation;
3. Tenant protection and support programs;
4. Planning and technical assistance related to affordable housing and land use, including but not limited to supporting innovative solutions to reduce barriers to affordable housing and to accelerate its production and preservation; and
5. Other purposes as outlined in the Housing Agency's annual expenditure plan.

Funds allocated to the Housing Agency for Affordable Housing and Prevention shall be subject to all of the requirements and restrictions in Title 6.9 of the Government Code on the same terms as revenue generated pursuant to Chapter 2 of Part 2 of that title.

I. Proceeds from the tax imposed by this Ordinance are intended to support best practices, policies, and programs implemented by departments, agencies, or organizations that are primarily formed to provide services to and support people who are experiencing homelessness, at risk of homelessness, or are low-income. Proceeds from the tax imposed by this Ordinance may not be used to fund investigations or prosecutions to achieve criminal, civil, or administrative penalties against people experiencing homelessness or other low-income people.

J. The proceeds of this special transactions and use tax shall be deposited in a special account to be created and maintained by the Auditor-Controller. The Auditor-Controller shall also create and maintain special accounts into which proceeds allocated for the Local Solutions Fund shall be deposited for disbursement to cities and councils of governments pursuant to paragraph D of this section and for proceeds allocated to the Housing Agency pursuant to this Ordinance.

#### Section 4. FUNDING ADJUSTMENTS BASED ON OUTCOME GOALS.

A. In addition to achieving the purposes set forth in sections 3 and 9, this Ordinance has five goals:

1. Increase the number of people moving from encampments into permanent housing to reduce unsheltered homelessness;

2. Reduce the number of people with mental illness and/or substance use disorders who experience homelessness;
3. Increase the number of people permanently leaving homelessness;
4. Prevent people from falling into homelessness; and
5. Increase the number of affordable housing units in Los Angeles County.

B. When evaluating progress towards these goals, the following key system performance metrics should be considered, in addition to any other metrics determined by the Executive Committee and Housing Agency:

1. Creating a standardization of basic services to bring people inside and ensure that people have access to social services, medical care, and behavioral/mental health care;
2. Establishing a homeless-service-delivery system more accessible to all communities;
3. Meeting regional housing needs for Lower Income Households;
4. Using an equity lens, reducing racial disparities and the disproportionate impact of homelessness and housing insecurity for critical populations identified in paragraph A of section 3; and
5. Increasing accountability and transparency as to the use of public funds.

C. The Executive Committee shall evaluate progress toward goals in paragraph A of this section, with an emphasis on goals 1, 2, and 3; and the Housing Agency shall evaluate progress towards the goals in paragraph A of this section, with an emphasis on goals 4 and 5. Both the Executive Committee and the Housing Agency should consider all relevant key system performance metrics referenced in paragraph B of this section; report publicly as to whether those goals are being met, which existing programs are highly effective, and how those goals might be better achieved; and determine consequences for not meeting the goals. No later than April 1, 2025, the Executive Committee and Housing Agency shall each formulate baseline and target metrics based on input and recommendations from the Leadership Table; relevant County staff; and stakeholders, including service providers contracted to provide services like those to be funded by the tax imposed by this Ordinance, affordable housing developers, and renter protection organizations. Programs funded by the tax imposed by this Ordinance should contribute to achieving the goals stated in paragraph A of this section by demonstrating progress from the baseline metrics toward target metrics.

D. For each goal for which the target metric has not been achieved as of December 31, 2030, the Executive Committee shall make recommendations to the Board of Supervisors and the Housing Agency to redirect funds to or away from specific programs. If any of the target metrics have not been achieved, the Executive Committee shall recommend reallocations among County programs and among Housing Agency programs, respectively, of between 2.5% and 5% of the total allocation to each of the County or the Housing Agency.

E. No later than October 1, 2031, the Executive Committee and the Housing Agency shall formulate new baseline and target metrics as described in paragraph C above. In addition to any input that paragraph requires, the new baseline and target metrics shall be also informed by the annual evaluation agenda and prior program performance. The Executive Committee shall evaluate progress towards these new metrics at least every five years thereafter and make recommendations to the Board of Supervisors and the Housing Agency to redirect funds to or from specific programs, as described in paragraph D. If funds have been redirected as a result of prior evaluations, the redirection of those funds may be reevaluated. Nothing in this section precludes the Executive Committee from recommending such reallocations at any time after December 31, 2030. Nothing in this section precludes the Executive Committee or the Housing Agency from developing new baseline and target metrics.

