

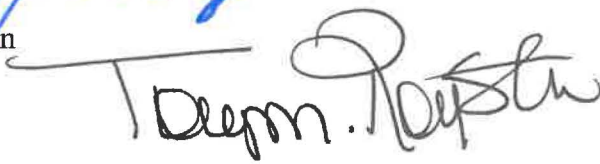
CITY OF LOS ANGELES
INTER-DEPARTMENTAL CORRESPONDENCE

DATE: September 16, 2026

TO: The Honorable City Council

FROM: Keith Mozee 
Executive Director and General Manager
Bureau of Street Services

Joone Kim-Lopez 
General Manager
Bureau of Sanitation

Tony Royster 
General Manager
General Services Department

SUBJECT: FISCAL YEAR 2026-27 CLEAN CORRIDORS PROGRAMS

SUMMARY

Pursuant to City Council instructions, the departments respectfully submit this report pertaining to the implementation strategy for the Fiscal Year 2026-27 Clean Corridors Program.

DISCUSSION

Under the guidance of the Mayor's Office of Public Works, the Bureau of Street Services led a multi-departmental pilot program to enhance city-wide efforts to clean and beautify commercial corridors in targeted areas identified through quarterly inspections in order to determine how to better coordinate existing resources, concentrate actions, and utilize data to optimize operation. With the Fiscal Year 2026-27 Adopted Budget identifying new resources to support citywide expansion of the Clean Corridors Program, the implementation strategy of this program is discussed herein for your consideration.

Program Goals and Pilot Phase Implementation

The Clean Corridors Program (CCP) is designed to achieve major corridors that are visibly clean, with conditions sustained over time. The program aims to:

- On a recurring basis, sustain cleanliness on high-need corridors based on data from inspections.
- Reduce litter accumulation and improve overall commercial corridor conditions.
- Establish a scalable and sustainable -cleaning model for future expansion.
- Provide flexible and rapid cleaning responses for urgent service needs.

Since the inception of the pilot phase in August 2025, different strategies were reviewed, including coordinating with several departments, identifying additional resources and resolving implementation challenges. The pilot phase also allowed time for development of a recommended strategy that would allow cleaning to be scaled to a citywide effort. The result has been that teams collaborate closely, are more adaptable, and are able to pivot as field conditions or program needs change.

CCP deployed seven dedicated field crews (three BSS, one LASAN and three CBO) proactively for litter/dumping cleanup, bulky item removal, graffiti removal, weed abatement, illegal signs and obsolete infrastructure — deployed to 70 targeted corridor segments, FIFA Celebration Sites, and recurring hotspots.

During the pilot phase, the Bureau of Street Services (StreetsLA), in coordination with the Bureau of Sanitation (LASAN), performed two quarterly inspections (completed January 13, 2026 and May 6, 2026) of all 800 miles of commercial corridors in the city, inclusive of 70 target corridor segments (173 miles total) identified in Table 1 of Attachment A. Comprehensive cleaning of the target corridor segments were performed which included removal of litter, bulky items, weeds, illegal signs, obsolete infrastructure, and graffiti abatement. These segments require recurring cleaning to ensure sustained cleanliness.

Lessons learned from the pilot phase of this program:

- Ongoing, scheduled maintenance needs to be proactive and responsive.
- Make condition inspections a routine practice to guide deployment through a standardized cleanliness index with regular inspections.
- Transition from manual reporting sheets to a centralized, technology-driven reporting system that improves transparency, provides real-time operational visibility, and enables more efficient use of cleaning resources.
- Use data to identify recurring hotspots, assess service needs, and deploy the right resources based on measurable conditions and performance trends.
- Additional crews and equipment needed to increase capacity and productivity to sustain visibly clean corridors

Fiscal Year 2026-27 Citywide Implementation Strategy

To achieve citywide rollout the CCP envisions implementing recurring cleaning efforts in close collaboration with existing Council District clean teams. The CCP team will engage with each Council District quarterly and as needed to share our comprehensive inspection data and align on priority corridors. Through the review of current resource deployment and scope of work for Council District teams, we will be able to leverage collective resources and develop a shared deployment plan to maximize impact across the city.

