



Approved by:	Michael R. Christensen Chief Airport Development Officer	
ITEM TYPE	<input type="checkbox"/> Award <input checked="" type="checkbox"/> Amendment <input type="checkbox"/> Appropriation <input type="checkbox"/> Policy/Program <input type="checkbox"/> Other	
SUBJECT	Request to adopt the following report and approve the individual First Amendments to Multiple Award Task Order Contracts DA-5699 with Rivers & Christian Inc.; DA-5700 with Paul Murdoch Architects, Inc.; DA-5701 with Jenkins/Gales & Martinez, Inc. dba JGM; DA-5702 with City Design Studio LLC; DA-5703 with Steinberg Hart + AE3 Partners LAWA MATOC Joint Venture; DA-5704 with HNTB Corporation; DA-5705 with AECOM Technical Services, Inc.; DA-5706 with RS&H California, Inc.; DA-5707 with M. Arthur Gensler Jr. and Associates Inc.; and DA-5708 with Burns & McDonnell Western Enterprises Inc. to increase the total combined contract authority value by \$165,000,000 for a new not-to-exceed amount of \$265,000,000 for planning and design services on an as-needed basis at Los Angeles International Airport, Van Nuys Airport, and Palmdale landholdings.	

Item REQUIRES City Council Approval.
 Item is subject only to STANDARD REVIEW by the City Council.

DISCUSSION

1. Background and Necessity of Requested Action

01-18-2024	Resolution #27883 (DAs-5699, 5700, 5701, 5702, 5703, 5704, 5705, 5706, 5707 and 5708)	Awards
Awarded 10, five-year Multiple Award Task Order Contracts (MATOC), with two one-year renewal options, to Rivers & Christian Inc., Paul Murdoch Architects Inc., Jenkins/Gales & Martinez Inc. dba JGM, City Design Studio LLC, Steinberg Hart + AE3 Partners LAWA MATOC Joint Venture, HNTB Corporation, AECOM Technical Services Inc., RS&H California Inc., M. Arthur Gensler Jr. and Associates Inc., and Burns and McDonnell Western Enterprises Inc. to provide planning and design services on an as-needed basis at Los Angeles International Airport (LAX), Van Nuys Airport (VNY), and Palmdale landholdings for total combined contract authority not to exceed \$100 million.		

The Airport Development Group (ADG) is responsible for delivering Los Angeles World Airports' (LAWA) Capital Improvement Plan (CIP) at LAX and VNY and other ancillary projects that support ongoing airport operations. The scale and complexity of our CIP

requires external resources to support LAWA staff. The Planning and Design MATOC, managed by ADG, currently brings the most qualified and experienced architects, engineers, and aviation professionals to LAWA to assist with the planning and design of the department's facilities. This expertise has helped bring best practices, lessons learned, and innovations from other airports into LAWA's CIP.

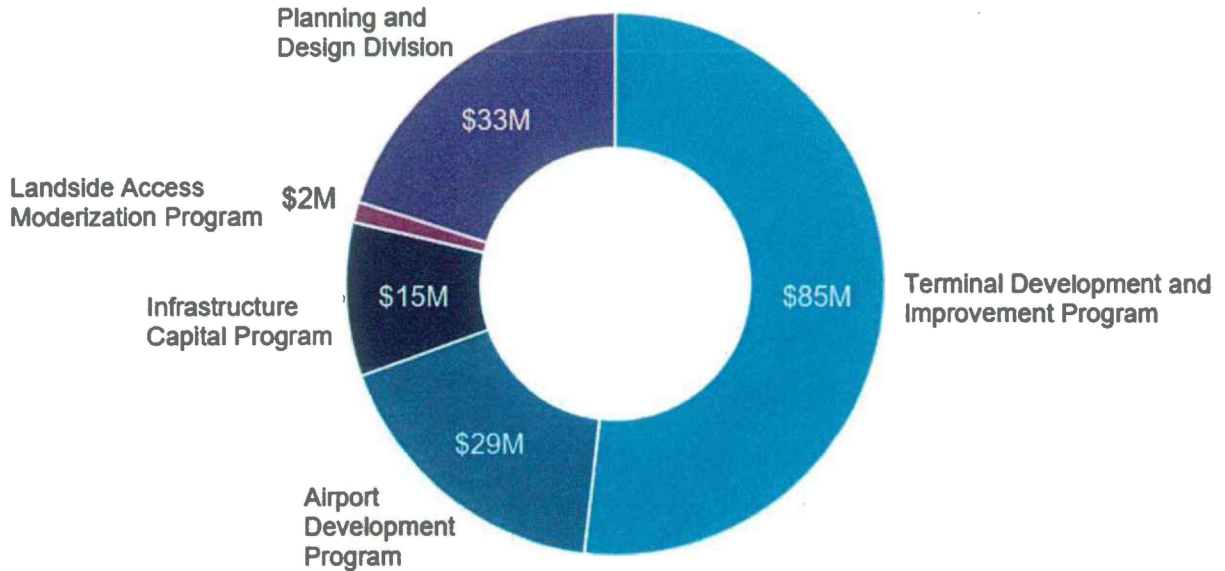
The Planning and Design MATOC supports projects from the initial planning phase through design and construction administration. These contracts provide critical services across the organization and have played key roles in LAWA's delivery of a world-class guest experience.