## SECTION 5. ACCOUNTABILITY MEASURES.

A. Each Funding Recipient shall provide the Chief Executive Officer a report by October 1 of each year stating:

1. The amounts of tax that Funding Recipient collected and spent in the previous fiscal year;
2. The status of any project or work of that Funding Recipient funded by the proceeds of this tax; and
3. The funds carried over from previous years and to be carried over to future years.

Each Funding Recipient shall make such reports available for public inspection without charge, including by posting them on its website for at least five years after they are completed.

B. The Chief Executive Officer shall annually compile those reports and file the compilation with the Auditor-Controller. The Auditor-Controller shall annually prepare and transmit to the Board of Supervisors and Housing Agency a report on all receipts and expenditures in the preceding fiscal year, in compliance with Government Code section 50075.3. In addition, upon request, the Auditor-Controller will present the findings of this report to the Executive Committee, the Leadership Table, and the Los Angeles Homeless Services Authority Commission. The County shall annually audit receipts and expenditures of the tax imposed under this Ordinance. That audit may be included within any other audit the County performs that complies with the Single Audit Act, 31 U.S.C. chapter 7. The County and the Housing Agency shall make such audit reports available for public inspection without charge, including by posting them on their websites for at least five years after they are completed.

C. Starting October 1, 2027, if a city, the County, or a council of governments reports unexpended funds of 30% or more of its proceeds from the Local Solutions Fund in two consecutive annual reports, the County shall direct that city, County staff, or that council of governments to remit the excess over 30% to the Local Solutions Fund. In particular, and without limitation, funds appropriated by cities, the County, and councils of governments for permanent affordable housing construction shall be excluded when determining whether the fund exceeds the foregoing 30% threshold.

D. By October 15 of each year, the County shall report to the Auditor-Controller the amount it obligated from the Affordable Housing Program budget unit from all sources to that unit (not limited to the tax imposed by this Ordinance) in the previous fiscal year for the following uses: the production of new, or preservation of existing, affordable housing for low-, very low-, extremely low-, and acutely low-income or homeless households; rental assistance; rapid re-housing; shared housing; move-in assistance; and administrative costs related to these uses. If that report shows that the County has not obligated from its Affordable Housing Program budget unit at least \$100 million dollars in that fiscal year for these purposes from sources other than the tax imposed by this Ordinance, then, for the next fiscal year, the Auditor-Controller shall redirect the proceeds that would otherwise be allocated to LACDA for Local Housing Production under subparagraph B.3 of section 3 of this Ordinance to the Housing Agency for Affordable Housing and Prevention in an amount equal to the difference between the reported amount and \$100 million (but not to exceed to total amount allocated under subparagraph B.3 of section 3). For example, if the County reported obligating \$85 million in the prior fiscal year, the Auditor-Controller shall redirect to the Housing Agency \$15 million dollars that otherwise would have been directed to LACDA under subparagraph B.3 of section 3. For the purposes of this paragraph D, funding is considered obligated if it is included in a spending plan adopted by the Board of Supervisors, or if the Board of Supervisors otherwise approves the allocation of the funding, for the production of new, or preservation of existing, affordable housing for low-, very low-, extremely low-, and acutely low-income or homeless households; rental assistance; rapid re-housing; shared housing; move-in assistance; and administrative costs related to these uses.

## SECTION 6. OVERSIGHT.

A. The Executive Committee shall oversee and make recommendations regarding the expenditure of funds allocated to the County and LACDA, in consultation with the Leadership Table. After considering the recommendations of the Executive Committee, and after consultation with appropriate County agencies and departments, the County shall:

1. **INNOVATION AND ACCOUNTABILITY.** Establish and manage an annual evaluation agenda to spur innovation and improvement. The agenda should prioritize internal and external evaluations that test the causal impact of investments on the desired outcomes. Evaluations must additionally include a third party evaluator selected through a request for proposals. Evaluations must include voices with relevant lived experience;
2. **TRANSPARENCY.** Establish metrics that consider the feasibility of data collection and connect to the goals of this Ordinance. The County should provide sufficient staffing for research, evaluation, data management, data integration, and monitoring of the progress of evaluations, to provide centralized program oversight. The County will make performance metrics publicly available;
3. **INDEPENDENT AUDITS.** Conduct audits focused on the reduction of homelessness and other goals established under this Ordinance and present these findings to the Executive Committee and to other housing and homelessness oversight bodies;