Departments Key Roles and Responsibilities

StreetsLA	
Key Responsibilities are:	Related UB Funding Request:
Establish baseline corridor metrics, conduct quality control inspections, and track program performance in partnership with LASAN.	1 Street Services Superintendent, 4 Street Services Supervisors and 1 Senior Management Analyst
Weekly street sweeping on all 800 miles of commercial corridors in the city (posted and unposted routes, all posting of restricted parking to be performed by StreetsLA).	24 Motor Sweeper Operators, 4 Truck Operators and 4 Maintenance and Construction Helpers
Illegal dumping enforcement in hotspots citywide.	12 Street Services Investigators, 2 Senior Street Services Investigators
Removal of illegal signs and obsolete infrastructure.	4 Maintenance Laborers (utilizing hiring hall or workforce development program)

LA Sanitation and Environment	
Key Responsibilities are:	Related UB Funding Request:
Dedicated cleaning crews for corridor maintenance, targeting illegal dumping and bulky items using equipment and staffing tailored to this work.	5 Refuse Collection Truck Operator II, 10 Maintenance Laborers, 1 Refuse Collection Supervisor, 1 Administrative Clerk,
Installation of additional metal slatted receptacles along major corridors citywide.	500 metal slatted receptacles
Integration of on-going corridor inspections into the CleanStat platform; coordination with BSS and OCB teams to ensure program performance goals are met.	1 Geographic Information Systems Chief, 2 Geographic Information Systems Specialist

General Services Department	
Key Responsibilities are:	Related UB Funding Request:
Fleet availability and critical equipment maintenance/repair.	2 Heavy Duty Mechanics, 6 Equipment Mechanics, 1 Storekeeper.

Office of Community Beautification	
Key Responsibilities are:	Funding Source:
Litter/weed abatement and cleaning representing 75% of crews.	Grant funded. 14 CBO cleaning crews (3-5-person)
Graffiti removal along major commercial corridors.	Grant funded. 3 Graffiti abatement crews.

Maximizing overall program efficiency requires a strategic multi-tiered approach that combines weekly motor sweeping across all 800 miles of commercial corridors citywide with coordinated deployments of City crews (LASAN and StreetsLA) and Community-Based Organizations (CBOs). City crews operate with specialized vehicles at higher speed and capacity, enabling LASAN to safely and swiftly address complex issues, such as illegal dumping, bulky item removal, and hazardous materials, that CBO teams are not best equipped to handle. Conversely, CBO teams provide essential supplemental support for tasks such as litter removal, weed abatement, and graffiti removal. This is particularly necessary for CBO teams whose stakebed trucks fill up with bulky items faster often require them to spend long wait times at transfer stations. By streamlining their scope of work, it allows these teams to stay on the corridor doing dust pan cleaning for longer times.

The 14 CBO and 5 City crews will operate at an estimated productivity rate of 1 to 1.5 miles per day, with continuous inspection data dictating deployment to the corridors demonstrating the highest need. By aligning field conditions with specific team capabilities and integrating Council District clean teams, the program will leverage all available resources to expand reach and increase cleaning frequency on priority routes.

In addition, dedicated illegal dumping enforcement officers shift the City's strategy from reactive/proactive cleanup to proactive prevention of illegal dumping, while GIS support services

provide a data-driven infrastructure for precise, map-based crew dispatching and transparent performance tracking to ensure long-term accountability and sustained cleanliness citywide.

OCB will continue to administer and coordinate CBO clean teams utilizing grant funding to address litter, weed abatement and graffiti removal along major commercial corridors. The CBO clean teams are grant-funded through the "Californians for All Youth Job Corps" and Caltrans' Community Cleanup and Employment Pathway (CCEP) Grant Program, totaling approximately \$6.1 million combined. Because they are grant-funded, some teams may not be funded for the entire fiscal year; however, departments are actively seeking additional grant opportunities to support the program.

GSD will provide dedicated equipment and vehicle support for all program BSS/LASAN activities ensuring fleet availability.