Project milestones and deliverables accomplished to date through the Planning and Design MATOC include the following:

Group	Project	Milestones and Deliverables Completed
Airport Development Group	Terminal 2 Refresh	Design Packages 1 and 2
	Tom Bradley International Terminal (TBIT) Refresh	90 percent Construction Documents for TBIT Departures and 60 percent Construction Documents for TBIT Arrivals
	Fire Suppression Installation Project (part of the Infrastructure Capital Program or ICP)	Airfield Electrical Vault 1 Fire Alarm and Suppression Systems Design
	Century Sewer Connection Project	Sewer Capacity Analysis Report
	Imperial Highway Improvements	Preliminary Study and Basis of Design Report
	Above-Ground Infrastructure Assessment and Improvement (ICP)	Field Inspection Assessments and Project Definition Book
	Below-Ground Infrastructure Assessment and Improvement (ICP)	Central Terminal Area Utility Assessment – Phase 1
	Passenger Boarding Bridge (PBB) Relocations (ICP)	Terminal 1 and Remote Gates PBB Relocations Design
	ICP Specialty Investigations and Inspections	Terminals 4-8 PBB Inspections, LAX Campus Conveyance Assessments and Repair Recommendations
Revenue and Experience Group (Planning and Design Division)	Terminal 7/8 Refresh	Project Definition Book
	Taxiways A and F Reconstruction	30 percent Design Package
	Lot F Rehabilitation	Condition Assessment, Alternatives Analysis and Final Report
	United Airlines Hangar Demolition	Design and Permitting
	LAX Breach Control Devices	Preliminary Assessments and Concept Design Packages
	LAX Fire Station	60 percent Design Package
	Federal Inspection Services Optimization Planning Study	Planning Study Completed
Other LAWA Initiatives	Terminal 4 Concessions	Design Criteria and Full Design Services

The proposed increase to these contracts will continue funding planning and design services based upon today's forecast of CIP project needs over the next few years. The breakdown of services is estimated, but not limited, to include the following efforts:

**Planning and Design MATOC
\$165M Contract Authority Increase Allocation**



Group	Delivery Program/ Division	Project
Airport Development Group	Terminal Development and Improvement Program	Terminal 7/8 Refresh
		Terminal Enhancement Programs
		Potential Terminal Expansion Programs
	Airport Development Program	Taxiway A from Taxiway Q–A7 and Taxiway F Reconstruction
		Taxiway B and Taxiway C10 Reconstruction
		Taxiway A from A7 and Taxiway F Reconstruction
		South Terminal Taxilane Reconstruction for Taxiway C and Taxilane C7/C8 and Bid Alternates Connectors C6/C7/C9 – Phase 2
		Runway 7R - 25L Rehabilitation
		United Airlines Hangar Demolition
		FedEx Rehabilitation – Phases 1 and 2
		VNY Taxiway A4 Reconstruction
		VNY Taxilane B3 Reconstruction
		VNY Vehicle Service Road
		VNY Apron AA Reconstruction
	Infrastructure Capital Program	Terminal Roof Replacements
		TBIT Electrical Room Switchgear Replacement
		Terminals 6 and 7 Air Handling Unit Modernization
		Terminal 2 Switchgear Replacement
		Below-Ground Infrastructure - natural gas, sewer, fire water, pavement, communication lines, etc.