4. UNIVERSAL DATA AND ACCOUNTABILITY PLAN. Require all Funding Recipients to report expenditures in the same way, and facilitate access to data by Funding Recipients and their evaluation partners to support coordinated service delivery, policy planning, the evaluation agenda, and any needs assessments. To the extent feasible, the County will require Funding Recipients, contractors, and service providers to report expenditures and other key metrics in a uniform manner;
5. REGIONAL PLAN. Adopt a regional plan that aligns with the regionally coordinated plan required by Health and Safety Code section 50230 *et seq.* If another funding source mandates a countywide plan that includes housing and homeless services systems, that plan may serve as the regional plan this section requires. The regional plan should establish regional goals and objectives to reduce homelessness and increase the supply of affordable housing, which goals and objectives are consistent with the goals established under section 4 of this Ordinance. The Executive Committee shall recommend, in consultation with appropriate County agencies and departments, and the County shall evaluate and adopt, with such changes as it deems appropriate, metrics no later than April 1, 2025.
6. Hold two public listening and learning sessions each year to report on available data on perceived and emerging homelessness service and affordable housing needs in the County.
7. Make ongoing community education efforts on topics including but not limited to the need for homelessness services and affordable housing in the County and the goals, objectives and progress of the regional plan required by this section.

B. The citizens' oversight committee created by the Housing Agency pursuant to Government Code section 64718 shall oversee the Housing Agency's expenditures of the proceeds of the tax imposed by this Ordinance, consistently with the Housing Agency's regulations.

#### SECTION 7. DEFINITIONS. For purposes of this Ordinance:

A. "Accountability, Data, and Research" means the purposes enumerated in paragraph F of section 3.

B. "Affordable Housing and Prevention" means the purposes enumerated in paragraph H of section 3.

C. "Chief Executive Officer" means the Los Angeles County Chief Executive Officer or their designee.

D. "Comprehensive Homelessness Services" means the purposes enumerated in paragraph C of section 3.

E. “Executive Committee” means the body established by the motion the Los Angeles County Board of Supervisors approved as agenda item 18 on August 8, 2023 to establish a regional governance structure for homelessness services, as the Board of Supervisors may amend that body from time to time, or any body the Board of Supervisors designates as the successor to that body. If the Executive Committee is dissolved or unable to perform its duties, the Board of Supervisors, after considering the recommendations of the Mayors of Los Angeles and Long Beach, shall establish or designate another oversight body for this purpose. If so, references in this Ordinance to the Executive Committee shall refer to that designated successor.

F. “Funding Recipient” means the County, the Housing Agency, LACDA, and any public agency, city, or council of governments that receives funding from the tax imposed by this Ordinance. It does not include nongovernmental entities that receive such funding.

G. “Homelessness Solutions Innovations” means the purposes enumerated in paragraph E of section 3.

H. “Leadership Table” means the body established by the motion the Los Angeles County Board of Supervisors approved as agenda item 18 on August 8, 2023 to act as an advisory body supporting the work of the Executive Committee including philanthropy, lived expertise, veterans, faith community, and others, as that body may be amended from time to time by the Board of Supervisors, or any body the Board of Supervisors designates the successor to that body.

I. “Local Housing Production” means the purposes enumerated in paragraph A of section 3.

J. “Local Solutions Fund” means a fund for the purposes enumerated in paragraph D of section 3.

K. “Lower Income Households” has the same meaning as in Health and Safety Code section 50079.5.

## ARTICLE II – UNIFORM COUNTY TRANSACTIONS AND USE TAX

SECTION 8. OPERATIVE DATE. “Operative Date” means the first day of the first calendar quarter commencing more than 110 days after the adoption of this Ordinance, the date of such adoption being as set forth below.

SECTION 9. PURPOSE. This Ordinance is adopted to achieve the following, among other purposes, and directs that the provisions hereof be interpreted in order to accomplish those purposes:

A. To provide funding dedicated to services to people experiencing homelessness or at risk of homelessness, to homelessness prevention, or to providing affordable housing as required by Revenue & Taxation Code section 7286.01.