Achieving Measurable Outcomes Through A Data-Driven Approach

The deployment plan and data from on-going inspections for CCP will be incorporated into the LASAN CleanStat platform providing uniform metrics and tracking citywide. Data compiled for the program include:

- Tonnage of litter, debris, and bulky items collected weekly by all participating partners;
- Miles of corridor segments cleaned weekly in public right-of-way;
- Miles of motor sweeping of streets;
- Number of citations issued for illegal dumping or R/W violations;
- Square feet of graffiti removed and number of locations;
- MyLA311 service requests for illegal dumping and bulky items
- Number of proactive service locations fulfilled
- Response time from assessment to fulfillment

The above metrics will be used to assess the success of achieving outcomes. Data will be utilized to inform deployment decisions, measure team productivity and the overall effectiveness in sustaining cleanliness by measuring the following areas:

- % of Corridor Cleaned: Acceptable litter threshold
- Sustained Cleanliness Duration: Consecutive weeks a corridor maintains a passing score without intervention
- Complaint Recidivism Rate: Whether the same segments generate repeat 311 service requests
- Before/After Documentation: Photographic evidence collected for each cleaning event

Clean Corridor Program and the CleanStat System

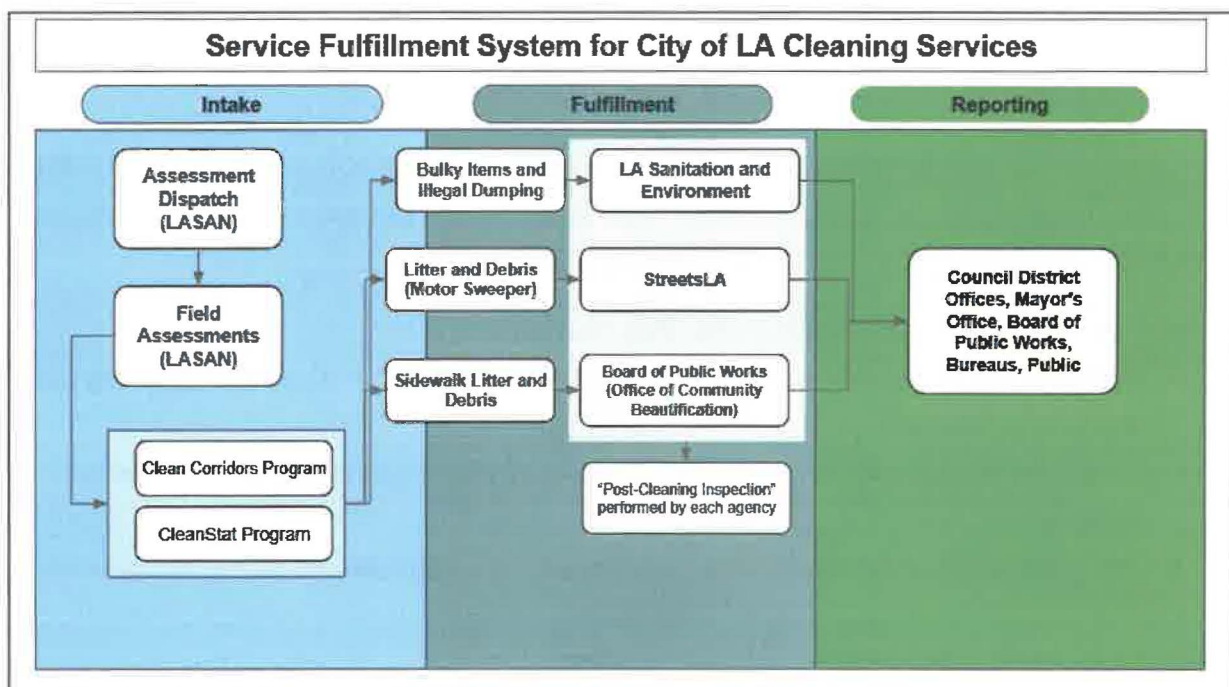
LASAN has worked to integrate the Clean Corridors Program (CCP) into the CleanStat platform to improve operational efficiency, coordination, accountability, and field data collection through streamlined workflows for assessments, referrals, fulfillment, and reporting.

The system is composed of the following components:

- Intake - the process of collecting data and identifying the service needs;
- Resolution/Fulfillment - the process of referring service locations to service teams and resolving the identified service needs; and
- Reporting - the process of sharing and analyzing data to understand trends.

Various mobile and web apps have been created for the CCP intake, resolution, and data reporting processes. LASAN collects service locations; these data show the conditions of the streets: existence of litter, bulky items, and illegal dumping. The identified service locations are routed to the appropriate agencies and cleaning groups who, in turn, utilize mobile applications to record service information. For instance, LASAN will handle large bulky items and illegal dumping due to its capacity and equipment, leaving Community Based Organizations (CBO) to focus on lighter debris and litter. Service metrics such as tonnage can be collected to determine impacts.