	Landside Access Modernization Program	Above-Ground Infrastructure – elevators, escalators, emergency power, passenger boarding bridges, etc.
		Quick Turn Around Systems
		Hearing Loops
		Four CCTV Cameras
		B10 Signage Caltrans
		Mercury Building
		Fencing/Grading
		Replacement Fire Station 51
		LAX Rent-A-Car Facility
Revenue and Experience Group	Planning and Design Division	Terminal 1 Refresh
		Terminal 7/8 Refresh
		Terminal 8 Wide-Body Redevelopment
		Cargo Redevelopment Program
		Utility Strategic Plan Electrical Upgrades – Phase 1
		West Campus Redevelopment – Phase 2
		Airport Response Coordination Center Renovation
		Airport Pavement Management System Improvements – Phase 2
		LAX Parking Structure
LAX Furniture, Fixtures, and Equipment Upgrades		

The Board has historically authorized incremental increases to professional services contracts based on a two- to three-year forecast of CIP project needs and other LAWA studies and initiatives. The original \$100 million contract authority provided the means to advance the projects listed above in the Project Milestones and Deliverables table. This request to Increase the MATOC contract authority allows LAWA to continue building and operating facilities to meet evolving demands and planning and delivering Capital Programs. This MATOC will continue to provide LAWA with unique expertise from multiple disciplines to ensure that the CIP will meet the needs of LAWA's passengers, airlines, and industry partners. If the increase to MATOC contract authority is not approved, the resources to assist with these planning and design efforts would be constrained, significantly delaying the CIP and reducing the quality and quantity of LAWA's projects.

2. **Selection Process:** Competitive process. Other process. Not applicable.

On August 17, 2023, LAWA issued the Planning and Design MATOC Request for Qualifications (RFQ) on the Los Angeles Regional Alliance Marketplace for Procurement with the intent to establish a pool of pre-qualified professional consulting firms in three size categories of small, medium, and large, that would subsequently be invited to submit task order proposals to provide planning and design services.

On October 10, 2023, LAWA received 30 responses to the RFQ. Based on the Statement of Qualifications and Technical scores, 14 teams were selected to advance to the Presentations and Interview phase. Of the 14 teams, five were led by small prime firms. At the conclusion, the Technical scores and Presentations and Interview scores for the 14 teams were added together, ranked from highest to lowest in accordance with the small, medium, and large firm size categories as defined in the RFQ.

Based on the combined scores, LAWA recommended that 10 teams (four small, one medium, and five large size teams) be awarded the MATOC contracts, per the business size

categories defined in the RFQ. The MATOC procurement approach provided the framework to improve equal access to competition and maximize inclusivity that resulted in the selection of four small business teams.

3. **Fiscal Impact:** None. Revenue generation. Cost/cost recovery. Other.

Los Angeles World Airports uses a combination of operating and capital funds to pay for costs incurred for the MATOC and related task orders. Support for operating projects is funded from the Operating Budget, which is approved by the Board on a fiscal year basis. Capital funds are approved by the Board in conjunction with the approval of individual capital projects and programs.

4. **Alternative Actions:** Alternatives considered. No alternatives considered.

MATOC Solicitation	Los Angeles World Airports considered establishing a successor MATOC. However, the contracts were originally awarded with an intent to cover seven years and provide additional contract capacity based on the CIP needs. Additionally, the procurement process is lengthy and would cause significant delays to current and incoming projects that require planning and design services. Therefore, it is more efficient to continue working with the same engineers and consultants on ongoing LAWA projects rather than introduce new firms, which would require additional time for their engineers and consultants to become familiar with those projects.
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APPROPRIATIONS

Appropriation required. No appropriation required. Funding is available.