B. For the purposes of reducing and preventing homelessness, increasing the supply of affordable housing in Los Angeles County by providing for significantly enhanced funding and technical assistance at a regional level for renter protections, affordable housing preservation, and new affordable housing production for low-income households.

C. To impose a retail transactions and use tax in accordance with the provisions of Part 1.6 (commencing with section 7251) of Division 2 of the Revenue and Taxation Code and sections 7285.5 and 7286.01 of Part 1.7 of Division 2 which authorizes the County to adopt this tax Ordinance which shall be operative if a majority of the electors voting on the measure vote to approve the imposition of the tax at an election called for that purpose.

D. To adopt a retail transactions and use tax ordinance that incorporates provisions identical to those of the Sales and Use Tax Law of the State of California insofar as those provisions are not inconsistent with the requirements and limitations contained in Part 1.6 of Division 2 of the Revenue and Taxation Code.

E. To adopt a retail transactions and use tax ordinance that imposes a tax and provides a measure therefor that can be administered and collected by the California Department of Tax and Fee Administration in a manner that adapts itself as fully as practicable to, and requires the least possible deviation from, the existing statutory and administrative procedures followed by the California Department of Tax and Fee Administration in administering and collecting the California State Sales and Use Taxes.

F. To adopt a retail transactions and use tax ordinance that can be administered in a manner that will be, to the greatest degree possible, consistent with the provisions of Part 1.6 of Division 2 of the Revenue and Taxation Code, minimize the cost of collecting the transactions and use taxes, and at the same time, minimize the burden of record keeping upon persons subject to taxation under the provisions of this Ordinance.

SECTION 10. CONTRACT WITH STATE. Prior to the operative date, the County shall contract with the California Department of Tax and Fee Administration to perform all functions incident to the administration and operation of this transactions and use tax Ordinance; provided, that if the County shall not have contracted with the California Department of Tax and Fee Administration prior to the operative date, it shall nevertheless so contract and in such a case the operative date shall be the first day of the first calendar quarter following the execution of such a contract.

SECTION 11. TRANSACTIONS TAX RATE. For the privilege of selling tangible personal property at retail, a tax is hereby imposed upon all retailers in the incorporated and unincorporated territory of the District at the rate of 0.5% of the gross receipts of any retailer from the sale of all tangible personal property sold at retail in said territory on and after the operative date of this Ordinance.

SECTION 12. PLACE OF SALE. For the purposes of this Ordinance, all retail sales are consummated at the place of business of the retailer unless the tangible personal property sold is delivered by the retailer or his agent to an out-of-state destination or to a common carrier for delivery to an out-of-state destination. The gross receipts from such sales shall include delivery charges, when such charges are subject to the state sales and use tax, regardless of the place to which delivery is made. In the event a retailer has no permanent place of business in the State or has more than one place of business, the place or places at which the retail sales are consummated shall be determined under rules and regulations to be prescribed and adopted by the California Department of Tax and Fee Administration.

SECTION 13. USE TAX RATE. An excise tax is hereby imposed on the storage, use or other consumption in the District of tangible personal property purchased from any retailer on and after the operative date of this Ordinance for storage, use or other consumption in said territory at the rate of 0.5% of the sales price of the property. The sales price shall include delivery charges when such charges are subject to state sales or use tax regardless of the place to which delivery is made.

SECTION 14. ADOPTION OF PROVISIONS OF STATE LAW. Except as otherwise provided in this Ordinance and except insofar as they are inconsistent with the provisions of Part 1.6 of Division 2 of the Revenue and Taxation Code, all of the provisions of Part 1 (commencing with section 6001) of Division 2 of the Revenue and Taxation Code are hereby adopted and made a part of this Ordinance as though fully set forth herein.