The system has been designed to scale up as additional data are collected and more clean teams are incorporated. Each clean team will also receive web applications and dashboards pertinent to their respective operations. Web and mobile applications can be customized displaying relevant service information and map features like transit stations or public street receptacles, among others.



Impacts of Having Data and Systems Infrastructure

Developing systems and data infrastructure has the following advantages:

- **Coordination and Accountability**
Having a system can help properly route service locations to appropriate cleaning agencies. Further, map-based deployment allows dispatch to resources without overlapping with other service providers. The system can overlay service areas like Business Improvement Districts and areas citywide to further inform the non-overlapping dispatch of services. Moreover, using a system to record the work not only promotes coordination but also accountability. Clean teams can indicate service information like date and time but also other metrics that can be used to evaluate the efficiencies of the services.
- **Turning Data Into Action**
Data can give information about service needs, measures of success, as well as efficiencies and deficiencies in operations. Data can be analyzed to identify trends such as the locations of chronic issues and deploying the corresponding services to address these issues. Further, data can be overlain to further understand the cause of the service need. For example, data can potentially indicate that additional street receptacles may be needed where there is high litter, among other service needs.
- **Expanding Intelligence**
The system can be enhanced to add additional operational information to provide more comprehensive data and reporting activity. For example, MyLA311 requests can be overlaid to identify “reporting deserts”, areas where low levels of service requests may reflect digital, language or other barriers to accessing the reporting system. This information can help identify where targeted outreach, education and strategies, in collaboration with Council Offices, is needed.
- **Informed Public Engagement**
The data can provide a unique perspective that can be shared to the public. The data and public perspectives can amalgamate – public experience can be a true measure of the City’s cleaning efforts, and merging it with data can create a more comprehensive approach to cleaning.
- **Funding and Budget Decisions**
Including information on Council Office’s clean team activities into the program will advance the identification and capture of the full scope of resources needed to maintain city cleanliness. This data will support better coordination between all cleaning efforts, help ensure resources complement one another, and minimize duplication of work. The data will also be utilized to guide decisions on future budget allocations for this program.

RECOMMENDATION

That the City Council, subject to the approval of the Mayor:

1. TRANSFER and APPROPRIATE \$10,982,888 from the Unappropriated Balance, Fund No. 100/58, Account 580461, Clean Corridors Program to the Bureau of Street Services, Bureau of Sanitation and the General Services Department for the implementation of the Fiscal Year 2026-27 Clean Corridors Program as follows:

Bureau of Street Services, Department 86, Fund 100		
Account Number	Account Name	Amount
001010	Salaries General	\$3,625,277
001100	Hiring Hall Salaries	\$144,747
001120	Benefits Hiring Hall	\$144,747
003040	Contractual Services	\$666,667
006020	Operating Supplies	\$408,333
001090	Overtime General	\$763,743
Total		\$5,753,514

Bureau of Sanitation, Department 82, Fund 100		
Account Number	Account Name	Amount
001010	Salaries General	\$1,268,638
003040	Contractual Services	\$1,103,000
006010	Office and Administrative	\$8,400
006020	Operating Supplies	\$966,200
003090	Field Equipment Expense	\$1,176,000
003340	Water and Electricity	\$19,800
004430	Uniforms	\$9,900

Total	\$4,551,938
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Department of General Services, Department 40, Fund 100		
Account Number	Account Name	Amount
001010	Salaries General	\$590,855
001090	Overtime General	\$55,000
003090	Field Equipment Expense	\$30,581
004430	Uniforms	\$1,000
Total		\$677,436

2. AUTHORIZE by resolution, subject to allocation by the Board of Civil Service Commissioners and pay grade determination by the Office of the City Administrative Officer, Employee Relations Division, the following 52 positions to be employed within the Bureau of Street Services beginning January 1, 2027:

Quantity	Class Code	Classification
12	4283-0	Street Services Investigator
4	3115-0	Maintenance and Construction Helper
24	3585-0	Motor Sweeper Operator
4	3583-0	Truck Operator
1	9171-1	Senior Management Analyst I
2	4285-1	Senior Street Services Investigator I
4	4152-1	Street Services Supervisor I
1	4158-1	Street Services Superintendent I