INCLUSIVITY & IMPACT

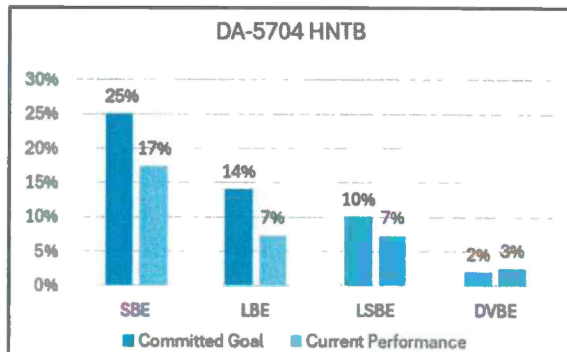
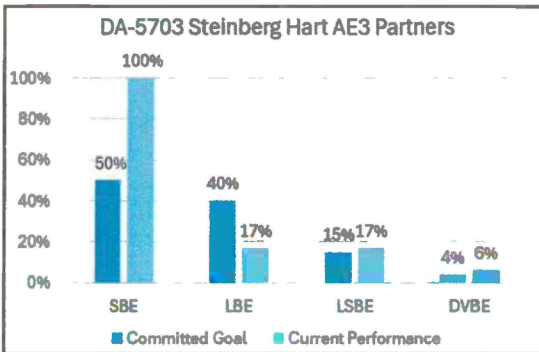
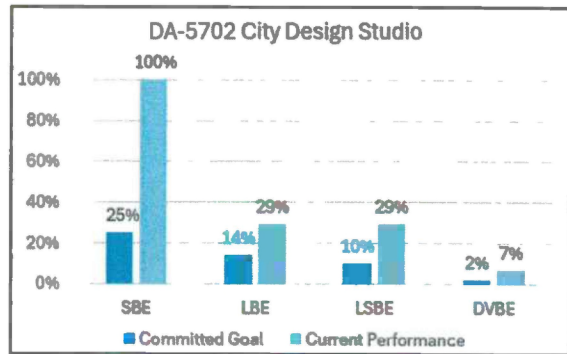
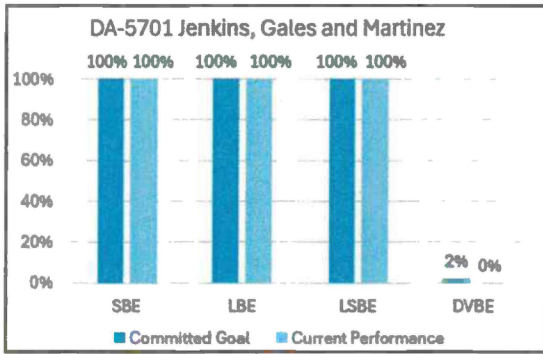
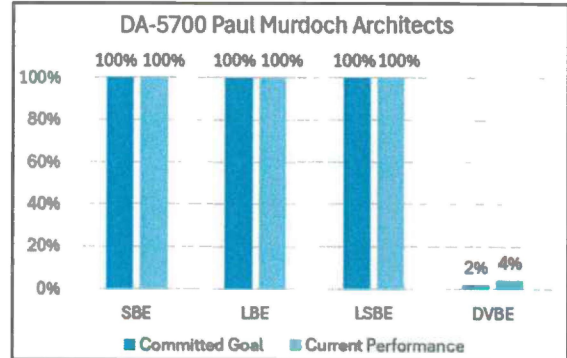
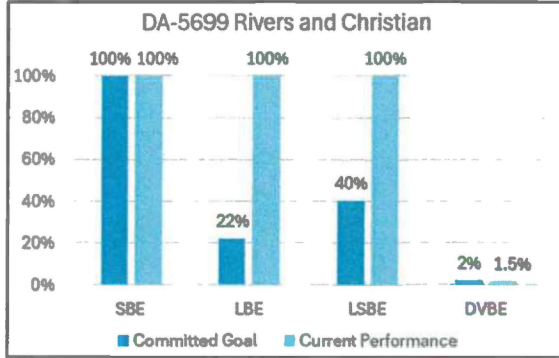
Goals/requirements identified. No goals/requirements stipulated. N/A or other.