SECTION 15. LIMITATIONS ON ADOPTION OF STATE LAW AND COLLECTION OF USE TAXES. In adopting the provisions of Part 1 of Division 2 of the Revenue and Taxation Code:

A. Wherever the State of California is named or referred to as the taxing agency, the name of this County shall be substituted therefor. However, the substitution shall not be made when:

1. The word "State" is used as a part of the title of the State Controller, State Treasurer, State Treasury, or the Constitution of the State of California;
2. The result of that substitution would require action to be taken by or against this County or any agency, officer, or employee thereof rather than by or against the California Department of Tax and Fee Administration, in performing the functions incident to the administration or operation of this Ordinance.
3. In those sections, including, but not necessarily limited to sections referring to the exterior boundaries of the State of California, where the result of the substitution would be to:
  - a. Provide an exemption from this tax with respect to certain sales, storage, use or other consumption of tangible personal property which would not otherwise be exempt from this tax while such sales, storage, use or other consumption remain subject to tax by the State under the provisions of Part 1 of Division 2 of the Revenue and Taxation Code, or;
  - b. Impose this tax with respect to certain sales, storage, use or other consumption of tangible personal property which would not be subject to tax by the state under the said provision of that code.
4. In sections 6701, 6702 (except in the last sentence thereof), 6711, 6715, 6737, 6797 or 6828 of the Revenue and Taxation Code.

B. The word “District” shall be substituted for the word “State” in the phrase “retailer engaged in business in this State” in section 6203 and in the definition of that phrase in Section 6203.

1. “A retailer engaged in business in the District” shall also include any retailer that, in the preceding calendar year or the current calendar year, has total combined sales of tangible personal property in this state or for delivery in the State by the retailer and all persons related to the retailer that exceeds five hundred thousand dollars (\$500,000). For purposes of this section, a person is related to another person if both persons are related to each other pursuant to section 267(b) of Title 26 of the United States Code and the regulations thereunder.

SECTION 16. PERMIT NOT REQUIRED. If a seller’s permit has been issued to a retailer under section 6067 of the Revenue and Taxation Code, an additional transactor’s permit shall not be required by this Ordinance.

#### SECTION 17. EXEMPTIONS AND EXCLUSIONS.

A. There shall be excluded from the measure of the transactions tax and the use tax the amount of any sales tax or use tax imposed by the State of California or by any city, city and county, or county pursuant to the Bradley-Burns Uniform Local Sales and Use Tax Law or the amount of any state-administered transactions or use tax.

B. There are exempted from the computation of the amount of transactions tax the gross receipts from:

1. Sales of tangible personal property, other than fuel or petroleum products, to operators of aircraft to be used or consumed principally outside the County in which the sale is made and directly and exclusively in the use of such aircraft as common carriers of persons or property under the authority of the laws of this State, the United States, or any foreign government.
2. Sales of property to be used outside the District which is shipped to a point outside the District, pursuant to the contract of sale, by delivery to such point by the retailer or his agent, or by delivery by the retailer to a carrier for shipment to a consignee at such point. For the purposes of this paragraph, delivery to a point outside the District shall be satisfied:
  - a. With respect to vehicles (other than commercial vehicles) subject to registration pursuant to Chapter 1 (commencing with section 4000) of Division 3 of the Vehicle Code, aircraft licensed in compliance with section 21411 of the Public Utilities Code, and undocumented vessels registered under Division 3.5 (commencing with section 9840) of the Vehicle Code by registration to an out-of-District address and by a declaration under penalty of perjury, signed by the buyer, stating that such address is, in fact, his or her principal place of residence; and

- b. With respect to commercial vehicles, by registration to a place of business out-of-District and declaration under penalty of perjury, signed by the buyer, that the vehicle will be operated from that address.
3. The sale of tangible personal property if the seller is obligated to furnish the property for a fixed price pursuant to a contract entered into prior to the operative date of this Ordinance.
4. A lease of tangible personal property which is a continuing sale of such property, for any period of time for which the lessor is obligated to lease the property for an amount fixed by the lease prior to the operative date of this Ordinance.
5. For the purposes of subparagraphs (3) and (4) of this section, the sale or lease of tangible personal property shall be deemed not to be obligated pursuant to a contract or lease for any period of time for which any party to the contract or lease has the unconditional right to terminate the contract or lease upon notice, whether or not such right is exercised.

