

April 21, 2026

The Honorable Councilmember Katy Yaroslavsky, Chair  
Honorable Members of the Budget and Finance Committee  
200 N. Spring Street  
Los Angeles, CA 90012

Dear Chair Yaroslavsky,

On behalf of the Los Angeles Homeless Services Authority (LAHSA), I want to thank the City of Los Angeles (City) for the Fiscal Year 2026-27 funding proposed in the 2026 Mayor's Proposed Budget. LAHSA understands that the City faced another challenging fiscal year—cuts were needed across the board, yet the Mayor's Office remained steadfast in its investments in LAHSA and the City's homelessness response system, which serves thousands of vulnerable residents every year. We are immensely grateful for this continued support of such critical resources as interim housing, outreach, and emergency response, as well the proposed support for LAHSA's grants management functions and core organizational infrastructure.

We also acknowledge that while our overall City funding request may be made whole by leveraging off-budget sources (e.g., City HHAP, Measure A, etc.), it is important to highlight functions that were not immediately funded within this Proposed Budget that are needed to sustain a healthy City homelessness response system. Without these key investments, the City may face reduced federal funding, lower data quality, and weakened oversight of its funded programs. The key functions and impacts on the City without this infrastructure in place in FY 2026-27 are outlined below.

## I. LAHSA PRIORITIES AND PROPOSED RESTORATIONS

### **Data Management and Accountability [Requested: \$2.8M / Proposed: \$318,009 / Deficit: \$2.5M]**

Data is an essential public infrastructure and a direct service that enables the City's homelessness response system to accomplish its objectives. Without adequate funding for LAHSA's Data Management and Accountability functions, the City risks dismantling the systems it relies on to meet legal obligations, track performance, and manage its investments. This includes the infrastructure necessary to support LA Alliance settlement reporting, provider performance monitoring, Inside Safe reporting, and other core City initiatives. At the proposed funding level, LAHSA will not be able to sustain HMIS and Tableau at the level required for City operations, including the licenses, maintenance, security, and staff support needed to keep these systems functional and reliable. As a result, City dashboards and analytics, including council district-level dashboards, Homeless Strategy Committee support, and custom datasets, would be reduced or lost entirely, while data quality oversight and ad hoc reporting capacity would also be significantly impaired.

Under the current budget proposal, LAHSA would also be unable to maintain critical systems that directly affect housing outcomes, including the database used to match people to Permanent Supportive Housing, the Universal Housing Application, and the Centralized Training Academy. As these systems weaken, placements will slow, consistency in program execution will falter, reporting will become less reliable, and the City's ability to measure progress and demonstrate results will be significantly compromised.

**Continuum of Care Planning [Requested: \$1,472,631 / Proposed: \$791,664 / Deficit: \$680,967]**

As funding requirements from the U.S. Department of Housing and Urban Development (HUD) become increasingly burdensome, continued support for the administration of the Continuum of Care (CoC) is critical. Any reduction in funding or staffing capacity for CoC oversight can have detrimental effects on LAHSA's ability to submit comprehensive renewal requests to HUD for CoC funding. In real terms, a reduction in funding for local CoC administration puts at risk the \$220.2 million in federal funding that Angelenos, and the region, benefit from. More acutely, losing this HUD funding risks displacing the over 7,000 households that currently access PH in the Los Angeles region through LAHSA's efforts.

The City's proposed budget also inadequately funds LAHSA's capacity as the CoC to support work under the Domestic Violence Support Services Only Grant (DV-SSO). These funds currently help support a four-person team that focuses on DV policy development and works closely with eight DV Regional Coordinators across the Continuum of Care, who assist in placing survivors into safe and confidential temporary shelter. This important work requires regional investment and coordination to ensure that survivors who reach out to LAHSA's provider community do not feel the impacts of funding sequestration as they escape imminent danger. Reductions in the City's DV-SSO investment further jeopardize overall HUD funding, as these matching dollars are required to qualify for federal grants supporting DV response infrastructure.

**Annual Point-in-Time Count [Requested: \$1.3M / Proposed: \$1M / Deficit: \$238,118]**

The Point-In-Time Homeless Count is a Department of HUD-mandated activity that has had long-term investment from both the City and County of Los Angeles. This effort demands robust staffing and advanced data integration tools to ensure a consistent and reliable count occurs across an area larger than the states of Delaware and Rhode Island combined. Any reduction in support risks compromising the accuracy and efficiency of our enumeration efforts.