3. AUTHORIZE by resolution, subject to allocation by the Board of Civil Service Commissioners and pay grade determination by the Office of the City Administrative Officer, Employee Relations Division, the following 20 positions to be employed within the Bureau of Sanitation beginning January 1, 2027:

Quantity	Class Code	Classification
1	7211-0	Geographic Information Systems Chief
2	7213-0	Geographic Information Systems Specialist
1	4101-0	Refuse Collection Supervisor
5	3580-2	Refuse Collection Truck Operator II
1	1358-0	Administrative Clerk
10	3112-0	Maintenance Laborer

4. AUTHORIZE by resolution, subject to allocation by the Board of Civil Service Commissioners and pay grade determination by the Office of the City Administrative Officer, Employee Relations Division, the following 9 positions to be employed within the Department of General Services to maintain and repair vehicles and equipment as part of the Clean Corridors program beginning January 1, 2027:

Quantity	Class Code	Classification
1	1835-0	Storekeeper
6	3711-0	Equipment Mechanic
2	3743-0	Heavy Duty Equipment Mechanic

5. AUTHORIZE the Bureau of Street Services, the Bureau of Sanitation, the Department of General Services, and the Office of the City Administrative Officer to make technical corrections as necessary to those transactions included in this report to implement Mayor and Council intentions.

Should you require more information about this report, please contact Shirley Lau, Executive Officer of the Bureau of Street Services, at shirley.lau@lacity.org.

KM/SL

ATTACHMENT A

Type of Debris	Definition	Photo Example
Litter	Litter is defined as paper waste, cans/bottles, and rubbish discarded in the public right-of-way.	
Weeds	Weeds are overgrown vegetation emanating from cracks in the sidewalk and/or roadway.	

Illegal Signs	Illegal or unpermitted signs in the public right-of-way, placed on public infrastructure (i.e. utility, street light poles, street trees)	
Bulky Items	Bulky items are large, oversized household items that do not fit into standard residential trash bins (i.e. mattresses, bed frames, refrigerators, large furniture)	
Heavy Trash	Heavy trash can be significant amounts of household items such as furniture, appliances, vegetation, construction debris, that are illegally dumped in the public right-of-way.	

Hazardous Waste	Hazardous waste is defined as paint, chemicals, motor oil, batteries and can include electronic waste. These items need specialized crews to dispose of properly.	
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Table 1: Target Corridor Segments in Pilot Phase

Street	From	To	CD	Miles	Tonnage
Adams Bl	Flower St	Western Av	1 / 8 / 9	2.00	2.13
Century Bl	110 FWY	Vermont Av	8	0.70	2.40
Crenshaw Bl	10 FWY	W 79th St	8 / 10	4.70	4.03
Crenshaw Bl	Wilshire Bl	Adams Bl	5 / 10	2.11	4.90
La Brea Av	San Vicente Bl	Washington Bl	10	0.71	1.80
La Brea Av	Jefferson Bl	Coliseum St	10	0.51	0.60
Lankershim Bl	Sherman Wy	Hart St	2	0.50	1.00
Lankershim Bl	San Fernando Rd	Ventura Bl	6 / 2	7.01	13.30
Manchester Av	Florence Av	Sepulveda Bl	11	2.40	0.5
Martin Luther King Jr Bl	110 FWY	Obama Bl	8 / 9 / 10	4.53	11.60
Pico Bl	LA Live Way	La Brea Av	1 / 5 / 10 / 13	4.28	6.83
Roscoe Bl	Orion Av	Lindley Av	4 / 6 / 12	3.70	7.32
Slauson Av	110 FWY	CL W/O Hillcrest Dr	8	3.15	6.90
Soto St	Marengo St	8th St	14	2.20	2.80
Venice Bl	Wright St	Robertson Bl	1	7.20	15.60
Vermont Av	Beverly Bl	10 FWY	10	2.58	18.05
Vermont Av	10 FWY	105 FWY	8 / 9	7.40	24.00
Street	From	To	CD	Miles	Tonnage