C. There are exempted from the use tax imposed by this Ordinance, the storage, use or other consumption in this District of tangible personal property:

1. The gross receipts from the sale of which have been subject to a transactions tax under any state-administered transactions and use tax ordinance.
2. Other than fuel or petroleum products purchased by operators of aircraft and used or consumed by such operators directly and exclusively in the use of such aircraft as common carriers of persons or property for hire or compensation under a certificate of public convenience and necessity issued pursuant to the laws of this State, the United States, or any foreign government. This exemption is in addition to the exemptions provided in sections 6366 and 6366.1 of the Revenue and Taxation Code of the State of California.
3. If the purchaser is obligated to purchase the property for a fixed price pursuant to a contract entered into prior to the operative date of this Ordinance.
4. If the possession of, or the exercise of any right or power over, the tangible personal property arises under a lease which is a continuing purchase of such property for any period of time for which the lessee is obligated to lease the property for an amount fixed by a lease prior to the operative date of this Ordinance.
5. For the purposes of subparagraphs (3) and (4) of this section, storage, use, or other consumption, or possession of, or exercise of any right or power over, tangible personal property shall be deemed not to be obligated pursuant to a contract or lease for any period of time for which

any party to the contract or lease has the unconditional right to terminate the contract or lease upon notice, whether or not such right is exercised.

6. Except as provided in subparagraph (7), a retailer engaged in business in the District shall not be required to collect use tax from the purchaser of tangible personal property, unless the retailer ships or delivers the property into the District or participates within the District in making the sale of the property, including, but not limited to, soliciting or receiving the order, either directly or indirectly, at a place of business of the retailer in the district or through any representative, agent, canvasser, solicitor, subsidiary, or person in the District under the authority of the retailer.
7. "A retailer engaged in business in the District" shall also include any retailer of any of the following: vehicles subject to registration pursuant to Chapter 1 (commencing with section 4000) of Division 3 of the Vehicle Code, aircraft licensed in compliance with section 21411 of the Public Utilities Code, or undocumented vessels registered under Division 3.5 (commencing with section 9840) of the Vehicle Code. That retailer shall be required to collect use tax from any purchaser who registers or licenses the vehicle, vessel, or aircraft at an address in the District.

D. Any person subject to use tax under this ordinance may credit against that tax any transactions tax or reimbursement for transactions tax paid to a district imposing, or retailer liable for a transactions tax pursuant to Part 1.6 of Division 2 of the Revenue and Taxation Code with respect to the sale to the person of the property the storage, use or other consumption of which is subject to the use tax.

SECTION 18. AMENDMENTS. All amendments subsequent to the effective date of this Ordinance to Part 1 of Division 2 of the Revenue and Taxation Code relating to sales and use taxes and which are not inconsistent with Part 1.6 and Part 1.7 of Division 2 of the Revenue and Taxation Code, and all amendments to Part 1.6 and Part 1.7 of Division 2 of the Revenue and Taxation Code, shall automatically become a part of this Ordinance, provided however, that no such amendment shall operate so as to affect the rate of tax imposed by this Ordinance.

SECTION 19. ENJOINING COLLECTION FORBIDDEN. No injunction or writ of mandate or other legal or equitable process shall issue in any suit, action or proceeding in any court against the State or the County, or against any officer of the State or the County, to prevent or enjoin the collection under this Ordinance, or Part 1.6 of Division 2 of the Revenue and Taxation Code, of any tax or any amount of tax required to be collected.

SECTION 20. SEVERABILITY. If any provision of this Ordinance or the application thereof to any person or circumstance is held invalid, the remainder of the Ordinance and the application of such provision to other persons or circumstances shall not be affected thereby except that the legal effectiveness and actual collection of the tax authorized by this Ordinance is a condition precedent to the repeal of Measure H.

SECTION 21. EFFECTIVE DATE. This Ordinance relates to the levying and collecting of the District transactions and use taxes and shall take effect immediately.

SECTION 22. TERMINATION DATE. The authority to levy the tax imposed by this ordinance shall expire when terminated by a vote of the People of Los Angeles County.

SECTION 23. EXEMPTION FROM COMBINED RATE. Pursuant to Revenue and Taxation Code section 7286.01, the tax rate authorized by this Chapter shall not be considered for purposes of the combined rate limit established by Revenue and Taxation Code section 7251.1.

### ARTICLE III – ADMINISTRATION OF THE TAX

SECTION 24. NUMBER AND EXECUTION. Upon the Board of Supervisors' certification that the voters of the County of Los Angeles have approved this Ordinance, the Chair and the Executive Officer of the County Board of Supervisors are authorized and directed to enter an ordinance number in the heading above and to execute this Ordinance where indicated below to give evidence of its approval. The Board of Supervisors may codify this Ordinance in the Los Angeles County Code, without substantive change except as this Ordinance otherwise provides.