In the proposed FY 2026–27 budget, Homeless Count funding remains below the amount requested by LAHSA as the current funding level is insufficient to fully support the scope and quality of data collection and reporting achieved in prior years. As a result, LAHSA may face limitations in producing the same level of detailed data outputs, including neighborhood council–level and council district–level raw counts. Additionally, reduced resources may impact our ability to host and maintain publicly accessible dashboards on LAHSA's website. Given these constraints, LAHSA may also need to reconsider returning to a biennial Homeless Count, rather than an annual count.

**II. DEPARTMENTAL REORGANIZATION TO IMPROVE CORE SERVICES TO CITY RESIDENTS**

In late 2025, after LAHSA submitted its initial City budget request, the agency proactively reorganized its

contracting and procurement teams to maximize efficiency and consolidate workflows. Our reorganized Contracts & Compliance Department is now better positioned to identify, document, and engage providers regarding fiscal and programmatic performance. Teams are now tied to the entire lifecycle of a City contract, rather than just the initial contracting piece, which allows for deeper understanding of that contract's performance and facilitates the issuance of corrective action plans for providers with repeated performance deficiencies. This will also boost LAHSA's efforts to complete pre-work on contracts, so we can move quickly to execute City contracts with providers soon after funding is approved by the City Council.

Enclosed in this letter is LAHSA's tentative organizational chart (Appendix A) that reflects what staffing levels are forecasted to look like at the start of Fiscal Year 2026-27. This chart assumes LAHSA will receive the agency's full funding request. Staffing and departmental responsibilities listed may be reduced and/or eliminated should sufficient funding not be received. This chart details which City-funded programs fall within each LAHSA department/unit. FTEs reflected also include staff funded by state and federal sources.

On behalf of LAHSA, I appreciate your continued commitment to addressing homelessness in Los Angeles. By considering our requests, we will make further progress toward this shared goal. Thank you for your leadership and ongoing partnership.

Sincerely,

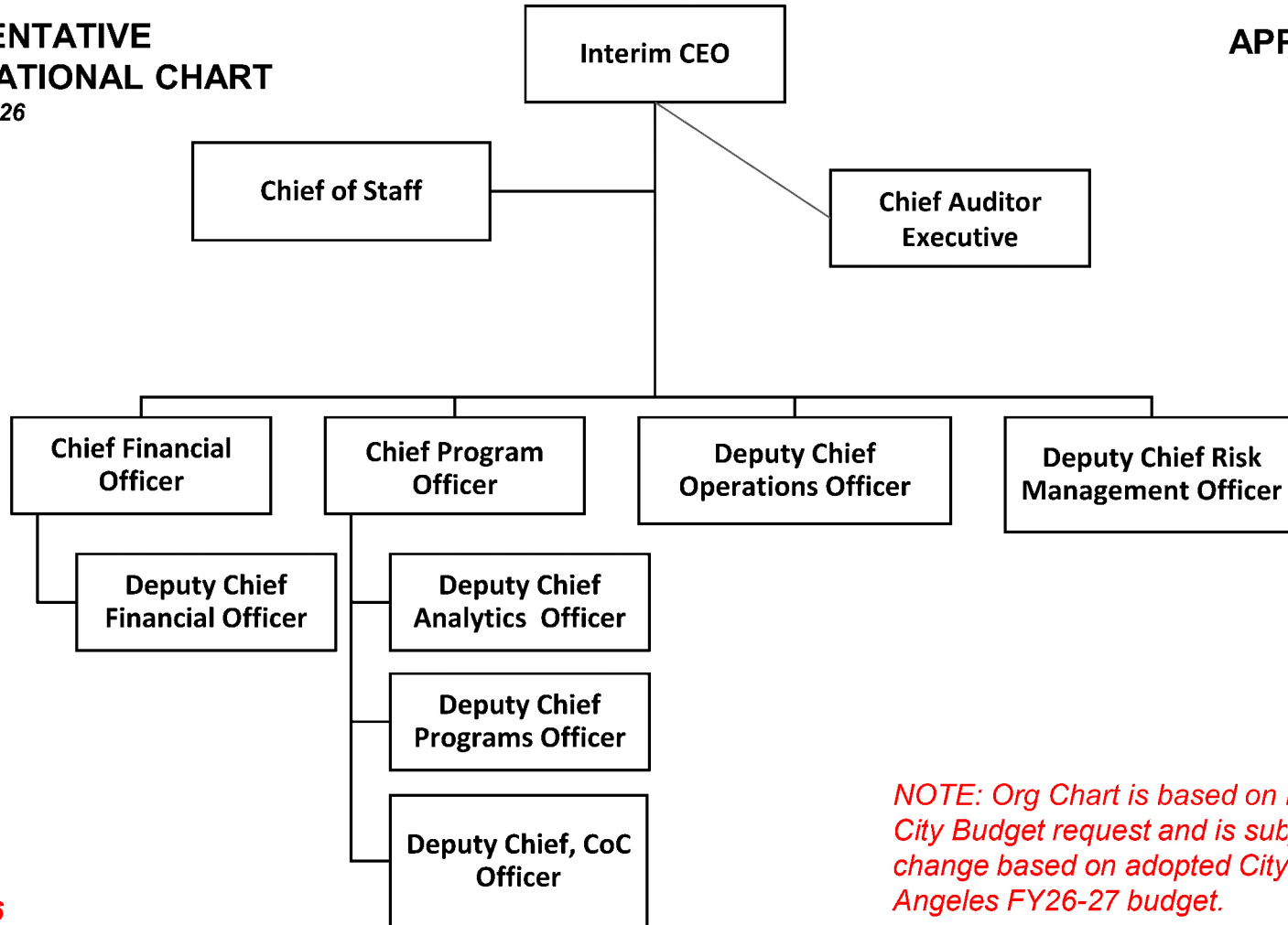
A handwritten signature in black ink, appearing to read 'Gita O'Neill', with a long horizontal stroke extending to the right.