Vernon Av	110 FWY	CL W/O Crenshaw Bl	8 / 9 / 10	2.91	5.50
Washington Bl	Figueroa St	Fairfax Av	1 / 9	5.93	7.64
Western Av	Beverly Bl	Adams Bl	10	3.02	5.22
Western Av	10 FWY	W 108th St	8 / 10	6.89	23.54
Wilshire Bl	Francisco St	San Vicente Bl (City line)	1 / 5 / 10 / 13	7.16	12.83
Wilton Pl	Wilshire Bl	Olympic Bl	10	0.64	1.20
Temple St	Fremont Av	Virgil Av	1	2.51	12.00
7th St	Francisco St	Vermont Av	1	1.99	4.75
8th St	Garland Av	Vermont Av	1	1.51	1.45
Beverly Bl	Larchmont Bl	Rossmore Bl	5 / 13	0.21	0.60
Century Bl	La Cienega Bl	Airport Bl	11	1.00	2
Exposition Bl	Flower St	Crenshaw Bl	8 / 9 / 10	3.97	0.29
Fairfax Av	Beverly Bl	Wilshire Bl	5	0.87	2.10
Fairfax Av	Wilshire Bl	Pico Bl	5/10	0.84	2.30
Florence Av	110 FWY	West Bl	8	3.06	9.35
Jefferson Bl	Flower St	Western Av	8 / 9	2.50	2.84
La Brea Av	Beverly Bl	Olympic Bl	5	1.30	1.0
La Brea Av	Olympic Bl	San Vicente Bl	10	0.53	0.30
La Brea Av	Washington Bl	10 FWY	10	0.60	1.0
La Brea Av	10 FWY	Jefferson Bl	10	0.62	2.0
La Cienega Bl	Beverly Bl	CL S/O Colgate Av	5	0.43	0.75
La Cienega Bl	Olympic Bl	Pico Bl	5	0.44	1.0
La Cienega Bl	Pico Bl	18th St	5	0.63	1.0
La Cienega Bl	18th St	David Av	10	0.53	0.75
La Cienega Bl	David Av	CL N/O Washington Bl	10	0.37	1.0
La Cienega Bl	Fairfax Av	Obama Bl	10	0.56	1.20
Lankershim Bl	Morrison St	Camarillo St	2	0.34	0.5
Manchester Av	110 FWY	Van Ness Av	8	2.10	6.50
Normandie Av	10 FWY	94th Pl (W Side)	8 / 9	5.55	11.32
Pico Bl	La Brea Av	Robertson Bl	10	2.34	5.41
Pico Bl	Crescent Heights Bl	Robertson Bl	5	0.70	2.0

Robertson Bl	CL N/O Alden Dr	CL S/O Colgate Av	5	0.46	0.20
Robertson Bl	Whitworth Dr	Airdrome St	5	0.59	0.50
Street	From	To	CD	Miles	Tonnage
Slauson Av	CL E/O Eileen Av	CL W/O Buckler Av	8 / 9	0.64	0.80
Beverly Bl	Glendale Bl	Larchmont Bl	1 / 10 / 13	3.92	68.75
1st St	Beaudry Av	Glendale Bl	1	0.24	10.00
3rd St	Beaudry Av	Doheny Dr	1 / 5 / 10 / 13	7.80	11.99
4th St	Boyle Av	Santa Fe Av	14	1.00	0.43
6th St	Beaudry Av	San Vicente Bl	1	6.68	30.55
18th St	Maple Av	Figueroa St	14	0.71	5.00
Alvarado St	101 FWY	Hoover St	1 / 8 / 9	2.05	19.30
Arlington Bl	Olympic Bl	Santa Monica FWY (10 FWY)	10	1.14	2.80
Hoover St	101 FWY	5th St / Occidental Bl	1 / 13	0.76	0.50
Hoover St	Wilshire Bl	10 FWY	1 / 10	1.72	9.95
James M Wood Bl	Golden Av	Vermont Av	1	1.5	1.0
Main St	18th St	Slauson Av	9 / 14	3.11	26.92
Olive St	18th St	Washington Bl	14	0.11	1
Olympic Bl	Indiana St	Santa Fe Av	14	2.26	6.26
Olympic Bl	Georgia St	Robertson Bl	1 / 10	6.91	75.3
Washington Bl	Industrial Way	Santa Fe Av	14	1.76	1.45
Laurel Canyon Bl	5 FWY	Ventura Bl	2 / 4 / 6	6.13	0
Coldwater Canyon Bl	Roscoe Bl	Ventura Bl	2 / 4	5.23	0
Glendale Bl / KYCC	101 FWY	Beverly Bl	1 / 13	0.53	1.20

Total Miles: 173