SECTION 25. RULEMAKING. The Board of Supervisors may establish regulations to implement articles I and III of this Ordinance, which shall take effect when adopted and publicized as required for ordinances of the County of Los Angeles. Such regulations may, inter alia:

A. Establish procedures for decision-making and appellate review of determinations under this Ordinance; and

B. Otherwise facilitate the Board of Supervisors', Chief Executive Officer's, Treasurer and Tax Collector's and Auditor-Controller's work in implementing those sections of this Ordinance or achieving its purposes.

SECTION 26. SPENDING LIMITATION. The government spending limitations imposed on the County and the Housing Agency by article XIII B of the California Constitution are hereby increased in amounts sufficient to permit the expenditure of the proceeds of the tax imposed by this Ordinance for the purposes stated herein.

SECTION 27. IMPROVING RECRUITMENT AND RETENTION OF HOMELESSNESS SERVICE AND PREVENTION WORKERS.

A. All contracts funding social services positions, including but not limited to homelessness services and eviction prevention workers, financed by the tax imposed by this Ordinance must:

1. Set sufficient payment rates to enable contractors to pay wages aligned with public and private market conditions;
2. Allow amendments, as needed, to provide that incentives and wage increases for cost of living similar to those offered to County staff and/or Los Angeles Homeless Services Authority staff are also available to service provider and prevention worker staff;
3. Allow annual adjustments to reflect cost-of-living adjustments, increases in administrative allowances, and operational cost changes

due to inflation or other factors (such as supply shortages, insurance market changes, etc.);

4. Be paid in a timely manner to prevent unnecessary cost increases borne by service providers; and
5. Not result in displacement of public employees.

Multi-year contracts are encouraged to support system, service delivery, workforce, and nonprofit service provider stability.

B. By June 30, 2025, the County shall establish a labor council with equal representation from organized labor and nonprofit social service provider leadership to discuss pay equity and career development at contracted service providers, especially with regard to racial disparities and for those with lived experience of homelessness. This council shall make recommendations to the Board of Supervisors on issues related but not limited to all levels of compensation, wages and benefits, and appropriate pay ranges as compared to County employees performing similar work, including the feasibility of contracts for social services positions financed by this Ordinance meeting or exceeding area wage standards, pay equity for service provider staff, and the allowance of cost-of-living adjustments. The labor council shall provide initial recommendations to the Board of Supervisors by June 30, 2026.

C. Every three years, the Chief Executive Officer shall conduct a review every three years of current payment rates across service types (such as interim housing bed rates) to inform rate changes and, every five years, shall review current administrative rates allowed in service contracts compared with industry standards and best practices.

## SECTION 28. CONSTRUCTION WORK.

A. It is the intent of this section to encourage the development of local job opportunities and career pathways into the building and construction trades, including but not limited to apprenticeship and pre-apprenticeship programs.

B. Any construction or rehabilitation project receiving funding or financing from this Ordinance, including but not limited to a project of fewer than 40 units, shall constitute a public work for which prevailing wages shall be paid for purposes of Chapter 1 (commencing with section 1720) of Part 7 of Division 2 of the Labor Code.

C. A project of 40 or more units is eligible to receive funding or financing from this Ordinance only if all construction and rehabilitation is subject to the City of Los Angeles Department of Public Works Project Labor Agreement 2020-2030 if the project is within the City of Los Angeles, or the Countywide Community Workforce Agreement executed by the Chief Executive Officer on June 7, 2023 if the project is elsewhere, or any successor to either agreement.

D. For purposes of sections 28 and 29 of this Ordinance, the number of units means the maximum number of units authorized in an entitlement granted by the land use permitting authority for a development project, regardless of whether construction or rehabilitation proceeds in phases or project ownership is divided.

E. The Designated Enforcement Agency (“DEA”) shall have authority to enforce Labor Code sections 1720-1815, as amended from time to time, for projects funded by the tax imposed by this Ordinance. Any developer, contractor, or subcontractor as to such projects shall be required to cooperate fully in any investigation the DEA initiates. For projects located in the City of Los Angeles, the DEA shall be the Department of Public Works, Bureau of Contract Administration. For projects elsewhere, the contracting Funding Recipient shall act as or designate the DEA. The DEA shall be authorized to work with joint labor management committees established pursuant to the federal Labor Management Cooperation Act of 1978 (29 U.S.C. section 175a) in order to carry out the enforcement/investigation duties under this Ordinance. A joint labor management committee may bring an action in any court of competent jurisdiction against an employer that fails to comply with the labor standards required under this Ordinance.