Gita O'Neill  
Interim Chief Executive Officer  
Los Angeles Homeless Services Authority

**LAHSA TENTATIVE  
ORGANIZATIONAL CHART**

AS OF 4/21/2026

**APPENDIX A**



*NOTE: Org Chart is based on LAHSA's City Budget request and is subject to change based on adopted City of Los Angeles FY26-27 budget.*

**Chief of Staff**

**Chief Program Officer**

**Chief Finance Officer**

Director, Comms;  
AD, Leg & Policy;  
AD, Comm Rel  
(+11 FTE)

**Dep Chief, Data Analytics**  
Director, Data Analytics & Training;  
AD, Reporting & Analytics;  
AD, HMIS; AD, Training/Prof.Dev.;  
AD, App Development  
(+49 FTE)

**Dep Chief Finance Officer**  
Director, Contract Perf &  
Compliance; AD, Contract  
Perf & Mgmt; (+18 FTE)  
Director Funding, Alloc. &  
Procurement; AD, FA&P  
(+8 FTE)  
Director Finance; AD,  
Accounting; AD, Budget &  
Fin Planning  
(+39 FTE)

**Dep Chief Risk  
Mgmt**  
AD, Compliance &  
Monitoring  
(+15 FTE)

**Dep Chief  
Operations**  
Director, HR;  
AD, Operations &  
IT Mgmt  
(+9 FTE)

Exec Admin  
Team (+5 FTE)

**Dep Chief, Programs**  
Director, Interim Housing; AD, Interim  
Housing (+27 FTE)  
Director, Perm. Housing; AD HN/TLS  
(+11 FTE)  
Director, Outreach Ops; AD Outreach  
Ops (2); (+94 FTE)

**Dep Chief, CoC**  
Director, CoC;  
AD, CES; AD, CoC  
(+49 FTE)

*NOTE: Org Chart is based on LAHSA's  
City Budget request and is subject to  
change based on adopted City of Los  
Angeles FY26-27 budget.*

### **Programs**

***(Under Deputy Chief, Programs on slide 2)***

- City-funded Outreach Teams and Unsheltered Services
- Interim Housing (incl. Winter Shelter)
- Permanent Housing (Housing Navigation and City Time-Limited Subsidies)

### **Continuum of Care (CoC)**

***(Under Deputy Chief CoC on slide 2)***

- CoC Planning and Oversight
- Annual CoC NOFO Application
- Los Angeles Domestic Violence Regional Coordination
- Coordinated Entry System
- Permanent Supportive Housing Matching

### **External Relations**

***(Under Chief of Staff on slide 2)***

- Annual Homeless Count Coordination
- City Report Backs
- State and Federal Legislative Coordination
- External Communications

### **Finance**

***(Under Chief Financial Officer on slide 2)***

- Funding, Procurement, and Allocations
- Grant Invoicing & Payment Management
- Contract Performance and Compliance
- Accounting / Treasury / Controller

### **Data Analytics**

***(Under Deputy Chief Data Analytics on slide 2)***

- HMIS Support
- Resource Management System
- Centralized Training Academy
- Universal Housing Application
- Tableau Dashboards

### **Risk Mgmt**

***(Under Deputy Chief Risk Mgmt on slide 2)***

- Internal and External Audits

### **Operations**

***(Under Deputy Chief of Operations on slide 2)***

- Human Resources / Payroll
- IT
- Facilities Management

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