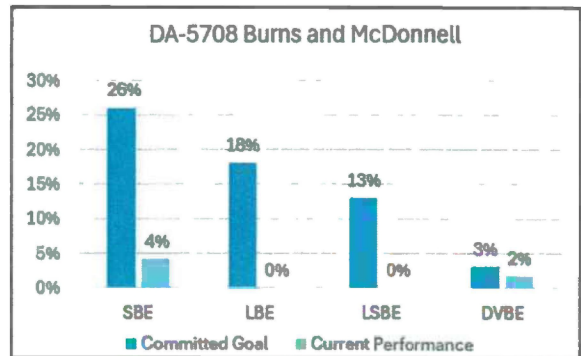
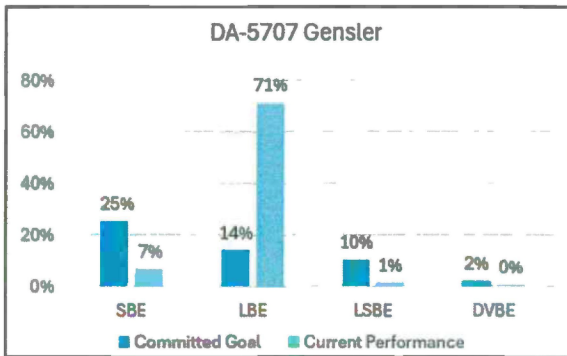
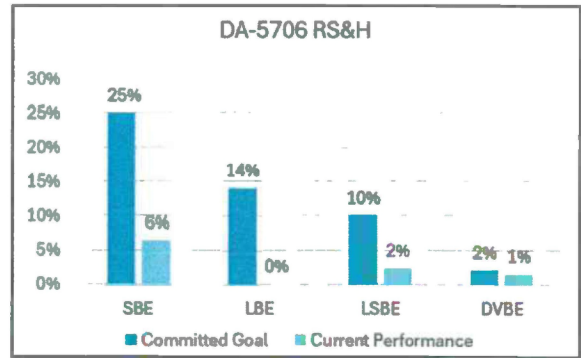
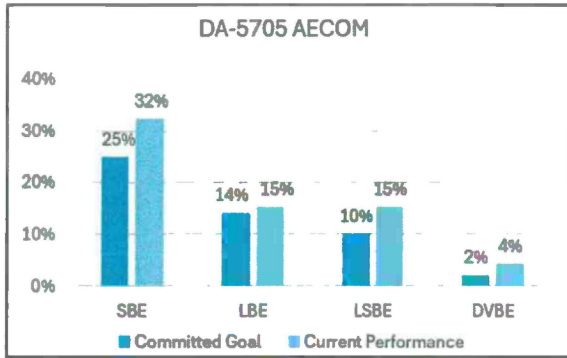
Strategic Sourcing Division established mandatory goals of 25 percent Small Business Enterprise (SBE), 14 percent Local Business Enterprise (LBE), 10 percent (LSBE), and two percent Disadvantaged Veteran Business Enterprise (DVBE). Of the 10 selected prime applicant teams, five committed to exceed the XBE participation levels established by LAWA.

As of February 2026, three prime firms currently meet or exceed all their committed goals and three other prime firms are very close to meeting all their goals. Five of the 10 prime firms meet or exceed their DVBE goal, which is typically more challenging to fulfill due to the limited pool of qualified vendors. Although several prime firms are underperforming, the contract has approximately three remaining years in its original term, which should give these firms sufficient time to meet their committed goals. Accordingly, LAWA will work with underperforming prime firms to develop and implement action plans to ensure their committed goals are met by end of contract. Failure to meet XBE goals may result in LAWA assessing the failing prime firm a

penalty of up to 10 percent of the value of the certified firm subcontracts involved.

Business Enterprise Performance (as of February 24, 2026)





PROVISIONS

The Chief Executive Officer has approved this item.

The Board of Airport Commissioners is hereby requested to adopt staff determination that the requested action is exempt from the California Environmental Quality Act (CEQA) pursuant to Article II, Section 2.f of the Los Angeles City CEQA Guidelines.

The Board is hereby further requested to authorize the Chief Executive Officer, or designee, to execute the individual First Amendments to Multiple Award Task Order Contracts DA-5699 with Rivers & Christian Inc., DA-5700 with Paul Murdoch Architects Inc., DA-5701 with Jenkins/Gales & Martinez Inc. dba JGM, DA-5702 with City Design Studio LLC, DA-5703 with Steinberg Hart + AE3 Partners LAWA MATOC Joint Venture, DA-5704 with HNTB Corporation, DA-5705 with AECOM Technical Services Inc., DA-5706 with RS&H California Inc., DA-5707 with M. Arthur Gensler Jr. and Associates Inc., and DA-5708 with Burns & McDonnell Western Enterprises Inc. subject to approval by the Los Angeles City Council and approval as to form by the City Attorney.

Actions taken on this item by the Board of Airport Commissioners will become final pursuant to the provisions of Los Angeles City Charter Section 373.