F. Notwithstanding subsection C of this section, if a project labor agreement is agreed between the Funding Recipient or project developer, the Los Angeles/Orange Counties Building and Construction Trades Council, and the Western States Regional Council of Carpenters, then a project with 40 or more units is eligible to receive funding or financing from this Ordinance if all construction and rehabilitation is subject to that project labor agreement.

G. For purposes of this Ordinance, “project labor agreement” has the meaning stated in subdivision (b)(1) of section 2500 of the Public Contract Code.

#### SECTION 29. INITIAL HOUSING SPENDING. Until June 30, 2035:

A. 100% of the funding distributed to LACDA under subparagraph B.3 of section 3 shall be used for construction of new affordable housing.

B. The Housing Agency shall use 60% of the funding distributed to the Housing Agency for Affordable Housing and Prevention under subparagraph B.4 of section 3 for affordable housing creation, preservation, and ownership, as defined in subdivision (d)(1) of section 64830 of the Government Code. Of this amount, the Housing Agency shall use 77.25% for construction of new affordable housing.

C. LACDA and the Housing Agency must each require that at least 80% of housing units produced using funds for Local Housing Production distributed under subparagraph B.3 of section 3 and funds for Affordable Housing and Prevention distributed under subparagraph B.4 of section 3 be built subject to a project labor agreement pursuant to section 28 of this Ordinance.

#### SECTION 30. AMENDMENTS. The Board of Supervisors may amend articles I and III to further the purposes of this Ordinance in any way that does not:

A. Constitute a tax “increase” within the meaning of subdivision (h) of Government Code section 53750;

B. Prevent the California Department of Tax and Fee Administration from administering the tax imposed by this Ordinance as other sales and use and transactions and use taxes are administered; or

C. Alter the substance of sections 3 or 5.

SECTION 31. VALIDATION. Any challenge to this Ordinance and/or the tax it imposes shall be brought when and as required by Government Code section 50077.5 and Revenue and Taxation Code section 7270.5.

SECTION 32. CONDITIONAL APPROPRIATIONS. Nothing in this Ordinance should be interpreted as directing the Housing Agency to take any action. All distributions of funds under this Ordinance are conditioned on a Funding Recipient accepting this Ordinance's conditions on that funding, including but not limited to its reporting, data sharing, evaluation, oversight, and audit requirements. Funding Recipients retain autonomy to refuse funding under this Ordinance to avoid any unwelcome conditions on that funding. Accordingly, this Ordinance is intended as the legislative act of imposing a tax and appropriating its proceeds and not as a non-legislative act.

SECTION 33. RELATIONSHIP TO MEASURE H. Under Revenue and Taxation Code section 7286.01, the tax imposed by this Ordinance and the tax imposed by Measure H cannot be collected at the same time. If a legal action is commenced challenging the validity of the tax imposed by this Ordinance, and the California Department of Tax and Fee Administration escrows the tax proceeds until the legality of the tax is resolved by a final and nonappealable decision of a court of competent jurisdiction, the People of the County of Los Angeles intend that:

A. Half the proceeds of the tax imposed by this Ordinance should not be held in escrow, but should be released to the County for use consistently with Measure H's purposes, which are also consistent with the purposes of this measure, as invalidation of the tax imposed by this Ordinance will restore Measure H to effectiveness; and

B. Upon resolution of any challenge to this Ordinance, any escrowed funds not required for payment of refund claims shall be released to the Auditor-Controller for allocation under this Ordinance; provided, however, that such allocation shall account any proceeds distributed to the County under paragraph A of this section as having been distributed to the County pursuant to subparagraph B.1 of section 3 of this Ordinance.

**WE HEREBY CERTIFY** that the People of the County of Los Angeles did PASS AND ADOPT this Ordinance at an election held for that purpose on \_\_\_\_\_ [date].

\_\_\_\_\_  
Chairperson

Attest:

\_\_\_\_\_  
(Signature)

\_\_\_\_\_  
Executive Officer of the Board  
(Title)